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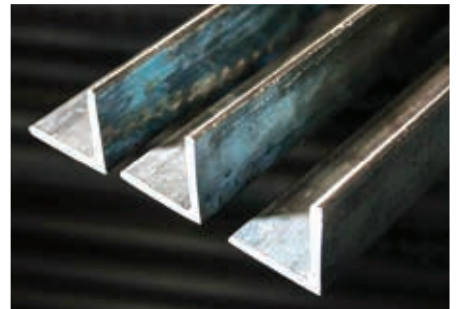
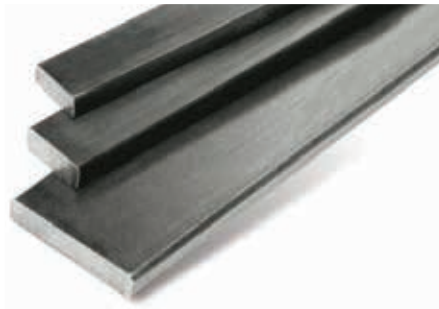
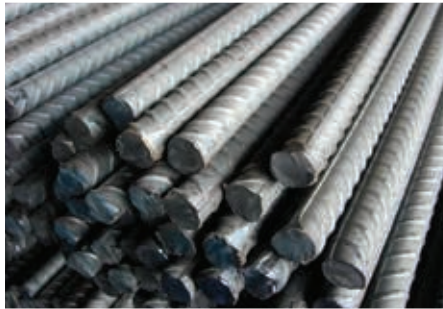


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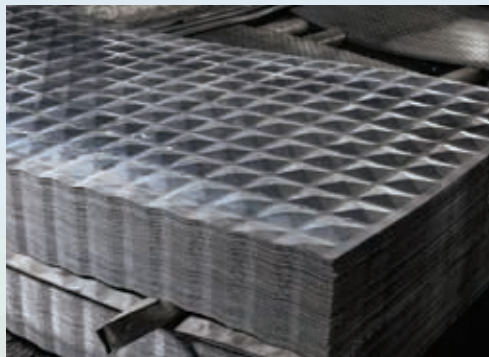
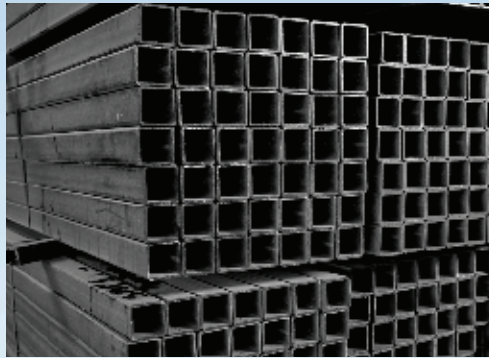
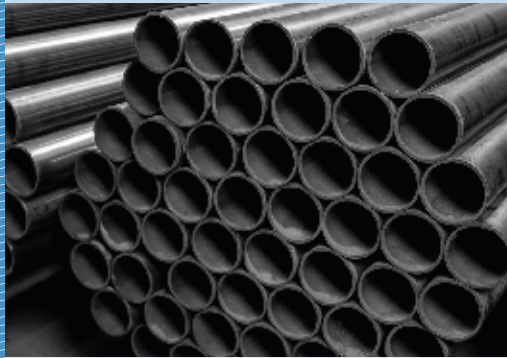
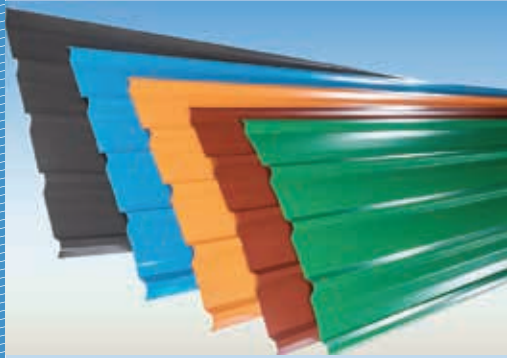


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Editor Comments

Fix Investment Enclaves Roads

We appreciate the wisdom behind creating investment enclaves, industrial areas and industrial parks.

They trigger industrialization, attract expatriate and domestic investors, and provide employment. They lower the production facilities' set-up costs due to the shared roads, power lines, railway sidings, and water and sewerage lines.

Possibly because Ugandans are yet to develop an interest in marshland protection, industrial parks are ordinarily in marshes, whose acquisition and abuse is a walk in the park.

The marshes' drainage is challenging, even when filled in with tonnes of gravel and construction debris.

Roads in these enclaves, Kampala's Fifth, Sixth, Seventh and Eighth Streets and Namanve Industrial Park are a wonder to behold for their propensity to degenerate. The water table beneath is high, calling for regular and timely but costly road maintenance.

Industrial-scale marshes settlement has demonstrated the need for hydrology appreciation, meticulous professional drainage engineering, and appropriate road construction and paving.

Without timely, appropriate interventions, the investors' efforts and the objectives for the investment enclaves are frustrated.

The environment is already degraded, global warming enhanced as a result, and public health hazards exposure a reality; so, let's fix the drainage and the roads.

For God and My Country



"Zimba Uganda" Build Uganda aspiration dates back to the 1960s.

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Passionate about BUBU Policy implementation, State Minister for Trade, Hon Harriet Ntabazi points out an issue at a trade forum.

SMEs Have Funding Opportunities



The Ministry of Trade, Industry and Cooperatives is by large credited for the gains in the BUBU policy implementation over the last five years.

As we reflect about essence of BUBU, the State Minister for Trade, Hon Harriet Ntabazi has made an insight into its implementation this far.

THE EXCERPTS:

Please share with us the progress of enacting the National Local Content Bill, which seeks to seal the flaws in the BUBU Policy implementation.

I am grateful for your commitment to involving the Ministry of Trade, Industry and Cooperatives in the annual BUBU Magazine publication.

I appreciate your successful Magazine

fifth edition, one of the few consistently published local magazines over the last four years. Congratulations.

The "National Local Content Bill" would enforce the BUBU Policy implementation. It was a private member's Bill by the Honorable Patrick Nsamba Oshabe of Kasanda North in 2017.

It would ensure Ugandans' meaningful participation in publicly funded undertakings such as projects and companies by maximizing value-addition and job creation by purchasing and using local-origin goods, services, expertise, financing and resources.

This means subjecting a company taking advantage of the undertaking to the law. A direct advantage would include financing from the Uganda Development Bank, Uganda Development Corporation, PDM



Hon. Harriet Ntabazi,
Minister of State for Trade

SACCOs, 'Emyoga' and industrial parks land. The indirect examples are tax exemptions, holidays, loan guarantees and subsidies.

The Parliament of Uganda passed the Bill in May 2020, but the President sent it back to Parliament with the following issues for attention:

- a. The Bill's requirement of the local content entities to comply with local content, even when executing development partners' funded government projects funded, was untenable given the donor conditions and interests.
- b. The Bill did not comply with the East African Common Market Protocol, which allows the free movement of goods and people.
- c. It conflicted with the existing Auditor General's Act and institutions like the Solicitor General.

The Ministry of Trade, Industry and Cooperatives clarified to the Committee on Finance, Planning and Economic Development, which Hon Dr Kiwalabye chaired.

The President wants the Bill to

cover EAC, which is against the aspirations of the mover of the Bill, hence its withdrawal. My ministry is considering developing an acceptable Bill for all parties to benefit the country.

With the East African Community expansion to eight States, including Somalia, please share how Uganda is assisting its manufacturers to cope with the non-tariff barriers dogging their business growth.

The East African Community (EAC) has a population of nearly 300 million people, a substantial market for our manufacturers.

Uganda has over 5000 local manufacturers in gazetted industrial parks and elsewhere.

In 2022, the manufacturing sector contributed 16.5 per cent of the GDP. Manufacturing registered 3.9 per cent growth in 2022/23 from 2.2 in 2021/22, and employed over 2,000,000 million people. It contributed 24 per cent of the total tax revenue collections, translating into 5.97 trillion in the financial year 2022/23.

The Manufacturing programmes will increase the range and scale of locally manufactured products for import replacement and increase exports to earn the much-needed foreign exchange.

In 2023, the Government recapitalised Uganda Development Bank as a priority through Ugx1.5trillion for industrialisation.

Investors in manufacturing can access concessional funding at not more than a 12 per cent interest rate as the open market money cost is very high.

Other Micro Small Enterprises funding opportunities are UGX890 million through the Micro Finance Support Center, UGX480 million under the 'Emyoga' programme and to the SACCOs under PDM to the tune of UGX2.2trillion.

The government has ensured sustainable electricity supply through a regulatory conducive environment and incentives to diversify the country's power generation mix.

Power generation is from four



SMEs Have Funding Opportunities

sources: hydro - 1,123.59 MW; thermal -100 MW; co-generation from bagasse - 63.9 MW; grid-connected solar - 60 MW, totaling 1347.49 MW.

In 2023, the government made progress in implementing the presidential directive of providing affordable electricity for manufacturers at 5 cents KWH.

The Electricity Regulatory Authority (ERA) has piloted a project with the Kapeeka Lioshen Industrial Park and MMP Park in Buikwe, whose outcomes will guide the programme rollout for all industries.

The government has constructed required water, electricity, ICT and waste treatment systems infrastructure in the industrial parks.

The highlight of the year was the commissioning and groundbreaking of over 40 big factories, besides over 1000 small-scale industries the private sector individuals set up.

President Yoweri Museveni commissioned 16 factories in

2023 and presided over the groundbreaking for nine factories in the Sino-Mbale Industrial Park.

There are 36 factories in Mbale Industrial Park producing electric meters, phones, blankets, socks, metal shells, tempered glass and diapers. They employ over 25,000 people and pay taxes.

A sample of the factories the President commissioned:

- o A \$100 million beverage and confectionary plant of Harris International Limited in Tula, Kawempe Division
- o A diagnostic test kit manufacturing plant was commissioned in Ntinda
- o Kike Tropical Fruits (U) Ltd was commissioned in Kakooge, in the Nakasongola district to process 1,000 metric tons of fresh fruits each season.
- o It supports 1,000 mangoes, pineapples and passion fruit farmers from greater Luwero,

greater Masaka, West Nile, Northern and Bukedi sub-regions in Uganda.

- o The newly expanded Tororo Cement plant will produce over 1.2 million tons of cement annually, increasing the industry's total production capacity to 4 million tons annually.
- o A cement factory under construction at Nadunget in the Moroto district was commissioned in September.

Estimated to cost 1.1 trillion shillings, it is a West International Holding Limited enterprise, a subsidiary of China West Cement Limited.

It will produce 6,000 tonnes of clinker and cement per day to offset Uganda's 50 per cent clinker imports it uses in cement production and underline the government's import substitution initiative.

- o Tembo Steels Uganda Limited (TSUL), which has produced construction materials since





2000, commissioned a new TMX steel rebar production line. The TMX is of higher tensile strength and maximum bending strength.

- The Minister of Trade, Industry and Cooperatives commissioned new LPG Go 400 cylinders per day factory in October.

It will support the government project under the Ministry of Energy, which will distribute 1 million 13kg gas cylinders to Uganda's households.

The project will phase out charcoal for cooking, which is detrimental to human health and the environment.

The second highlight of the year is building capacity to replace several traditionally imported products: floor tiles, industrially refined sugar, electric metres, cement /clinker, TV sets, cell phones, blankets and diapers.

As guided by the President, I visited a wide range of factories. I appreciated their work, listened to the industry's concerns and identified the solutions. These visits are informative.

We will continue with this programme countrywide in 2024 and support the SMEs in the industrial sector.

They are closest to *wanainchi* and bring manufacturing closest to the people. We intend to take stock of where they are, their products, and their challenges and design appropriate solutions to facilitate the scale-up of their operations.

Uganda's intra-regional trade has encountered some challenges, such as the non-tariff barriers for which we made bilateral engagements to overcome:

- We engaged with Kenya on poultry products, milk and maize, Tanzania on rice and sugar and South Sudan on maize.
- The policies harmonization on the standards and measurements has enabled our Q-marked product sales in the partner states.
- Uganda's private sector is now aware of the opportunities and requirements of the partner

states.

- The small and medium enterprises are facilitated by reducing the certification costs and simplifying their products certification and eligibility to penetrate the EAC markets.
- There is a facility at Matugga on Bombo Road to check for aflatoxins, especially in the maize destined for South Sudan.

I am grateful to our local manufacturers for contributing to national development through paying taxes, creating employment and improving people's skills.

I also appreciate your partnership with the Ministry through Manifesto Publications to publish the fifth edition of the BUBU Magazine.

For God and My Country, Uganda

Hon. Harriet Ntabazi
State Minister for Trade

Most of these products can be produced here by our children. Why would people living in the tropics import furniture from Dubai, a desert?! - President Museveni (@statehouseug photo)



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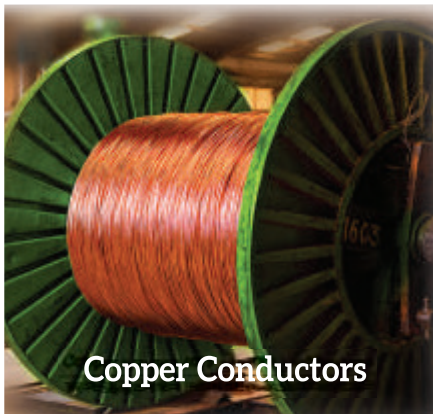
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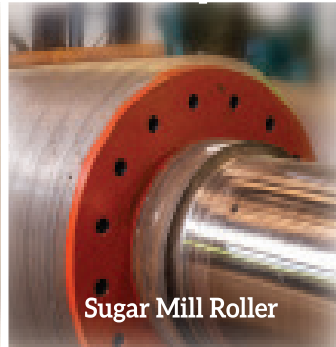
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"We can not afford to lag behind in science and technology again," President Yoweri Museveni.

UDB's \$230m

Organization, Not Money Is The Problem - The President



By Manifesto Publications

The government has injected \$230 million into Uganda Development Bank Limited (UDB) to support needy investors.

UDB's financing interventions are mainly in primary agriculture, agro-processing, and manufacturing, which account for about 80 percent of its investment portfolio.

It undertakes specific interventions in the tourism, human capital development and infrastructure sectors, and ICT.

UDB has tailored the financial products and services that create opportunities for Ugandans.

This fits well in the government's ambitious and well-intentioned Buy Uganda, Build Uganda (BUBU) policy implemented by the Ministry of Trade, Industry and Cooperatives (MTIC) and stakeholders.

A formalized local company meeting the requirements for loan financing can procure any of the following loans and transform its business.



UDB's asset financing funds the acquisition of industrial equipment, agricultural assets, specialized medical equipment, or process plant and machinery (Harvest Money photo).

WOMEN PROSPER LOANS

This financial product aims to help women-owned and women-led businesses access affordable and appropriate financial services. It helps increase the participation of women in the development of the country.

YOUTH STEP-UP LOANS

The Bank provides appropriate financing options and business development services. It enables the youth to develop social, economic, and entrepreneurial skills to enhance their participation in the overall development process for improved life quality.

SME KAZI LOANS

This enables access to affordable financing and Business support to promote SMEs' sustainable growth and build their resilience against business shocks.

The borrower must be a small or medium entrepreneur with an annual turnover of up to Shs100m for small and medium enterprises of up to Shs360m.

LOCAL CONTRACTORS FINANCING

The Bank supports emerging and existing local contractors' development to enable their participation in infrastructure projects.

Under this initiative, the Bank avails funding to facilitate equipment purchases and guarantee contract performance, among other interventions.

The Bank through the Local Contractors' programme, aims to provide low-interest and longer-term working capital to aid efficient contract performance and asset financing, which enable contractor growth.

CLIMATE FINANCE FACILITY

Early in 2023, the Bank launched a Shs 50m Climate Finance Facility. It is a financing vehicle created to address climate change by promoting investments in climate mitigation and adaptation practices.

Some of the Shs50m will finance investments in climate-smart agriculture, renewable energy, sustainable waste management, climate-resilient infrastructure, low-



UDB Managing Director, Ms Patricia Ojangole (CEO East Africa photo).

carbon industry, and eco-tourism.

SCIENCE, TECHNOLOGY & INNOVATION

The Bank and the Secretariat of Science, Technology & Innovation (STI) entered MoU to support the incubation, commercialization and growth of infant industries.

The MoU provides for committed venture capital funds channeled through the Uganda Development Bank to facilitate scientific innovations.

The innovators for support are Prof. Patrick Ogwang of Covidex, Prof. Sandy Stevens of Kira Motors, and

Rev. Dr Florence Isabirye Muranga of Banana Industrial Research and Development.

AGRI-CONNECT

A partnership of Ensibuuko, UDB, the United Nations Capital Development Fund (UNCDF), the Food and Agriculture Organization (FAO), and the European Union (EU) developed an innovative digital lending solution to ease smallholder farmers' access to finance.

The application, approval and disbursement processes are digital, with the funds moving directly to the farmer's e-mobile wallet. The partners (UDB, FAO, UNCDF, EU, and Ensibuuko) launched the fintech solution on 27th March 2023 in Yumbe district.

ACCESS TO ELECTRICITY

The Bank has committed Shs 148.5 billion over the next five years to enable 550,000 households to access electricity.

It will be through the Hybrid Electricity Customer Connection Credit Framework, in partnership with the Electricity Regulatory Authority (ERA) and the Ministry of Energy and Mineral Development.

The facility will reduce the upfront cost for a no-pole connection by over 70 per cent.

OIL SEEDS' INITIATIVE

The Bank supports efforts aimed at improved oil seed varieties local production through a partnership with the National Semi-Arid Resources Research Institute (NaSARRI), based in Serere.

UDB allocated Ush178 Million towards the research to enable improved oil seed varieties' commercialization.

TERM LOANS

Medium to long-term facilities finance the construction (civil works) and the purchase and installation of plant and machinery.

Examples are the purchase of processing plants and equipment, agricultural mechanization, irrigation systems, construction of warehouses, and purchase of trucks, among other purposes of a long-term nature.

This loan's tenure is four to 15 years, including a three-year grace period.

EQUITY INVESTMENT

This is for promising and innovative entities requiring patient capital to scale up for which debt finance is unattainable or unsuitable.

The Bank invests by taking up shareholding in qualifying entities and divesting after a specific time. The entity is allowed to involve other private capital providers where feasible.

The product targets entities with high growth potential or socio-economic impact at pre-revenue, early growth, or growth stage but deemed unsuitable for conventional debt finance.

UDB will be a shareholder for a maximum of 10 years.

ASSET FINANCE

This product finances assets acquisition, such as equipment and machinery for production: industrial equipment, agricultural assets, specialized medical equipment, or process plant and machinery.

The product is more suited for enterprises with collateral challenges. UDB uses asset finance as the security to enhance the existing collaterals to boost the available security value.

The tenure ranges from four to ten years, including a grace period of three months to three years. The tenure and grace periods depend on the assets' usable life and implementation schedule.

FINANCING AGRICULTURE

The Bank finances smallholder farmers organized in groups, cooperatives and associations, usually comprising more than 20 members involved in production or agricultural processing.

The funds may be for all production and agro-processing activities, inputs' purchases, improved breeds purchases, tractor purchases, and other machinery.

Under this scheme, the Bank supports farmer groups organized and registered as cooperative society, association, or company limited by guarantee.

The Bank also offers non-financial services to the farmer groups: business advisory and development services. These include training in governance, financial management, and record-keeping.

This product comes with various concessions, including interest rates of 10 per cent and concessions on collateral and other requirements.

TOURISM

The Bank focuses on financing Ugandan entities providing hospitality (hotels, lodges) in tourism areas/sites, development of hotel management, and hospitality training institutions.

It will also support purchases of specialized tourist transport facilities: tour vehicles and marine boats. Specialized





equipment purchases cover kitchenware, laundry, furniture, development and preservation of unique cultural/heritage sites.

The tourist stopover facilities development aims to harness the tourism potential in the country.

The projects financed aim to support the development of tourism infrastructure and services within the tourism belt.

Funding focuses on accommodation

facilities' development in game parks and other tourist destinations.

It will cater for the ecological sites, heritage sites/ cultural centres, tourist stopovers development, and the purchase of specialized tourist transport facilities.

TRADE FINANCE

This product may finance bulk produce purchases during peak periods and other structured commodity trade finance products/

collateral management solutions.

It also supports manufacturers in acquiring critical raw materials and fast-moving items importation to facilitate local contracts.

The product is tailored for existing and operational enterprises, short-term finance to bridge the operation gap alongside trade instruments, including letters of credit, collections, and guarantees.

This revolving loan with repayment cycles of up to 180 days can be a one-off when financing a specific contract.

NON-FINANCIAL SERVICES

The Bank provides best practices advisory services to clients about management, good governance, record keeping, financial management, et al based on the Bank's business knowledge, operating environment and experience in monitoring such projects.

This is by training and technical support to develop and implement the required businesses' processes.

The objective is to have professionally run businesses and enterprises, which reduces the risk of default on financed projects.



A partnership of Ensibuuko, UDB, the United Nations Capital Development Fund (UNCDF), the Food and Agriculture Organization (FAO), and the European Union (EU) developed an innovative digital lending solution to ease smallholder farmers' access to finance.



Madhvani Steel
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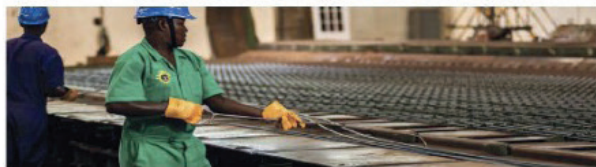
Muljibhai Madhvani & Co Ltd - Steel Division formerly known as Madhvani Steel is a member of the Madhvani Group of companies, a leading, international, professionally managed industrial conglomerate in East Africa with interests in steel, construction, packaging, sugar, tea, security services, confectionary and hospitality services. Muljibhai Madhvani Steel Division is an ISO 9001:2015 certified composite steel plant with a capacity to produce 60,000 TPA of Hot Rolled ribbed TMX bars. The Plant is also equipped with a 15 MT Induction Furnace, STS Continuous Casting Billet Machine, and a PLC Controlled Danieli Rolling Mill.

OUR VISION

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OUR MISSION

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Our laboratory is fully equipped with the latest spectrometer capable of analyzing 31 elements, a Universal testing machine for measuring Tensile strength of the bars up to 1,000 KN capacity and an array of other testing equipment to ensure that only the best products are put on the market.

TMX
B 500 CWR

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RE BAR SIZES

DIAMETER	LENGTH	STANDARD
8 MM	12 METER	US EAS 412-2 -2019
10 MM	12 METER	US EAS 412-2 -2019
12 MM	12 METER	US EAS 412-2 -2019
16 MM	12 METER	US EAS 412-2 -2019
20 MM	12 METER	US EAS 412-2 -2019
25 MM	12 METER	US EAS 412-2 -2019
32 MM	12 METER	US EAS 412-2 -2019
36 MM	12 METER	US EAS 412-2 -2019

TMX TECHNOLOGY

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Mr. Zackey Kalega, "The local products' conformity to standards is 65 per cent."

From the standpoint of his office, the Commissioner for Internal Trade in the Trade, Industry and Cooperatives Ministry has shared the gains accruing to the manufacturers and service providers, courtesy of implementing the Buy Uganda Build Uganda (BUBU) policy.

Commissioner-Internal Trade

BUBU Benefits Manufacturers, Service Providers

All Government Ministries, Departments and Agencies implement the BUBU Policy per its framework implementation stipulation.

Mr Zackey Kalega says by implementing the BUBU Policy, the local manufacturers and service providers have benefited in various ways.

The domestic market share for locally produced items and services has increased due to the increased local products and public procurement

of cement, iron and steel products, pharmaceuticals, furniture and consultancy services.

The local-origin products' quality has improved due to better regulations' enforcement, reduced certification costs, the Digital Conformity Mark introduction and processes simplification where the Ministry of Trade, Industry and Cooperatives prepares the SMEs for certification.

"The local products' conformity to standards is 65 per cent, way above



the 40 per cent before the Policy implementation," Kalega, the Commissioner for Internal Trade says.

The iron and steel sector utilization capacity has increased to over 60 per cent, reflecting public procurement, the regional market and domestic individual local consumption. It also attests to local manufacturers' benefit from the BUBU Policy implementation increase over the years.

There pharmaceutical, iron and steel, cement, textiles, drinks, salt, electric cables and conductors, automobiles, electronics, tiles, transformers and furniture sectors have increased investments.

Saachi Radio receivers, Goodwill tiles, Kampala Salt, Korica transformers, Pinnacle furniture, Riham drinks and Coca Cola and others' products have improved, Karega says.

He notes that local product branding and marketing, especially of coffee, spices and foods, have improved, encouraging the government and private buyers to procure locally amidst imported similar products' competition.

He says the cheaper capital sources have increased by 12 per cent for local manufacturers and service providers and notes that government financing options are through Small Business Recovery Fund, Uganda Development Bank financing, Microfinance Centre support, Emyooga credit and PDM SACCOs.

He explains that they promote and sustain production and the local service industry. Several local manufacturers and service suppliers benefitted from the financing, although the absorption is at less than 20 per cent, which is less than expected.

Some factories have developed and diversified their products' range, such as the pharmaceuticals, iron and steel, drinks, mosquito nets, and masks.

He attributes this development to the domestic market availability especially through public procurement, cheaper investment capital and the need to provide alternatives to imports as a safeguard measure.

The local raw materials (backward linkages) use has increased, contributing to reduced production costs due to fore-going transport and related costs, import tariffs and charges and time wastage. Kalega however notes that, "Using local raw materials ensures reliable and sustainable supplies to meet delivery timelines."

After five years of implementation, BUBU's annual contribution to the GDP is USD 700 million, on account of the savings on imports and additional employees' incomes since the implementation commencement.

The Ministry and its affiliated agencies promote local manufacturers, especially by preparing small and medium industrialists for quality certification. They train in good manufacturing practices, good hygiene practices and cleaner production to promote efficiency.

Kalega says business development services training promotes professionalism and good governance and eases the business environment, implemented by the Ministry and the local government Department of Trade, Industry and Local Economic Development.

He adds that, "The Ministry has intervened in delayed payments by government institutions, denied procurement opportunities, anti-competitive trade practices, unfair taxation and negotiations for banned entry of some local products into the East African Community partner states."

Further, through the Trade, Industry and Local Economic Development Department in all districts, cities and municipalities, the Ministry of Trade, Industry and Cooperatives has

sensitized the business community to the business registration benefits and linked them to the Uganda Registration Services Bureau.

"It lobbied for reduced electricity tariffs and the internet cost to contribute to reduced business costs. The Ministry has lobbied for land in industrial parks for SMIs and convinced some local governments to offer land for the BUBU marketing centres," Kalega notes.

These initiatives would reduce rent and the tailors, furniture and shoemakers, metal fabricators marketing costs and any two prominent enterprises in an area.

The Ministry has also linked some SMIs to the Uganda National Bureau of Standards for product certification and the Uganda Industrial Research Institute for incubation and product development.

In addition, through the Uganda Export Promotions Board, the Ministry trained export-interested enterprises in export readiness, enabling them to prepare for their products' export markets.

The other entrepreneurs trained were the leather items producers and tailors, fine-tuning their production techniques. They were incubated at the Africa Leather Training Institute at MTAC and Uganda Leather Training and Common-user Facility Centre in Nakawa and by the Textile Development Agency in Bukoto, Kampala.

They have also trained in branding and packaging their products to be attractively competitive.

Kalega says business development services training promotes professionalism and good governance and eases the business environment, implemented by the Ministry and the local government Department of Trade, Industry and Local Economic Development.



Tororo Cement Factory contributes 3 million metric tonnes to the national development effort. President Museveni commissioned its new plant.

Local Manufacturers Champion Economic Growth

By Manifesto Publications

Local industrialists are rallying behind the Buy Uganda, Build Uganda (BUBU) initiative to foster economic growth and create sustainable employment.

"The construction steel and iron sector actors are every other day developing their potential, enhancing the country's economic development potential. When we buy Ugandan we build Uganda, yet some Ugandans think that Ugandan products are not of high quality," a director at Roofings Limited says.

Stewart Mwesigwa believes that even if the standards for some local goods were not so good, Ugandans should still support local producers as they endeavour to upgrade until they are universally competitive.

Mwesigwa acknowledges the challenge of poor perception, as some Ugandans doubt the quality of local products.

Noting the existence of untapped potential in Uganda's steel sector and across the continent, the Roofings' Business Development Director asserts that supporting local industries builds the nation and strengthens regional and continental economies.

He calls for a mindset shift and urges Ugandans to embrace and support domestically produced goods.

The steel sector's commitment to investing in cutting-edge technology aligns with BUBU's success, ensuring both quality and market sustainability.

He opines that BUBU is a success because manufacturers invest in high-end technology and machinery to meet international standards, which assures them of the local market, asserting the BUBU reality.

"In the process, people are getting employed while more and more local products occupy the supermarket shelves, which in many instances are superior to the imports," he notes.

Mwesigwa says his observation is that Ugandans drink more Ugandan beers and sodas because of their favourable prices and superior quality.

"All that needs to be done now is to strengthen the Uganda National Bureau of Standards (UNBS) to enforce the standards further and develop new ones to fill the existing gaps. We also need to sensitize Ugandans to love their locally made products," he opines.

The Chairman of the Uganda

Manufacturers Association (UMA), Deo Kayemba, emphasizes governmental support for local manufacturing.

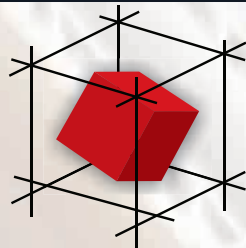
He underscores the importance of fulfilling the presidential pledge to bolster local manufacturers, citing the expenditures on importing raw materials.

Tembo Steels General Manager Manish Kalla, like many other manufacturers, has confidence that the BUBU initiative is the way for Uganda's economic development.

He notes that the push for strengthened standards enforcement, increased support for local industries, and a commitment to employing Ugandans on projects reflect the collective efforts toward economic growth and sustainability.

He notes that as the country navigates the complexities of industrial development, the BUBU initiative emerges as a crucial catalyst, prompting a reevaluation of policies, perceptions, and commitments to local production.

"The call to action is clear: buy Uganda, build Uganda, and secure a bright economic future for the nation and its people," he says.



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Ensuring the continued growth and long-term prosperity of Uganda's economy, the Uganda Development Corporation is creating wealth and long-term value in different sectors in all regions of the country.



*Patrick B. Birungi (PhD)
Executive Director - UDC*

As the investment arm of government, the Uganda Development Corporation (UDC) strives to promote and facilitate economic and industrial development of Uganda through the establishment of subsidiary and associate companies. The Corporations' intervention, majorly in equity financing has seen it grow a rich portfolio of investments in areas strategic to Uganda's social and economic transformation.

These interventions are pitted to address the challenges of unemployment in Uganda, underutilization of the abundant raw materials and resources in the country, the trade balance position which is skewed towards import trade, and the unbalanced regional industrialization across the country.

The corporation's investment portfolio which currently stands at 16 investee companies is spread-out across

the country, with footprints in agro-manufacturing, mineral beneficiation and infrastructure & services. UDC has recently expanded to the biopharmaceuticals and has plans to get involved in emerging areas of science and technology.

Agro-manufacturing which currently accounts for over 60% of UDC's investee companies, is designed to stimulate demand for primary agricultural products and, in so doing, create direct and indirect employment, which will lead to socio-economic development in the rural areas. The corporation has an investment portfolio of four tea factories in the Southern and Mid-Western part of the country (*Kigezi Highland Tea Factories, Kayonza Growers Tea Factory, Mpanga Growers Tea Factory, Mabale Growers Tea Factory*) with plans of setting up one in the West Nile Region - Zombo District.

Other agro-manufacturing interventions include; a fruit juice processing factory in Soroti (*Soroti Fruit Limited - Teju Juice*) and Yumbe (*Nilezilla Fruit Factory*), a coffee processing plant in Sironko (*Budadiri Arabica Coffee Mills Ltd*), a cotton wool production facility in Luuka (*Mutuma Commercial Agencies*), a sugar processing factory in Amuru (*Atiak Sugar factory*) and a fuel ethanol production facility in Nwoya (*Bukona Agro processors limited*). Plans are also underway to set up a fruit juice processing factory in Luwero and cassava starch processing facility

in Acholibur in partnership with the Archdiocese of Gulu.

In the infrastructure and services sector, the Corporation has invested in strategic sectors such as the hospitality and tourism sector, the construction sector, the transport sector and the energy sector. This has seen UDC invest in Abubaker Technical Services and General Supplies Ltd a local infrastructure construction company to strengthen its capacity to carryout big infrastructure projects; the Kalangala Infrastructure Services Ltd to improve the transport and energy infrastructure on the Bugala Island by providing ferry transport between Bukakata and Luuka as well as a solar power grid and piped water on the island.

UDC aims to improve the global competitiveness in the pharmaceutical sector through its investment in the East Africa Medical Vitals, a company that is currently producing examination and surgical gloves.

In the tourism and hospitality sector, Nile Hotel International Ltd (NHIL) a company owned by UDC, acquired a stake in the Igongo Cultural Centre and Country Hotel in Mbarara District. Other than UDC's investment in the Munyonyo Common Wealth Resort, the Corporation has also strategically invested in the state of the art Speke Resort Convention Centre (SRCC), that will host the Non-Aligned Movement Summit and G77 & China Conference in January 2024.



Other interventions are in minerals beneficiation where plans are underway to establish a cement, marble and lime processing plant in Moroto, and sheet glass processing in Masaka district. Iron ore is also one of the strategic minerals under consideration.

The Corporation remains steadfast in unlocking Uganda's thriving industrial and manufacturing sectors, while steering the country forward to its destiny as a middle-income economy.

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UNBS Gears Up To Support BUBU



Mr Daniel Nangalama,
UNBS Ag Executive Director.

By Manifesto Publications

Although Uganda is lauded as one of the most entrepreneurial countries globally, it is facing a formidable challenge – the infiltration of its market by substandard products.

This has repeatedly forced private sector players to sound alarms, urging the government to take decisive action against the proliferation of inferior goods on the market that threaten the survival and growth of enterprises.

The private sector players argue that substandard products flooding the market create unfair competition. Many are sold at low prices, often accompanied by tax evasion due to their illicit importation nature.

They say the private investors grapple with unnecessary competition fueled by

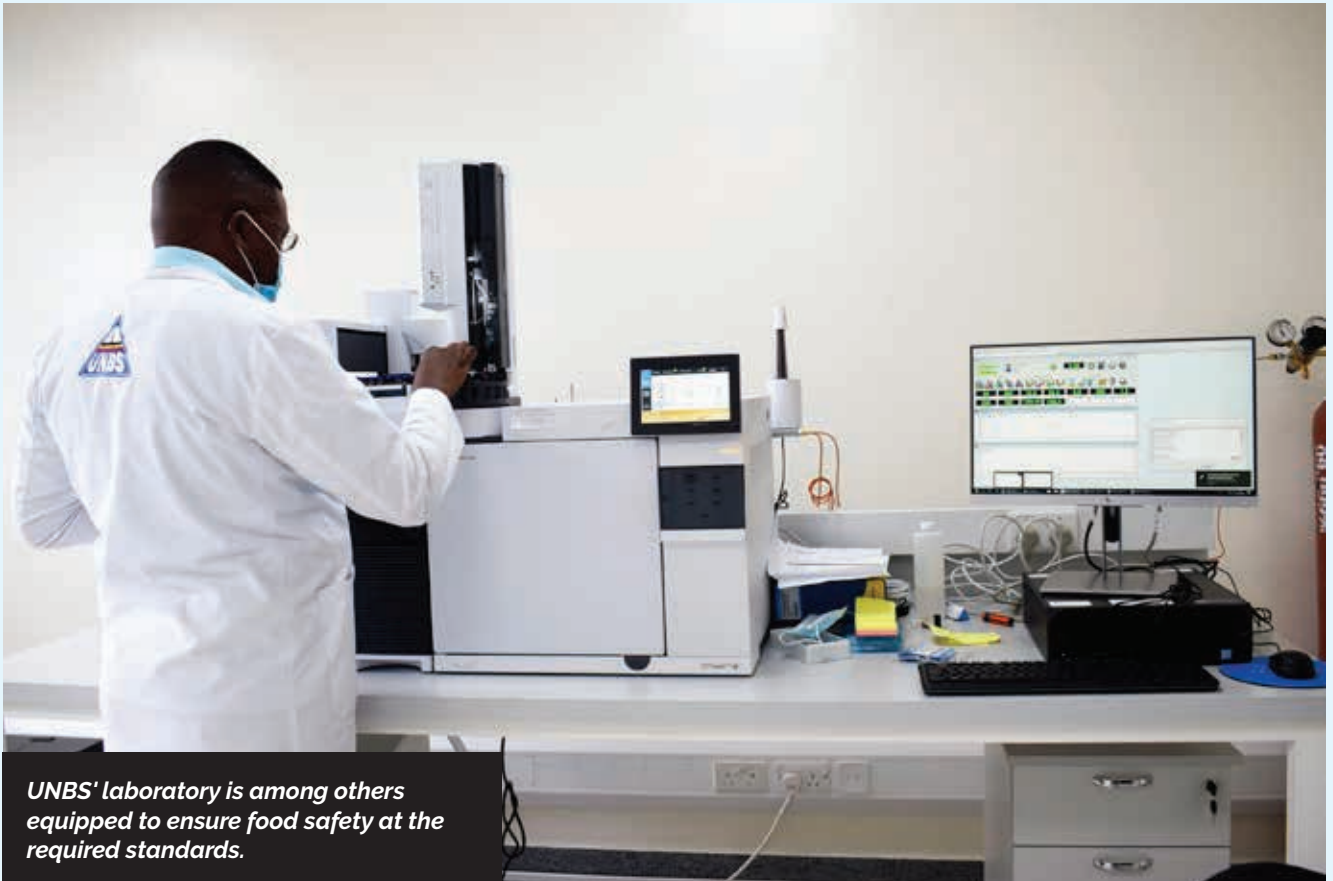
unclear trade policies, hence the call for stricter regulations and support for local manufacturers.

More than 50 per cent of local manufacturers are small and medium-sized and mainly produce for the local market.

The Buy Uganda Build Uganda (BUBU) strategy prioritises small and medium enterprises to reduce the importation of goods and services that can be locally provided and promote their growth.

Deo Kayemba, Chairman of the Uganda Manufacturers Association (UMA), stresses the importance of supporting local manufacturers and emphasizes the need for concrete action in tax and import policies to fulfil and support the BUBU initiative.

Daniel Nangalama is the Uganda National



UNBS' laboratory is among others equipped to ensure food safety at the required standards.

Bureau of Standards (UNBS) acting Executive Director. He says the commitment to advance the Buy Uganda Build Uganda (BUBU) policy is intact as a cornerstone in promoting local industries and ensuring product quality.

Under UNBS's new leadership, priority will be institutional stability, public confidence building, and equipping staff with the necessary tools for effective service delivery.

Nangalama says his long-term vision involves expanding the standardization and conformity assessment services to support export promotion and import substitution, along with decentralizing UNBS services in the country.

UNBS is promoting BUBU, especially in sectors such as steel and grain, and championing the cause against substandard goods.

"Small and medium-sized enterprises (SMEs) are supported through training, advisory services, and subsidized certification costs. Large

industries, including steel producers, benefit from standard harmonization, product certification, equipment calibration and market surveillance. All these services aim at fostering growth and ensuring compliance with quality standards. In the end, it all feeds into the promotion of BUBU," he explains.

Nangalama acknowledges the challenges in staffing and budgeting that have hindered UNBS's efforts. The bureau, he says, is actively lobbying policymakers for increased resources to cope with the growing demand for standardization services.

Although corruption among standards officers has been reported, Nangalama says the bureau's commitment to combating corruption is unwavering.

"A zero-tolerance policy is firmly in place, with rigorous investigative and disciplinary processes into the detected cases. UNBS will involve the media and other communication channels to expose corruption tendencies and dispel unfounded allegations," he reveals.



Nangalama says his long-term vision involves expanding the standardization and conformity assessment services to support export promotion and import substitution, along with decentralizing UNBS services in the country.



UNBS Gears To Support BUBU

To adequately support local product consumption, Nangalama urges multinational enterprises to critically support the BUBU policy.

The standards watchdog chief recommends that multinationals promote local raw materials' use, assist SMEs in meeting international standards, and collaborate with them in public procurements.

He also emphasizes the need for enforcing reservation schemes for foreign supermarket chains, allocating shelf space for local products, and encouraging multinationals to carry the BUBU brand.

For small companies eyeing super and hypermarkets, Nangalama underscores the importance of conforming to market requirements. This, he explains, involves compliance with the mandatory and voluntary standards to meet the big buyers' expectations.

He also highlights the significance of effective branding, optimal online presence and dynamic production systems to adapt products to target markets.

According to Nangalama, UNBS has

a partnership with the parliamentary committee on Tourism, Trade, and Industry to combat substandard products.

He adds that the bureau is highly committed to playing a vital role in agro-industrialization development, manufacturing, and oil and gas development, especially in light of BUBU.

To promote standards and support production growth under BUBU, he says, UNBS has reduced certification fees to enhance the quality and visibility of Ugandan products.

He further reveals that the uptake of standards is still low, which it is important to focus on promoting standards to support production growth in the various economic sectors.

He says UNBS is working closely with micro, small and medium enterprises (MSMEs) to improve their products and systems that impact the environment and enable them to acquire certification.

Since the passing of the BUBU policy, one big challenge the regulator has faced is that entrepreneurs put their products on

the market without seeking UNBS guidance.

"UNBS's focus has shifted to the locally produced goods as the products on the market are very many. We desire to guide them to match their quality with similar imports.

We need to guide them on the basics to get the standards, because we are interested in promoting their products locally, even though some are already on the market. We don't want to kill them," Nangalama stresses.

Among the limiting factors for small businesses in adopting standards is the inadequately qualified staff to manage the quality processes, lack of awareness on what to do to produce quality products and lack of capital.

Nangalama says as the country navigates the intricate landscape of increasing locally produced services and goods in shops and supermarket shelves, the synergy between UNBS, the government and the private sector becomes a beacon of hope for a future where Buy Uganda Build Uganda is a thriving reality.



A production process at Tembo Steel Mills. UNBS promotes BUBU, especially in steel, championing the cause against substandard goods.

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THE GOVERNMENT OF UGANDA AGRICULTURAL CREDIT FACILITY

The Contribution of the Agriculture Credit Facility to Socio-Economic Transformation in Uganda

The government has come up with several economic interventions that are directed at improving household incomes and the livelihood of Ugandans. Several strategies including Vision 2040 with set targets of moving Uganda's economy to the middle-income status have been implemented. In pursuit of Vision 2040, many sectors including agriculture have been supported. The agriculture sector continues to back-up the Uganda's economy as it continues to provide 70% employment opportunities to employable Ugandans in both primary agriculture and agro-processing. The sector plays a critical role in Uganda's economy by contributing 24.1 per cent of GDP and 33 per cent of the Uganda's foreign exchange earnings (UBOS Report 2021/2022)

Uganda's financial sector was generally blamed for high interest rates charged to the borrowers and initially, banks were not willing to lend to the agricultural sector because it was regarded as a risky sector. In the quest to improve productivity and commercialization of the agricultural sector, the government of Uganda established the Agricultural Credit Facility (ACF) in 2009. The facility is a public-private partnership with the Participating Financial Institutions (Commercial banks, Micro Deposit-Taking Institutions, Credit Institutions and Uganda Development Bank). ACF was established as an intervention to bridge the existing financing gap by providing affordable credit to farmers and agro-processors at an interest rate of 12 per cent per annum. Bank of Uganda (BoU) was given the mandate to administer the facility on behalf of the GoU.

The introduction of agricultural insurance and the establishment of the ACF with its risk-sharing model, has enhanced the level of confidence in the PFIs to increase lending to the agriculture sector. Over the last thirteen years since its establishment, ACF has provided affordable credit of up to **UGX 840.96 billion** extended

to over 3,700 farmers and agro-processors across the country. The facility supports the entire agricultural value chain from primary production to processing and market access. By September 30, 2023, on-farm activities had utilised UGX 262.17 billion accounting for 31 per cent of the total disbursement, Agro-processing (value addition) was funded to a tune of UGX 155.9 billion accounting for 19 per cent and the grain trade was facilitated with UGX 333.86 billion accounting for 39.7 per cent of the total disbursement.

Supporting modern poultry farming



Value Addition

ACF has supported the government's call for value addition to Uganda's products so that they can compete with other products on the international market. By September 30, 2023, ACF had financed 106 projects engaged in agro-processing up to UGX 155.9 billion. Financing has been extended towards the acquisition of agro-processing machinery and equipment for dairy processing, grain processing, sugar processing, tea processing, seed oil processing, fruit processing, coffee processing as well as other value chains such as honey, beef, fish and cotton. As a result, there has been an increase in quality and product range for both the local and international markets especially in dairy and tea value chains.

Silos at Aponye in Mubende financed under ACF

The majority of the farmers in Uganda are smallholder farmers accounting for 80 per cent of the total farming population in the country. They are engaged mainly in primary production or on-farm activities. The establishment of the ACF has enabled many of the beneficiaries to increase their scale of production and embrace value addition by transforming from subsistence agriculture to commercialized agriculture. ACF has not only contributed to increased farm productivity but has also contributed to the creation of employment opportunities in the agriculture sector.

Value addition in Sugar supported under ACF**Value addition at Buhweju tea factory**

Whereas there is an improvement registered in extending credit to the agricultural sector, many farmers remain locked out due to lack of registered collateral usually required by commercial banks. Cognisant of that impediment, in 2018, the Block Allocation arrangement was introduced under the ACF to facilitate access to finance by smallholder farmers, who were unable to access credit due to lack of collateral. The Block Allocation arrangement allows the borrower to access credit under ACF to a maximum of UGX 20 million without necessarily pledging registered collateral. Other forms of collateral like the borrower's banking history, cashflows, chattel mortgages, group guarantees, unregistered land (Kibanja) etc. may be considered by the commercial bank in extending credit to the micro borrowers. Sixty-three (63) per cent of the total number of beneficiaries under the ACF, accessed funding without pledging the registered collateral usually required by the banking sector. The model has also demonstrated the potential to drive affirmative action in access to finance by the marginalized groups such as women and youth who accounted for twenty-nine (29) per cent of the beneficiaries under Block Allocation.

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Benson Turamy,
PPDA Executive Director.

PPDA Leverages Effective Technology Monitoring



Under the Preference Scheme, local firms gain a competitive advantage through a margin of preference applied to the financial bids of foreign competitors.

By Manifesto Publications

Comprehensive government project monitoring, water source construction and complex infrastructure project implementation challenges are monumental.

The government's capacity, especially at the district level, to oversee every project under their jurisdiction, is not absolute.

Effective numerous projects' monitoring calls for citizen involvement in overseeing their completion and timely delivery.

In 2014, the Uganda government launched the Buy Uganda Build Uganda (BUBU) policy to stimulate production, purchase, supply, and local goods and services consumption.

The Public Procurement and Disposal of Public Assets Authority (PPDA) is detailed to spearhead this policy implementation. Through the PPDA Act and additional policy frameworks, the PPDA pioneered the initiatives to align public procurement with the BUBU objectives.

According to the PPDA Executive Director, Benson Turamy, the scheme operates

geographically and by threshold.

This is central to implementing the Preference and Reservation schemes, a PPDA's strategy tailored to specific regions and sectors, to enhance and streamline local participation in public procurement.

The Reservation Scheme ensures that procurement opportunities are exclusively available to local providers, thus fostering the indigenous industries' growth.

It enables the eligible bidders within a specified locality to exclusively compete against each other for procurement opportunities. It also keeps out the potential foreigners or individuals' competition from other regions.

"The scheme sets the monetary value thresholds for different types of projects, limiting foreign participation in procurements below the specified amounts," he explains.

Under the Preference Scheme, local firms gain a competitive advantage through a margin of preference applied to the financial bids of foreign competitors.

Turamy says the impact, particularly on employment, is tangible, with success



stories coming from the key cement and steel sectors.

He also highlights the successes in the manufacturing sector, notable of which are the inputs supplied to the Isimba Power project and Karuma Power Dam, the major construction projects which have contributed to local companies' substantial revenue increases.

Yet Turamye is not oblivious to the existing challenges, especially the traces of corruption in public procurement, emphasizing the need for enhanced project monitoring and improved procuring entities' selection processes.

He insists that ensuring value for taxpayers' money is critical, considering that up to 60 per cent of Uganda's national budget expenditure is by public procurement.

PPDA studies reveal that 35 per cent of planned projects face delays, contract variations, shoddy works, and even abandonment, probably due to ineffective project monitoring, thus hampering the timely and efficient service delivery.

"With up to 60 per cent of the national budget spent through public procurement, the need for effective monitoring has led the Public Procurement and Disposal of Public Assets Authority (PPDA) to pioneer innovative solutions," Turamye elaborates.

The PPDA has thus introduced the PPDA Contract Monitoring System

(PPDA-CMS) to address these challenges. This web-based mobile application, was developed with civil society organizations to allow real-time identified contract failure, monitoring and reporting.

"The initiative aligns with open contracting, promoting transparency and engaging citizens in the procurement and delivery of public projects.

It also allows smartphone monitors to directly relay real-time information about identified contract failures to the PPDA, including pictures, videos, and precise geo-location data, ensuring swift and accurate responses to issues as they arise.

As the PPDA-CMS participates in the grand design of open contracting, it symbolizes a significant leap to a more transparent and accountable public procurement system.

By leveraging technology and engaging citizens at the grassroots level, Turamye says the PPDA strives to ensure every shilling's accountability and every project's efficient delivery.

He insists that the PPDA's commitment to the Buy Uganda Build Uganda policy, the innovative procurement schemes and technology-driven monitoring deliver positive results.

The impact, he says, extends beyond empowering local entrepreneurs to significantly contribute to the overall Ugandan industries' growth, aligning with the government's vision for

sustainable national development.

"The rollout of the PPDA-CMS aligns with the broader strategy of open contracting, a concept revolving around open, accessible, and timely information on public contracting to engage citizens in procurement and delivery of public projects.

The PPDA aims to enhance transparency and accountability by disclosing the contact information to the public, fostering a culture of informed citizen participation," he explains.

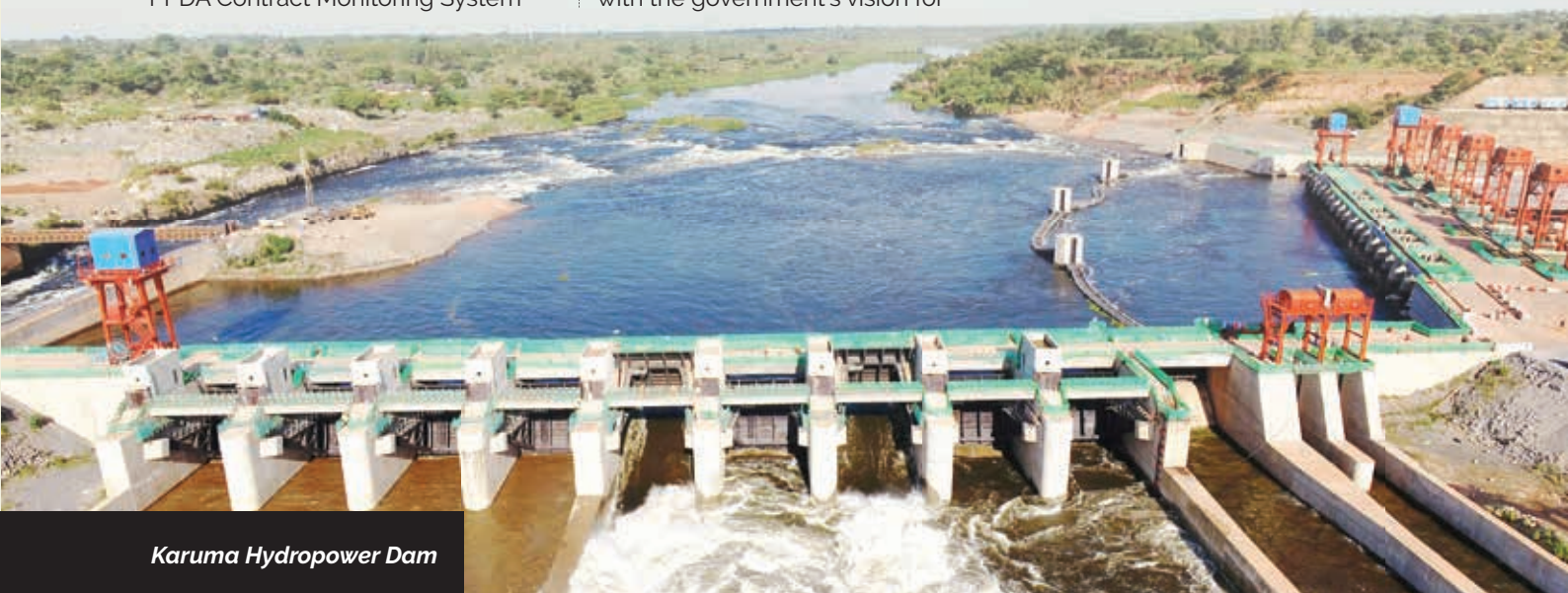
He stresses that considering the magnitude of project implementation and other requirements by different government agencies, the responsibility of monitoring to a certain quality is not exclusive.

All citizens should be interested since it is in their interest as beneficiaries that projects and services are delivered timely.

Turamye stresses that the PPDA's commitment to promoting BUBU through innovative procurement schemes delivers positive results.

The reservation and preference initiatives empower local entrepreneurs and contribute to the overall Ugandan industries' growth, aligning with the government's vision for sustainable national development.

Public procurement of goods, services and works by governments is a policy tool governments use to advance social and economic goals.



Karuma Hydropower Dam

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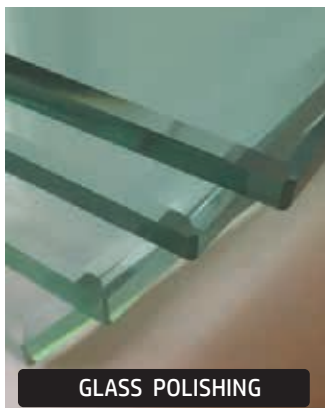
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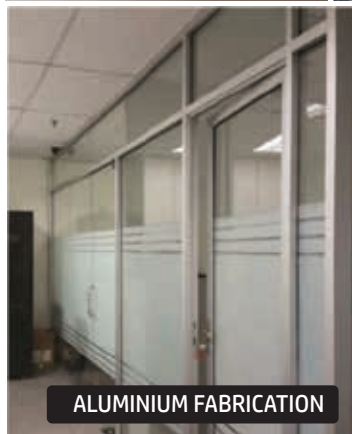
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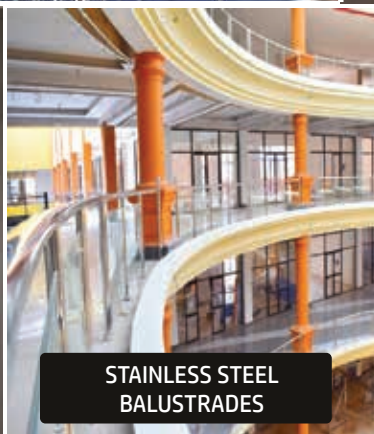
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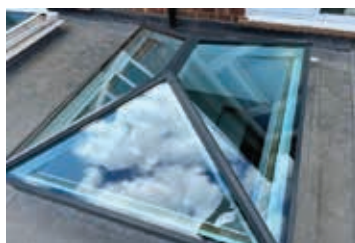
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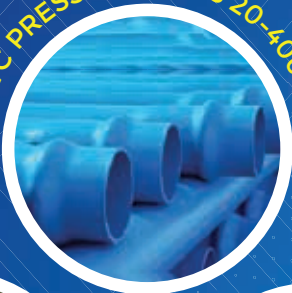


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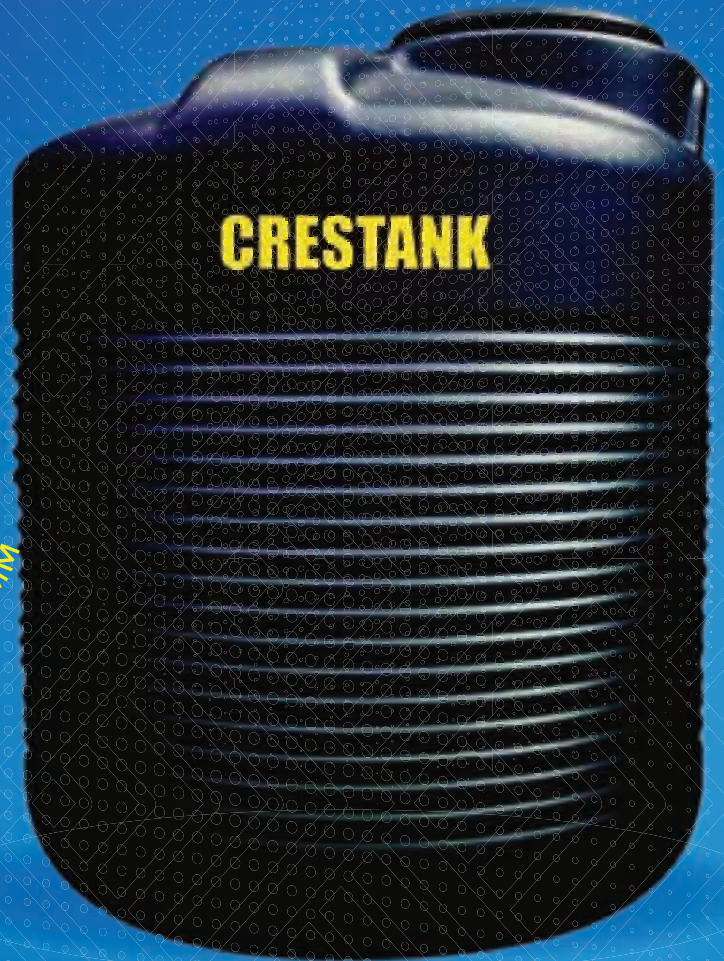
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Many Ugandans earn a livelihood courtesy of Buy Uganda Build Uganda (Chimpreports photo).

BUBU Creates Employment

Uganda Manufacturers Association has revealed that the Buy Uganda Build Uganda (BUBU) initiative has created 30,000 jobs since its inception in 2017.

This development is attributed to improved local goods consumption, leading to increased production.

The Ministry of Trade, Industry and Cooperatives statistics indicate that BUBU policy implementation has increased local production and that imports decrease by approximately 25 per cent.

Deo Kayemba, the UMA Board chairperson, says local manufacturing's contribution to

GDP has at the same time grown from eight per cent to nearly 11 per cent. This contribution, he says, is an attribute of the BUBU initiative.

Kayemba says significant improvements have been realized in the quality and affordability of the locally-produced goods, positively impacting import substitution.



"Most importantly BUBU has, given jobs to our youth," President Museveni.



Green investors make commitments to Uganda at COP28 in Dubai.

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*Ms Mercy K. Kainobwisho, Registrar General,
Uganda Registration Services Bureau.*

Registration Enables BUBU Success

By Mercy Kainobwisho, URSB Registrar General



The intellectual property rights registration, including trademarks, patents, copyrights, and industrial designs, further demonstrate URSB's commitment to nurturing creativity and innovation in the business sphere.

In the intricate economic development web, one often overlooked but indispensable player is the Uganda Registration Services Bureau (URSB), whose fostering of Buy Uganda, Build Uganda (BUBU) initiative success is significant.

By formalizing businesses across a spectrum of sectors, URSB is carving out an enabling environment that supports local enterprises and significantly contributes to Uganda's economic growth and socio-economic development.

Through the meticulous business registration process, the Bureau empowers local entrepreneurs to navigate the market with legitimacy and confidence, streamlining the administrative processes and positioning the businesses to thrive in a globalized and competitive landscape.

URSB's inclusive approach to business registration covers enterprises ranging from sole proprietorships to partnerships and companies.

The acknowledgement of sole proprietorships, where individuals shoulder the weight of obligations and debts, reflects a nuanced understanding of the diverse entrepreneurial landscape.

Likewise, general or limited partnerships find support in URSB's framework, recognizing the collaborative efforts of individuals pooling their resources.

Domestic and foreign companies benefit from URSB's comprehensive registration services, fostering a climate that encourages international investment. Registration services are particularly crucial for foreign businesses seeking to establish a presence in Uganda.

The intellectual property rights registration, including trademarks, patents, copyrights, and industrial designs, further demonstrate URSB's commitment to nurturing creativity and innovation in the business sphere.

Beyond the bureaucratic processes, the true impact of URSB's initiatives is the overarching goal of creating an enabling environment for the successful implementation of the Buy Uganda, Build Uganda initiative.



Certificate of Incorporation

This strategic alignment has far-reaching implications, from increasing the consumption of locally produced goods and services to catalyzing economic growth and job creation.

Therefore, as we look at Uganda's development landscape, we must recognize and applaud the unsung heroes contributing to our nation's progress.

URSB's role in this context is not merely administrative but transformative. It is a change catalyst, a growth facilitator, and a BUBU vision guardian. Let us acknowledge and continue to support initiatives that propel Uganda towards a future of sustainable economic prosperity.

URSB recently launched a mass business registration campaign under the banner of "Kiri easy, formalize today," aimed at transforming the nation's entrepreneurial landscape.

Under the campaign, the Bureau intends to register 873,546 businesses by 2026/27, signalling our commitment to formalizing businesses.

This move aligns with the broader goal of simplifying registration processes, promoting the advantages of formalization, and ultimately driving economic prosperity.

The streamlined procedures and user-friendly platform introduced through the "Kiri easy" campaign reflect a thoughtful approach.

By leveraging technology and providing comprehensive support, USBR aims to make the registration process accessible and appealing to entrepreneurs, empowering them to transition from the informal to the formal sector.

As we all know, businesses need to formalize to effectively access financial support, tax benefits, and

legal protections. The success stories of well-documented entities like the Madhvani Group and Walusimbi Garage are compelling examples for the private sector to follow suit.

Beyond individual businesses, the campaign's ripple effect extends to increased tax revenues, BUBU promotion, improved business environments, and reduced informality. This holistic approach aligns with the broader vision of making Uganda a hub of innovation, entrepreneurship and economic prosperity.

URSB's recent appeal regarding industrial design registration is a crucial step in bolstering the creative capacity of SMEs. The call to protect intellectual property rights and the commitment to supporting technological advancements showcase a forward-looking strategy, especially in promoting and protecting local innovations.

The surge in copyright, industrial design and utility model registrations reported in the annual performance report is a testament to USBR's success in promoting and supporting local creativity and innovation.

The Bureau's active encouragement of individuals and organizations to protect their intellectual property rights is noteworthy, fostering local trademark applications.

Furthermore, USBR's proactive stance in adopting Alternative Dispute Resolution (ADR) for civil cases demonstrates a commitment to amicable dispute resolution. The recent launch of Technology and Innovation Support Centers at universities aligns with global best practices, fostering research initiatives and technological advancements.

In a strategic move towards fostering economic resilience and innovation, USBR is also actively shaping an enabling environment

for business success by enhancing awareness about the benefits of business registration—a pivotal step to enhance the country's competitiveness and drive private sector growth.

The recent appeal to traders and industrialists to register their industrial designs echoes a profound understanding of the crucial role Small and Medium-sized Enterprises (SMEs) in Uganda's development.

Formalization has with it the transformative power of improving product packaging and general planning.

While the quality of goods and services in Uganda has improved, enterprises must protect their original designs for exclusive rights to unlock the untapped potential within Uganda's business landscape.

The Front Office, with support from the European Union Intellectual Property Office (EUIPO), demonstrates USBR's commitment to facilitating electronic application submissions and automatic classification of industrial designs and trademarks.

As USBR focuses on simplifying registration processes, enterprises automation and formalization, it has also set an ambitious target to register 129,000 new businesses and companies.

Collaborations with the Parish Development Model infrastructure indicate a multifaceted approach to offering value-added services.

In short, USBR's comprehensive strategy, from mass business registration campaigns to intellectual property protection and insolvency workshops, reflects a commitment to creating an enabling environment for business success.

This bold move positions Uganda on an economic growth trajectory, innovation and resilience.



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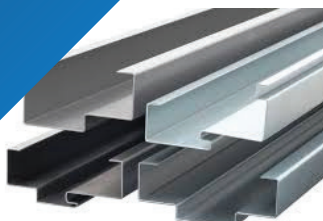
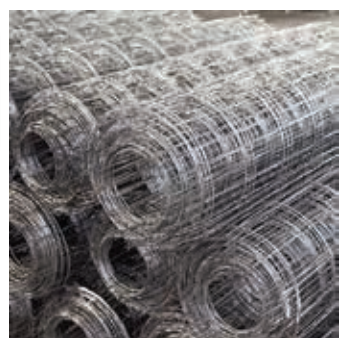
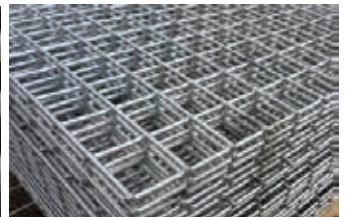
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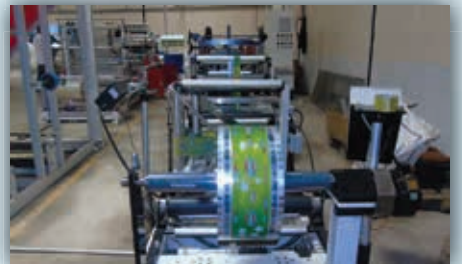
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Engineers Want Adjustments in Compliance Requirements

By Manifesto Publications

When the Ministry of Education and Sports advertised tenders for the new Kyambogo University office construction works, the prequalifications for the bidding construction companies for the works were out of reach for many of them.

However, the Uganda National Association of Building and Civil Engineering Contractors (UNABCEC) engaged the Ministry in formal and informal discussions prompting adjustments to the requirements, hence benefiting several local contractors.

Moses Tiberondwa, a UNABCEC board member, deems the discussion to be patriotic and suggests that it should be emulated on many government projects, to support the local contractors' growth.

"The truth is that some of the requirements are beyond our capacity to meet, but also the other truth is that we can do the job. It is a matter of adjusting aspects of requirements to give us the opportunity we need to grow and become competitive," he says.

UNABCEC is a non-profit, non-political, member-driven association comprising genuine contractors and companies and organizations engaged in construction contracting in Uganda.

UNABCEC has since 1993 made remarkable performance improvements in the construction contracting sector by championing the institution of appropriate regulation and enhancing operational integrity.

Tiberondwa says in general, local engineers in Uganda appreciate the BUBU initiative but also need crucial adjustments in areas that present

challenges.

One major concern often raised by the engineers is the gap in procurement, where local firms face obstacles, such as unrealistic project pre-qualification requirements, and difficulties in gaining recognition due to the lack of large-scale projects in recent years.

He points to the high cost of capital as a significant challenge, due to the banks' interest rates which are above 22 per cent, rendering untenable competition with international counterparts, whose credit is only about two per cent.

Tiberondwa decries the demand for substantial overdrafts and stringent financial, personnel, and equipment requirements that further compound the challenges confronting local contractors.

"They expect us to have worked on a big project in the last three



years before we are considered, but usually there is no such project a local company would have worked on. In essence, they are telling us to give up," he explains.

He also points out issues in the evaluation process, where big companies secure contracts only to subcontract the work, leading to financial losses to the government.

The solution, he says, is a fairer distribution of contracts directly to local contractors, highlighting their capabilities and expertise in handling various projects.

UNABCEC's response to these concerns calls for adjustments to the BUBU initiative to surgically tailor it to the support of local contractors and suppliers.

At the Uganda Construction Industry and Infrastructure Forum 2023, private sector representatives emphasized the need for local

businesses to actively support indigenous products and services.

Tiberonda believes that the Local Content Act enactment will ensure that under BUBU, local entrepreneurs gain from the lucrative infrastructure project contracts the foreigners win.

Officially called Buy Uganda Build Uganda (BUBU), the initiative aims to build the Ugandan service providers' capacity and boost industrial production in the country.

The new procurement guidelines, however, incorporate resident entities as eligible to compete for a 30 per cent share of any public works worth Shs45b or above, reversing the expected dividends of ring-fencing such contracts for Ugandans.

A reservation of 30 per cent of the works' value through sub-works contracting and supply of materials, equipment and services to national and resident providers shall apply to

procurements of road works above Shs 45bn and other works above Shs 10bn where the bidder is a foreign provider, Section 2(1) of the guidelines reads.

Tiberondwa notes that faced by the global trends favoring localization and resilience the Ugandan contractors have demonstrated an effective local content law is critical.

He stresses the need for a comprehensive dialogue involving various sectors to refine and enact laws that will protect and promote the local construction industry.

Collaborative efforts and legislative adjustments are essential for the expeditious success of the policy and the growth of the local industries.

This is as Ugandans find their feet to cope with the challenges inherent in the BUBU initiative implementation for their benefit.



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Company has an installed production capacity of 8000 tons per month.

It already manufactures high-tensile steel profiles and standard steel bars. Pramukh's other products are TMX (Thermox-powered) steel round bars, twisted bars, and square bars for domestic and industrial structure construction.

Patel notes that Countries with domestic consumer goods production capabilities, rather than import dependence, grow their economies by retaining the money otherwise designated for imports.



It already manufactures high-tensile steel profiles and standard steel bars. Pramukh's other products are TMX (Thermox-powered) steel round bars, twisted bars, and square bars for domestic and industrial structure construction.

PRAMUKH TMX



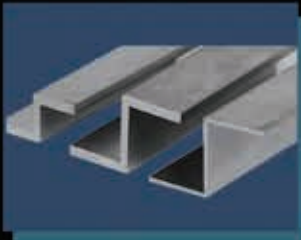
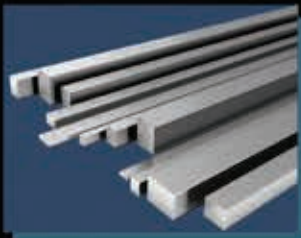
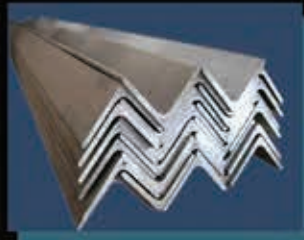
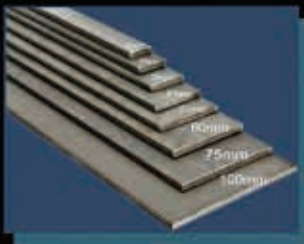
Pramukh
STEEL

FLEXIBLE STRENGTH

**STRENGTH
IS NOTHING WITHOUT
FLEXIBILITY**

**8 mm - 32 mm
TMX Bars**

**INTERNATIONAL QUALITY WIRE ROD
FIRST TIME IN EAST AFRICA**





KCL BINDING WIRE



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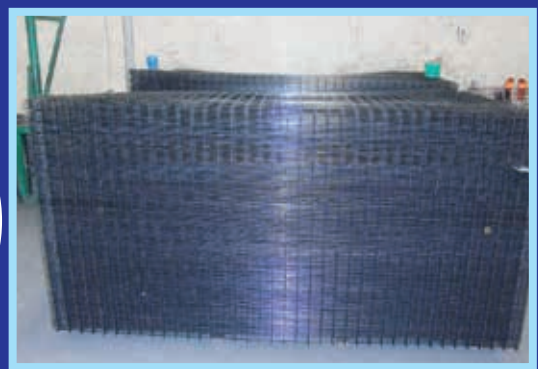
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Established in 2001, Crane Roofings (U) Limited first specialized in fabrication of all types of metal (wrought iron) works, which works were highly recognized all over East Africa.

From this position we were early to recognize the usefulness of fibre sheets which the company further ventured into.

The company further went into manufacturing of domestic and building electrical cables and copper products.



OUR PRODUCTS

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- ❖ Copper Tape -25x3mm
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- ❖ Pure Copper - earth rods
- ❖ Beautiful Gates
- ❖ Balcony Railings
- ❖ Staircases
- ❖ Garden Chairs
- ❖ Manhole Covers
- ❖ Fulbora Floor Trap
- ❖ All type of casting i.e. iron and steel
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Beautiful Gates



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in Cast Iron Wrought Iron



Collapsible Door



Roller Shutter



Collapsible Door



Manhole Covers



Garden Chairs



Copper Ray Cables

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FUE
THE FEDERATION OF
UGANDA EMPLOYERS



About FUE and a List of Platinum Members

Mandate and Role

The Federation of Uganda Employers (FUE) was founded in 1958 and registered in 1960 under the Trustees Incorporation Act 1939 Cap.165 as the representative body of Employers in Uganda. Its current membership is over 670 members comprising of sectorial associations as well. Platinum – multi-nationals, international business associations, and government bodies. Membership is categorized as follows:

Gold – large enterprises, financial institutions & international NGOs

Silver – medium-sized enterprises & international NGOs

Bronze – emerging large enterprises, local & international NGOs

Copper – micro & small enterprises and Small local NGOs

FUE's mandate

FUE's mandate is to advocate for the rights of employers on all social, economic, legal and policy issues. The organization also promotes sound industrial relations and observance of fair labor practices in Uganda. FUE is accredited by Uganda Government to represent Employers and is affiliated to several international labour and employer-based organizations.

The three main services of the Federation of Uganda Employers are categorized as below;

1. Lobbying and advocacy

- i. Research
- ii. Information sharing
- iii. Representations on boards
- iv. Policy Analysis, etc.

2. Employment Relations and Legal Services

- i. Advisory services on labour law compliance
- ii. Court representations



*Mr. Douglas Opio, Executive Director
Federation of Uganda-Employers*

- iii. Drafting HR procedure manuals, policies, and contracts among others.
 - iv. Collective bargaining
 - v. Mediation, conciliation & arbitration
 - vi. Workplace registration, etc.
- #### 3. Business Support Services
- i. Trainings
 - ii. Sensitizations
 - iii. Programs and Projects, etc.

VISION, MISSION, AND ORGANIZATIONAL VALUES



THE FEDERATION OF
UGANDA EMPLOYERS

Vision Statement

The leading organization in serving employers' interests and needs.

Mission

To enhance Employers' competitiveness through policy advocacy, provision of business support services, fostering sustainable employment relations and job creation.

LIST OF PLATINUM MEMBERS

1	aBi Development Limited	37	NITA
2	Abubaker Technical Services	38	Norbrook (U) Ltd
3	ADU Limited	39	Office of the Prime Minister
4	ATC Uganda Limited	40	Parliament of the Republic of Uganda
5	Banana Industrial Research & Dev't Centre	41	Pearl Dairy Farms
6	Bank of Africa	42	Petroleum Authority of Uganda
7	Belgian Development Agency-ENABEL	43	Quality Transmission Equipment Uganda Ltd
8	Brick by Brick Uganda	44	RimRecords Limited
9	British Broadcasting Corporation Ltd	45	Rwenzori Rare Metals
10	Bujagali Energy Ltd	46	SafeBoda
11	Cavendish University	47	Seed Effect Uganda Ltd
12	CFAO Motors (U) Ltd	48	Smart Applications International
13	Cyber School Technology Solutions Ltd	49	Soroti Fruits Limited
14	Directorate of Industrial Training	50	Sugar and Allied Industries Uganda
15	East African Ministries (4 Africa)	51	TATA Uganda Ltd
16	EFC Uganda Ltd	52	Tembo Steels (U) Ltd
17	Elimination of Child Labour in Tobacco Growing	53	Tinkr
18	Equity Bank	54	UBTEB
19	Foundation Leads Ltd	55	Uganda Bureau of Statistics
20	Higher Education Students Financing Board	56	Uganda Civil Aviation Authority
21	Insieme Si Pou	57	Uganda Communications Commission
22	Insurance Training College	58	Uganda Investment Authority
23	KK Security (U) Ltd	59	Uganda National Bureau of Standards
24	LETSHEGO	60	Uganda National Culture Centre
25	Majid Al Futtaim	61	Uganda National Oil Company
26	Medical Research Council	62	Uganda National Roads Authority
27	Mercantile Credit Bank Limited	63	Uganda Railways Corporation
28	METL Uganda Limited	64	Uganda Revenue Authority
29	MM Intergrated Steel Mills (U) Ltd	65	Umeme Limited
30	Mota Engil	66	Watu Credit Uganda Ltd
31	Multichoice Uganda Limited		
32	National Agricultural Research Organisation		
33	National Environment Management Authority		
34	National Planning Authority		
35	National Water & Sewerage Corporation		
36	NIRA		

CONTACT ADDRESS:

Plot 1207, Kiwanga Road – Namanve Mukono District,
Jinja Road, Uganda
P. O. Box 3820, Kampala
Tel.: 0392777410/1, 0414220201 **Fax:** 0414 - 286 290
Email: info@fuemployers.org
Website: www.fuemployers.org

*Upbeat Permanent Secretary
Geraldine Ssaliflowered
leads MTIC staff to celebrate a
successful performance review
with reflections on BUBU ahead
of 2023 Christmas.*



Local Manufacturers' Growth Challenges

- A few local small and medium manufacturers are informal, unregistered with URSB, have no tax clearance certificate, are not PPDA registered, and their products are not certified.
- They don't qualify for public procurement opportunities and have deprived themselves of such consumption. The foregone revenue would have improved production processes, branding, packaging and marketing, ultimately expanding production and improving competitiveness.
- Many local business managers are not professional. They lack governance structures, business and marketing plans and the professionals to manage them. It affects decision-making, planning and finance management, resulting in wrong investments, minimal profitability, indebtedness and limited or no growth.
- Some business people don't associate, which deprives them of vital business networks, clientele and partnerships/joint ventures. It eventually curtails their business opportunities, chances to obtain free consultancies and current trends, which would otherwise positively transform their businesses.
- Some entrepreneurs lack computer skills, a critical requirement in a digital environment. They cannot use digital media to market their products, and manage their records and network (conference online) to promote their businesses and substantially reduce costs.
- The trust among the local business community is limited. Those with fewer resources cannot use the abundant idle resources on integrity grounds; hence, expensive sources of capital such as commercial banks or money lenders.
- Some do not take advantage of suitable and convenient government programs like UDB financing, Small Business Recovery Fund, MSC credit, Emyooga and PDM SACCOs money at 12 per cent. They borrow from commercial banks at over 20 per cent, which may hinder business growth.
- There is reasonable illiteracy among the local business community, which limits access to the necessary information for business growth.
- The culture of managing family businesses is poor, otherwise founded on commitment, continuity, sacrifice and trust, which are critical at the start and during challenges.

Burhani

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MANUFACTURING INDUSTRY (U) LTD.**



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- We also offer services for mining, Oil & Gas

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Email: info@burhani.ug

Purchasing your Business Premises

Many startups or small businesses start by renting the premises they operate from.


However, as they grow, their needs will change, or they will have space constraints, or they will face a rent increase that affects profitability.

If as a business owner, you are facing the above challenges, then it may be time to consider purchasing commercial property. There are numerous benefits to owning property as opposed to renting or leasing it.

The decision to lease or own a commercial property depends on many factors, including your type of business, long-term plans and resources available to you to execute the purchase.

As with any other business undertaking, there are advantages and disadvantages to buying versus leasing commercial property. When you own the commercial property, you have control of the property, which gives you the leeway to make structural changes to suit your



 **Vincent Kiyangi**
Country Manager
BUSINESS PARTNERS INTERNATIONAL

growing business.

Owning the property helps the business owner build equity through property value appreciation. The property will also give you additional security. As a business owner, you can also supplement your income by leasing some of the space to generate rental income, helping sustain your business.

However, there are some drawbacks to take into account before making the decision to buy. For example, you will have to shoulder additional charges, such as property tax and maintenance costs.

You may also require additional time and knowledge to manage your building and your tenants. Weighing in on the pros versus the cons, businesses stand to benefit more from purchasing rather than renting their operational spaces.

In any case, what could be more rewarding than owning a property that transforms your office space into an income-generating asset?

Currently, the real estate market in Uganda presents an attractive opportunity for small business

owners looking to acquire commercial property for their operations. Although the sector was impacted by the COVID-19 pandemic in 2020, steady progress has been reported, with the commercial real estate market in Uganda projected to grow by 6.08% by 2028.

In their 2023 review, Knight Frank Uganda reported that office markets recorded steady growth in occupancy. The report further says demand for premium office spaces is still high. This demand is being driven by occupiers in NGOs, professional services, industry & logistics sectors, medical services, IT, government, oil and gas, and financial services.

The report further projects that best-in-class office developments in the construction pipeline will command a rent premium of approximately 10-25% above the average prevailing prime office rates, driven by the increasing demand.

The pandemic changed the work dynamic and gave rise to remote working and the shared spaces working model. This, the Knight Frank report shows, is driving demand for flexible office solutions

BPI offerings encompass property finance in the form of private debt or equity financing as joint venture finance. Under property finance, BPI offers 100% finance to established business owners with viable entrepreneurs who wish to purchase property. Conventional financial institutions will require a specified cash deposit before considering financing a property deal.

that cater to the unique requirements of occupiers. This shows an opportunity to offer, for example, hot desks, to cater to the hybrid working models.

Another growing trend observed by the report is collaborative office construction, where various agencies come together to build joint offices. These joint office initiatives signify a growing trend in the construction of owner-occupied space.

These trends present an array of opportunities for small business owners to construct commercial property not only to operate from them but also to diversify their portfolio and even sub-let and draw additional income.

However, an investor can only buy property if they have adequate finances and resources to take purchase of the property. Given the cost of such an undertaking, most business people turn to commercial banks to finance their purchases.

Such a business will have to undergo

a stringent and expensive process to access bank loans, be required to raise a specified deposit, and will also be required to provide security.

Business Partners International (BPI) provides private debt and equity financing to small and medium-sized enterprises in East and Southern Africa. BPI is committed to supporting entrepreneurial growth by providing financing, specialist sectoral knowledge, mentorship, and technical support services to viable businesses.

BPI is different from conventional funding sources because it places a strong emphasis on understanding each business and customising financial offers accordingly.

BPI offerings encompass property finance in the form of private debt or equity financing as joint venture finance. Under property finance, BPI offers 100% finance to established business owners with viable entrepreneurs who wish to purchase property. Conventional financial institutions will require a specified

cash deposit before considering financing a property deal.

BPI offers UGX 360 million to UGX 3.6 billion which is repayable over five to 10 years. To qualify for financing, one only requires a completed application, a business plan, annual financial statements of the underlying business, and details of the desired property to be purchased.

Under the property joint venture finance option, Business Partners co-invests along with the entrepreneur who wishes to expand their property portfolio. To qualify under this segment, the business must present exceptional growth and/or return on investment.

Owner-occupied commercial property can be a good investment option for small business owners. Once you understand the advantages and potential challenges, and with the right financier, then you will be well placed to becoming an owner-occupier of your own commercial property.



BusinessPartners
The Entrepreneur's Financier



We provide 100% Commercial Property Finance from **UGX 360M to UGX 3.6B**

Looking to invest in your business property?

BPI Uganda has you covered! Our 100% Commercial Property Finance, ranging from **UGX 360M to UGX 3.6B**, is tailored to meet your unique needs

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Office Location: 2nd Floor, Block A, Nakawa Business Park, Plot 3 – 5, Port Bell Road, Kampala

[Terms & Conditions Apply](#)

www.businesspartners.africa



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Globo Chemicals (U) Ltd is one of leading distributors of specialty formulated chemical products and scientific consultancy in Uganda. With more than 20 expatriates in science, technology and engineering, the company is determined to be the leading providers in cleaning, sanitizing, food safety and infection control products, consultancy services in several engineering aspects, industrial practices, environmental, health and safety services in the region.



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GLO-BUILDER

Liquid Alkali Builder



GLOSAN

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OVENIT

Ovenit/Grill Alkaline Cleaner



HANDSAN

Hand Sanitizer



GLO SOLVE

Neutral Liquid Cleaner



GLASS CLEAN

Ammoniated Glass Cleaner



ORISAN

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RUST OFF

Acidic Laundry Rust remover



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Hand Sanitizer



STERIL

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STERIL

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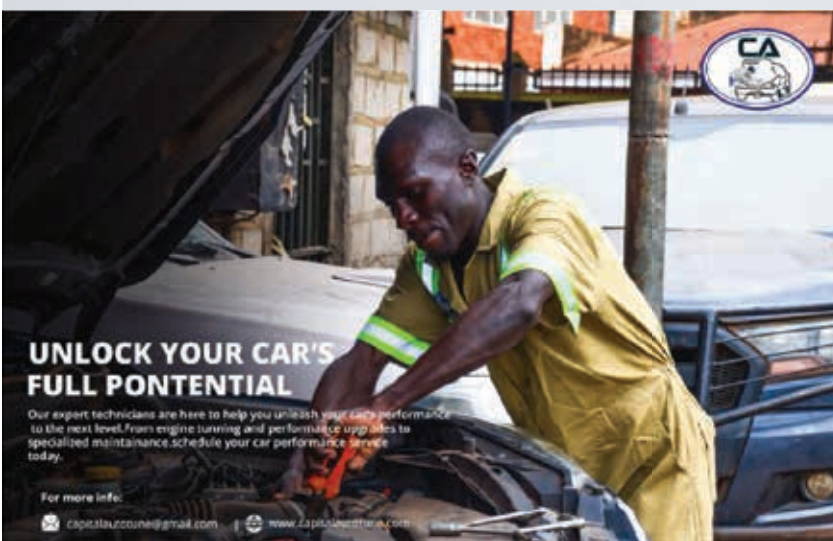
We have genuine spare parts for Toyota, Nissan, Isuzu, Ford, Mitsubishi, Mercedes Benz, Suzuki among others.

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AMFRI Farms Uganda has in the past been selected as one of the portfolio investees in the Yield Fund's and FCAI's exceptional holdings.

The Investment Incentives Fostering BUBU



The UIA has incentives for Domestic Direct Investments (DDIs) and caters for local investors in the Micro, Small and Medium Enterprises categories.

The Uganda Investment Authority (UIA) is a government agency mandated to initiate and support measures that enhance investment in Uganda.

The UIA also advises the government on the appropriate policies for promoting investment and growth, targeting domestic and international investors.

However, there are concerns that the agency favours international investors as it targets Foreign Direct Investment (FDI). It is faulted for favouring foreigners at the exclusion of domestic investors.

The UIA has incentives for Domestic Direct Investments (DDIs) and caters for local investors in the Micro, Small and Medium Enterprises categories.

Uganda's abundant natural resources, strategic location, and growing economy attract domestic and foreign investors, hence UIA's comprehensive array of incentives.

Uganda's investment potential ranges from agro-processing to mining, oil and gas, manufacturing, education, health and tourism.

A DOMESTIC INVESTOR

The Investment Code Act of 2019 defines "domestic" as "a citizen of an East African Community partner State. Under the Code, a "domestic investor" is a natural person who is a citizen of an East African Community partner state.

It also means a company incorporated under the laws of an East African Community Partner State in which the majority of the shares are held by a citizen of an East African Community partner state and a partnership in which the controlling interest owned by a person who is a citizen of an East African Community partner state, and holding an investment license issued by this Act.

In a published article in 2021, Morrison Rwakakamba, the UIA Chairperson, elaborated that UIA is pursuing sustainable industrialization for inclusive growth, employment and sustainable wealth creation.

QUALIFYING FOR INCENTIVES

The Uganda Investment Authority's list of requirements for a person or company



to qualify for these much-needed incentives is comprehensive.

- (a) Meeting the minimum investment capital for the investment as required in the relevant Acts of Parliament;
- (b) Acquisition of investment license and certificate from UIA;
- (c) Meeting a minimum capital requirement of 50,000 dollars for local investors;
- (d) Investing 10 million dollars in the development of Industrial Parks;
- (e) Investing 300,000 dollars in manufacturing around Kampala;
- (f) Investing 150,000 dollars in manufacturing in upcountry areas in Uganda;
- (g) Engaging in any of the priority areas specified in Schedule 2 of this Act;
- (h) Exporting a minimum of eighty per cent of the goods produced;
- (i) Providing for substitution of thirty per cent of the value of imported products;
- (j) Sourcing 70 per cent of the raw materials used locally;
- (k) Directly employing a minimum of 60 per cent of citizens; or
- (l) Introducing advanced technology or upgrading indigenous technology.

DOMESTIC INVESTORS INCENTIVES

The UIA considers incentives as central to operationalizing the National Development Plans' goal of increasing household incomes and improving the people's quality of life.

They are land donations, tax holidays, non-tax incentives and operational money.

The UIA explains that they are not freebies but necessary and strategic interventions to catalyze, stimulate, and grow investment in the country.

AGRO-PROCESSING

An investment in agro-processing attracts a 100 per cent exemption from tax on income from agro-processing, a 100 per cent exemption



State Minister for Investment, Evelyn Anite at the 2023 Uganda UAE Business Forum.



Robert Mukiza, Uganda Investment Authority Executive Director.

on expenditure on scientific research, a 100 per cent exemption on training expenditure, and a tax holiday for the first 10 years on export of finished consumer and capital goods.

It also gets you an exemption on export processing zone on imported raw materials and intermediate goods, machinery and equipment, spare parts for exclusive use in the Free Zone, and exemption from customs duty on plant and machinery.

MINING VALUE ADDITION

An investor who qualifies for incentives and applies for them,

can get a 100 percent cost recovery on exploration, development and production, and a 100 percent deduction of scientific research expenditure. They can get a 100 per cent tax exemption on training costs and indefinite cash relief of VAT (Deemed VAT) on supplies by the contractor.

They can also get an indefinite VAT exemption on inputs to mining not covered under the deemed/cash relief.

Machinery and spare parts for direct and exclusive use in mining are exempted from all import duties under the fifth schedule of the



The Investment Incentives Fostering BUBU

East African Community Customs Management Act.

INDUSTRIAL PARKS DEVELOPMENT

Uganda's industrial parks development sector gives incentives designed to attract foreign and domestic investors.

Domestic investors can get incentives like a ten-year tax exemption for domestic investors for leasing or renting an industrial park/free zone with a minimum investment capital of \$10 million.

A local investor can get a 10-year VAT exemption on any payment for feasibility studies, design and construction services: earthmoving equipment and machinery: construction materials – development of the industrial park and 100 percent tax allowable on training costs.

Other incentives are accelerated deductibility of initial allowance in respect of plant and machinery (a one-off accelerated tax depreciation allowance on the cost base of the property at the rate of 50% to persons who invest in plant and machinery outside the boundaries of Kampala).

Incentives are in the form of accelerated deductibility of initial allowance for industrial buildings (a one-off accelerated tax industrial building allowance on the cost base of the property at the rate of 20% to persons who use a new industrial building for the first time).

Local investors are exempted from tax on the supply of construction materials for industrial parks development - no excise duty charged on construction materials for industrial parks or free zones development, and equipment is imported duty-free.



An investment in agro-processing attracts a 100 per cent exemption from tax on income from agro-processing, a 100 per cent exemption on expenditure on scientific research, a 100 per cent exemption on training expenditure, and a tax holiday for the first 10 years on export of finished consumer and capital goods.



Nytil Factory (nytil.com photo).

yaket



BUBU

Buy Uganda



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Services and Products Offered

SAP Business One is a single, affordable and easy-to-use business management solution designed for small and medium-sized enterprises. It aims to automate key business functions – from accounting and financials, purchasing, inventory, sales and customer relationships to reporting and analytics.

iVend Retail is a cloud-based end-to-end omnichannel retail management solution that enables retailers to deliver a seamless customer experience across sales channels and streamline point of sale, promotions, analytics, inventory management, customers, loyalty programs and more. It covers from point-of-sale (POS) to back office to head office operations.

Asset One is a solution -driven system for professionals in the construction and real estate industries looking for a comprehensive tool for managing construction projects and real estate Assets.



Enspire HRM is a global Human Resource Management Solution that offers full-blown HR features bringing best practices from around the world with extraordinary user experience. It is a state-of-the-art Human Resource Management Information System that consists of several modules which effectively handle all aspects of personnel management of an organization and enhances the competitiveness of the business in a multitude of ways HealthOne is an integrated HMIS in SAP Business One that allows you to have all the care functionality required by a modern medical center together with the power of the market leading ERP that has already been adopted by more than 60,000 companies around the world.

Mpesa and Bank Integrations

We have developed bank integration that allows customers to make payments using credit cards of any bank through the use of a Pin pad.

We have developed M-Pesa integration directly from Safaricom with iVend retail. We can receive, store and process payments made through either Paybill number or till number. The integration of Mpesa is also extensible to incorporate other third-party gateway companies such as iPay.

EFRIS integration We develop EFRIS integration with trader systems such as ETRs, ERPs & amp; Point of Sale (POS) systems.



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Manufacturer Of Exercise Books & All Types Of Stationery



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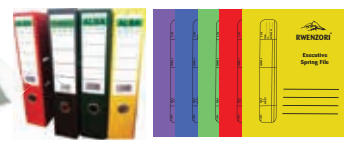
SPIRAL NOTE PADS A4/A5



FLIP CHARTS



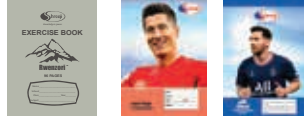
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- White Board Dusters
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- Clip Boards
- File Dividers
- Post It pads
- Lamination Pouches
- Laminating Machines
- Correction Pens
- Masking Tape
- Suspension Files
- Key Holders
- Flip Chart & Stands
- Binding Spirals & Covers
- Binding Machines
- Paper Cutters
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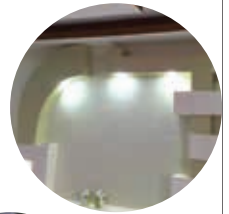
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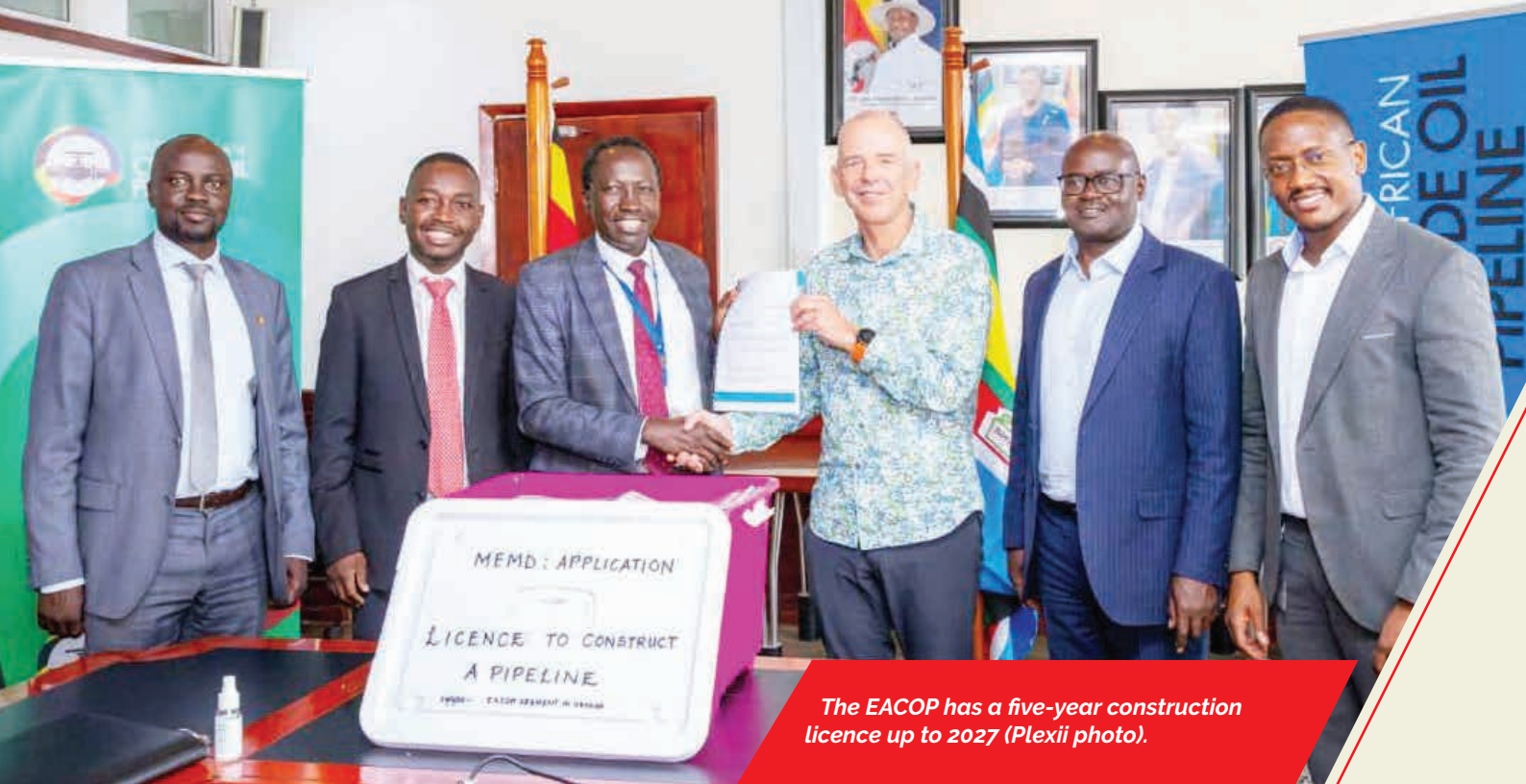


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The EACOP has a five-year construction licence up to 2027 (Plexii photo).

Oil Pipeline Local Content Implications



Oil projects would create 100,000 to 150,000 jobs through direct, indirect, and induced employment and that most would be at the technician level with a range of 11,000 to 15,000.

With much euphoria and great expectations, Ugandans received the confirmation of commercially viable oil and gas reserves in the Albertine Graben in 2006.

A joint venture of CNOOC Uganda Limited, TotalEnergies E&P (U) Limited, and Tullow Oil PLC partnership was engaged to quantify this expectation through a demand and supply study (Industry Baseline Survey (IBS)).

A partnership's report in 2013 indicated that a survey was commissioned to promote national content during the development and production phase of the project.

Oil projects would create 100,000 to 150,000 jobs through direct, indirect, and induced employment and that most would be at the technician level with a range of 11,000 to 15,000.

The majority of indirect and induced jobs would be created by the beneficiaries of economic development the oil projects would trigger.

The partnership recommended regular and sustained communication, the development of Ugandan companies, and the provision of qualified graduates for the industry through education partnerships.

In February 2022, the Final Investment Decision (FID) for the Lake Albert Development Project worth \$10 billion to \$20 billion was launched in Kampala.

LOCAL CONTENT TARGETS

To ensure that Ugandans benefit from their resource, the government set National Content Development targets.

At least 40 per cent of the amount spent remains within the country's economy through the use of Ugandan goods and services and by training Ugandans to undertake the sector's work.

According to PAU data, at the end of June, 2023, 12,949 people, 94 per cent, Ugandans, were directly employed. Host communities contributed 3, 871 (excluding EACOP).

Over 14,000 Ugandans were trained and certified in various oil and gas disciplines of welding, health safety and environment, heavy goods vehicles operation, and more.

Two hundred government ministries and agency officers were trained in oil and gas-related disciplines; the Micro Small and Medium Enterprises Business Linkages Project (MSMEs) targeting 200 MSMEs trained 280 MSMEs in EACOP districts.



More than 4,000 small and medium enterprises (SMEs) have been trained in the oil and gas business requirements.

Cumulatively \$7.086bn has been approved for spending by the oil companies and US\$1.762bn (25 per cent) of this is going to the Ugandan companies.

In the last five years, out of \$1.3bn of the smaller procurements, \$1.2bn has benefitted Ugandan-owned companies (about 90 per cent). About 73 per cent (460/624) of the companies involved in supplying the sector are Ugandan.

About \$988,658 has been invested in the community economy through goods and services provisions.

The Uganda National Oil Company Limited Chief Executive Officer, Proscovia Nabbanja says they are the first beneficiaries of national content because they are government-owned and represent Ugandan interests.

"We are with our partners TotalEnergies and CNOOC in the development of Tilenga and Kingfisher where we hold 15 per cent participating interest," she said.

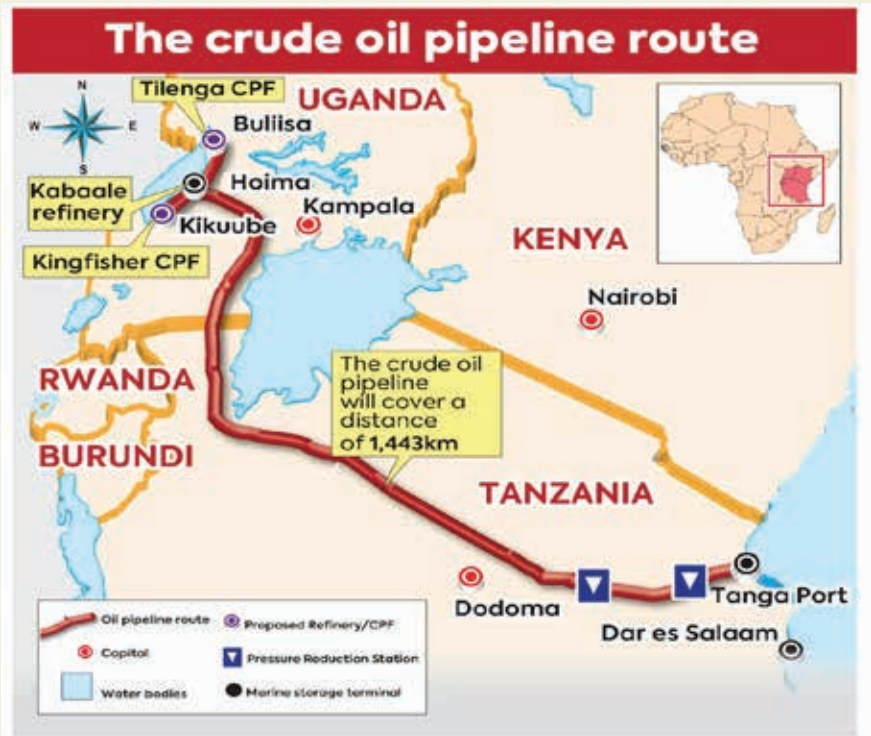
The Uganda Chamber of Mines and Petroleum (UCMP) General Secretary Aggrey Ashaba, says the organization is a link between the public and the private sector to enable all parties to have a win-win situation. "When the private sector thrives, the government benefits from the jobs and taxes," he said.

EACOP

Speaking at the 4th Annual National Content Conference 2023, Matiya Bagatya, the National Content Manager at China Petroleum Pipeline Engineering Company Ltd (CPP), revealed that the pipeline project presents deals worth about \$64 million.

CPP, the East African Crude Oil Pipeline (EACOP) construction contractor, will advertise the available contracts starting December 2023 and award the subcontracts by March 2024.

The contracts include catering services at their camps between Kabaale in Hoima and Kyotera. Other prospects are in Human resources services, health and safety, and security services.



EACOP crude oil pipeline (New Vision graphics).

There are four main camps along the 296 kilometres of the pipeline in Uganda between Hoima and Mutukula. They will be located in Sembabule, Mubende, Kakumiro, and Kyotera districts. Another camp will be built in Butiaba and another at Kabaale in Hoima.

"The earthworks for the pipeline have been advertised in the press. Lookout for these opportunities as this is our generation project; partake of whatever comes our way, taking advantage of the legal regimes enabling our participation," Bagatya said.

China Petroleum Pipeline Engineering Company Ltd expects that about 67 per cent of the employees will be Ugandans. "There are many management, technical and unskilled employment opportunities. Our commitment to the unskilled is 100 per cent," Bagatya added.

China Petroleum Pipeline Engineering Company will take 24 months for construction and three months for commissioning, with a defects liability period of 24 months.

Engineering Procurement Construction and Commissioning Management (EPCCM) Tier 1 contractors for the EACOP project are managed by Worley. The engineering aspect of the pipeline is about 65 per cent complete.

David Bishop, a piping designer and National Content Manager at Worley, said the company has issued 103 out of 120 purchase orders.

"There are 14 purchase orders to be placed in 2024. So far, five Ugandan firms and joint ventures have won certain purchase orders on the EACOP project to an approximate value of 7.5 million dollars," Bishop revealed.

The Lake Albert development area encompasses the Tilenga and Kingfisher upstream oil projects in Uganda and the construction of the East African Crude Oil Pipeline (EACOP) in Uganda and Tanzania.

The projects, Tilenga, operated by TotalEnergies, and Kingfisher, operated by CNOOC, are expected to start producing oil in 2025 and reach a cumulative plateau production of 230,000 barrels per day.

The upstream partners are TotalEnergies (56.67 per cent), CNOOC (28.33 per cent), and UNOC (15 per cent).

Production from the oil fields in Uganda will be transported to the port of Tanga in Tanzania through the EACOP cross-border pipeline, whose shareholders are TotalEnergies (62 per cent), UNOC (15 per cent), TPDC (15 per cent) and CNOOC (8 per cent).



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The challenges we face in the workplace today require a multi-disciplinary expert with a basic understanding of the foundations of other disciplines to work with colleagues from those disciplines.

One of the emerging issues we are grappling with in the workplace is the matter of Environmental, Social, and Governance (ESG), known as the Triple Bottom Line (Profits, People, and Planet).

This issue requires us to tap into different knowledge areas, integrate them and create solutions suitable for a 21st-century business environment,”
Dr. Michael Atingi-Ego.

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President Museveni Officially launched oil drilling activities at the Kingfisher Development Area in Kikuube District.



Mr Satvinder Saini, Excel Construction Co Ltd Director.

“As business people based in Uganda, and as beneficiaries and stakeholders, we consider it our moral and professional responsibility to see that the country moves forward globally in any aspects that it can,” says Vik Saini, a Director of Excel Construction Ltd.

Excel Construction Ltd.

Promoting Local Content Utilization

Excel Construction Ltd has embraced the Buy Uganda Build Uganda (BUBU) spirit, the driver of national development.

“As business people based in Uganda, and as beneficiaries and stakeholders, we consider it our moral and professional responsibility to see that the country moves forward globally in any aspects that it can,” says Vik Saini, a Director of Excel Construction Ltd.

Excel Construction has for the last two decades undertaken numerous large-scale projects through globally renowned specialized companies, especially in Uganda’s rapidly developing oil and gas sector.

The nature, scope of work, tight working schedules, attention to quality and the Health, Safety, Social, Security and Environment (HSSSE) management involved in the execution of these projects take them beyond the conventional construction projects of the past.

To deliver these challenging projects, the Company introduced several changes in the work systems and built up its resources according to Vik Saini.

In February 2022, China National Offshore Oil Corporation (CNOOC) subcontracted Excel Construction Ltd on the Kingfisher oil-drilling rig pad construction in the Kikuube district. It executed the project



within the contractual 18-month schedule.

The success in delivering this landmark project on time was a testament to its initiative of working hand in hand with other local service providers in Uganda's construction sector.

A large part of Excel Construction's success in the Ugandan construction industry is due to its BUBU policy commitment.

"Our Company realized at the BUBU policy inception that if followed to the 'nth, the guidelines, procedures, policies etc. would have a significant impact. They tremendously support local companies and service providers to engage in large infrastructural projects, creating a win-win situation for all parties in the project.

We have since closely monitored all revisions, additions to the BUBU policy, the guidelines, and procedures and continue to do so," says Vik Saini.

As one hundred per cent Ugandan-owned, Excel Construction Ltd essentially prioritizes locals' employment and locally available materials and services' procurement.

The Company has developed and implemented a nucleus system for employment, procurement, and service provision, with a singular aim of promoting resources from within the project area and the country.

In the rare event that materials are locally unavailable or absence of suitable candidates for large-scale and complicated projects,

international procurement comes into play as a last resort.

However, it does not happen without the Petroleum Authority of Uganda (PAU)'s approval that it only grants proof of the company's efforts and justifiable reasons.

Vik Saini says Excel Construction Ltd is a hundred per cent locally owned Construction Company, "It is our moral obligation and humanitarian responsibility to ensure that all staff deployed on a project are professionally and financially looked after by implementing the employee welfare government strict regulations, like the PAYE and NSSF payments."

Excel Construction has 653 permanent office and site employees, which peaks at 1,500 depending on the projects, representing 98 per cent of Ugandan permanent employees.

Local Content Practice

Vik Saini says a project locality is the construction material procurement nucleus in implementing the local content BUBU policy, Kikuube district in the CNOOC project case.

What could not be available from the nucleus was sought from Hoima and then Masindi districts. The Kikuube district population, in the immediate project vicinity, was prioritized for employment offers. The Kikuube people who were qualified were employed for the tasks.

What the Company could not find in Kikuube and Hoima was sought in Masindi, failure of which, from



Steven Otialuk, the Excel Construction Co Ltd Public Relations Officer.

Kampala and the neighbouring districts, then Jinja and the rest of the country.

The same approach applies to other construction materials and services.

Uganda's oil and gas sector germinated in 2007. The nature of construction in this sector demands expertise because the needs are not conventional as mentioned earlier.

"In the early oil exploration days in 2007, we were the first local construction company to be awarded a project in this sector by Tullow Oil.

The project was not without challenges, though: we could not find the calibre of professionals to execute the works, certain crucial construction materials were not available in Uganda, the concept and the HSSSE relevance in the construction industry was almost nonexistent at the time, contrary to what it is today" Vik Saini says.

The Company's involvement in the oil and gas sector started when the PPDA-BUBU national content and its related guidelines and procedures became effective.

Initially without access to suitably qualified nationals who would meet the exacting oil and gas sector's work demands, implementing the policies was difficult.

However, the company can now employ university and technical college graduates, train them if required and allow them to grow professionally.

The work specifics, the constructions, health and safety, quality management and human resource management are all driven by the technical character of the sector.

Vik Saini recalls that when the Company entered the Oil and Gas



Construction of Well Pads for CNOOC (U) Ltd., Kingfisher Project in Kikubbe District, Hoima City .



sector, "We realized within two years the need to up our ante if we were to continue engaging with the construction industry in Uganda.

This entailed promoting projects within the country so that the Company's earnings also contribute to the people's development through tax earnings, employment, and NSSF contribution. That is our goal," Saini stresses.

It took close to seven years of perseverance to fully adapt to the international companies' construction standards, procurement specifics, and implementation of health and safety on-site management safeguards.

This was a cause the Company was committed to and engaged companies from the United Kingdom and South Africa that offer training in various aspects of construction works. "We are now reaping the benefits from what we sowed in the past in terms of investing in our staff," the director says.

Excel Construction practices were consequently ISO 9001:2015 certified and the company is now working towards achieving ISO 45001:2018 certification (in occupational health and safety management systems) and ISO 14001:2015 certification (in environmental management systems) to meet the expectations of its clients.

It complies with HSSSE management systems which are critical aspects and requirements of the workings of the oil and gas sector, according to Miss Sandra Atim, the company's National Content Manager.

The experience enabled Excel

Construction to realize that suitably qualified people and materials are all available in Uganda. The practice has assisted in the securing of many oil and gas sector contracts.

The BUBU policy has helped Excel Company to deliver on all subsequent projects.

The content in the various business aspects development which the BUBU policy put together, has promoted Excel Construction Ltd to a leading position in Uganda's construction industry.

The Company has benefitted from what it sowed almost 15 years ago from the BUBU policy. It now applies the same approach and management systems to all construction works besides the Oil and Gas sector.

It has executed the Ministry of Education and Sports, Ministry of Health, Uganda National Roads Authority, National Agricultural Research Organisation and private sector projects.

The Company has recently commenced a USD 40M project consisting of civil and infrastructural works at the Tilenga Central Processing Facility, a project awarded by McDermott.

This project is part of a consortium with Terrain Services Ltd. which is also a 100 per cent Ugandan-owned Company, applying the same BUBU-inspired management systems.

Excel Construction Ltd. is constructing EACOP's camp in Sembabule, which is scheduled for completion by the end of January 2024. It has also worked with Tullow Oil Plc, Heritage, Total E&P and

CNOOC.

It has constructed 84 EACOP pipeline-affected people's houses in the first phase of their resettlement project. Fifty-six houses were subsequently built and 40 more are under construction.

The Company employs a broad spectrum of individuals: helpers, construction managers, quantity surveyors, community liaison officers, health and safety officers, engineers, doctors and nurses.

Some joined the Company as helpers but have trained in vocations and progressed. Among them are two project managers on the Ministry of Health ICUs projects.

Furthering Local Content

One hundred per cent of the unskilled personnel, the cleaners, helpers, and masons are sourced from a projects' Nucleus, says Steven Otialuk, the Company's public relations officer.

The semi-skilled, carpenters, masons and mechanics that cannot be sourced from the immediate project vicinity are employed from the neighbouring districts.

The engineers, quantity surveyors, technical officers and project managers who cannot be secured from the project areas are sourced from Kampala and elsewhere.

Those initially unskilled are groomed and rise in expertise and experience and some are sponsored for bachelor's degrees in construction management, civil engineering, and quantity survey.

The downside to this and disappointment is when very well-groomed, trained, dependable and effective members of staff, leave for a meagre salary increase.

"I am of the view that BUBU, with the other government agencies, should devise deterrent mechanisms to curb this unethical conduct.

I deeply appreciate the positive and supportive changes BUBU has brought about for local companies.

With due respect, I urge fellow local contractors, service providers, manufacturers and the general business community; to implement to implement the management systems the BUBU policies recommended. You will see the resultant positive outcomes," the director appeals.



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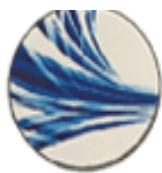
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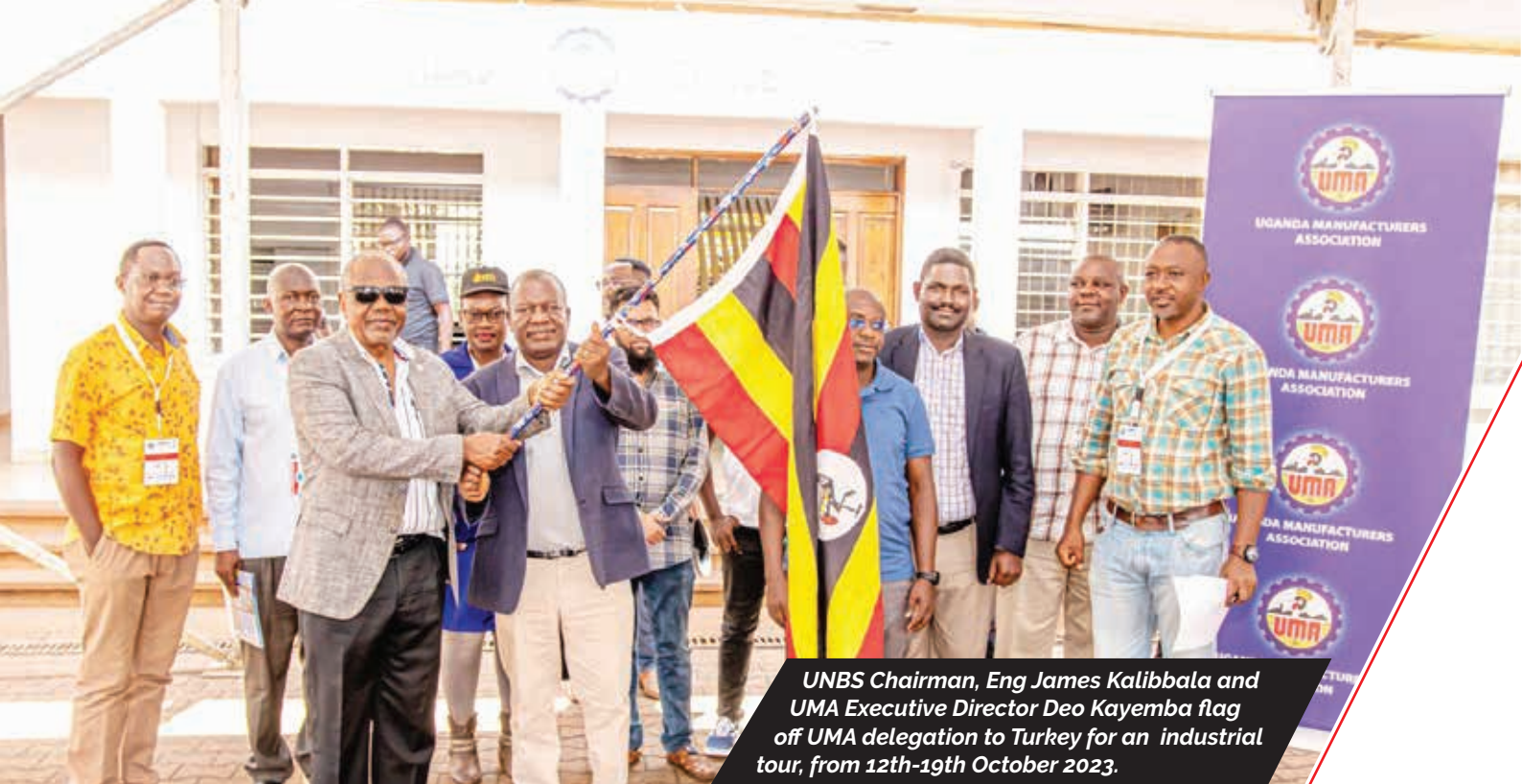
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UNBS Chairman, Eng James Kalibbala and UMA Executive Director Deo Kayemba flag off UMA delegation to Turkey for an industrial tour, from 12th-19th October 2023.

Ugandans Appreciate Ugandan Products Courtesy of BUBU - UMA



UMA wants to generate more value from Ugandan cotton, whereas cereal companies are expanding. We want to add value and export to generate more income rather than depend on donors. We want to depend on Uganda to feed our people.

Ugandan manufacturers have for years put up with uncalled-for competition from imports, some as basic as stationery, clothes, beverages and cooking oil.

The Ugandan inferiority complex dictated that imports were matter-of-fact qualitatively superior, and they dominated the consumer goods stores shelves.

At some point, the Ugandan manufacturers' fate looked hopeless until the government issued a policy that explicitly encouraged Ugandans to consume their products.

Buy Uganda Build Uganda (BUBU) is the Ugandan manufacturers' creed and salvation.

BUBU Magazine engaged the Uganda Manufacturers Association (UMA) chairperson, a businessman, Deo Kayemba to share their perceptions, achievements and aspirations courtesy of BUBU policy implementation.

The excerpts:

Deo Kayemba

I am the Managing Director of East African Roofings Limited. I was the Deputy Chairperson to Barbara Mulwana, the

immediate former UMA chairperson before I assumed the chair after her at the December 2021 Annual General Members Meeting.

I joined the leadership of UMA to engage with the government to address the industrialists' key concerns. I came when the economy was emerging from the COVID-19 pandemic.

My focus is to assist the members in overcoming the challenges the pandemic left behind.

How best can you describe your first two years at the helm of the Uganda Manufacturers Association?

The last two years have been very hectic. We took office in December 2021, just as the economy opened up. Several members had suffered the COVID-19 effects and were unable to carry on.

We had to talk to the banks and Uganda Revenue Authority and psychologically support our members. We had to realign the value chain because majority were not receiving their raw materials.

We were, however, confident we would get over the hurdles, and we had started



overcoming the challenges of the COVID-19 after-effects by June.

The next hurdle was the difficulties in continuity as several manufacturers had lost employees and their business market share. The enterprises, however, survived through engagements, advocacy and networking with the government.

That is why the government gave us some money through the Ministry of Finance. Some money is in the Uganda Development Bank (UDB) while the Uganda Microfinance Support Center is very vibrant and ready to support businesses and manufacturing.

Could you talk about the relationship and dealings with the banks vis-à-vis borrowing and loan repayment restructuring?

Banks will restructure your loan but won't forgive your debts; the challenge is that the restructuring has extended the loan repayments.

Loan repayment extension without writing it off does not help the borrower. It only delays the repayment while the interest keeps accruing and piling up.

With UDB, when they lend, the interest rate is low, ranging from 10 to 14 per cent and is manageable. Many of our members have consequently been getting UDB money.

Please share your vision and plans for your members.

One plan is to build along the Nakawa Market fence in our market

access project to create space for shops facing the market. UMA members who could not build inside the showground can buy those lockups or shops under the condominium law and use them for exhibition and their product distribution.

Another project is a new and modern office block to house the UMA secretariat that will host mini-conferences and offer meeting rooms for our manufacturers.

If a UMA member's client is coming from Europe, and the member lives in Kagadi, they come to UMA and an office will be organised for them at a subsidized fee.

Members can conduct their board meeting from the proposed building, the kind of extra benefit they will enjoy.

We plan to harmonize and scale up the utilization of our primary raw materials like Iron ore, which has a ripple effect. By using iron ore to manufacture the goods we have been importing, we shall save money in import bills and provide employment.

UMA wants to generate more value from Ugandan cotton, whereas cereal companies are expanding. We want to add value and export to generate more income rather than depend on donors. We want to depend on Uganda to feed our people.

Please share your BUBU policy assessment and its impact on the economy from your manufacturer's

perspective.

The Buy Uganda, Build Uganda policy has enabled Ugandans to appreciate Ugandan products. We used to sell old imported products because we didn't have Ugandan-made goods.

BUBU policy has improved the Ugandan-made goods and services' quality. Ugandan coffee has a good aroma, which has attracted many new coffee drinkers.

BUBU has sensitized Ugandans to buy our goods; we should not expect people from outside the country to buy them if we cannot. The implication is that we will not engage in research and development to improve. We need to buy, provide feedback and improve until our products have an international appeal.

UMA is a pre-eminent stakeholder in BUBU policy implementation. Highlight some of the challenges to your progress.

One challenge is that we have signed many protocols. At the East African Community (EAC), we talk at the EAC level, but the talk is about BUBU at home, yet we are signatories to EAC protocols.

We have, however, overcome many challenges, enabling Ugandans to adapt to producing quality products, which we export.

The EAC is expanding, and so is our market. We now have Somalia, and the other day was the Democratic Republic of the Congo and South Sudan.



Mr. Deo Kayemba, UMA Executive Board Chairman (2nd left)



UGANDA PRISONS SERVICE

Uganda Prisons Service is mandated to carry out rehabilitation of Prisoners by training them to acquire skills in various trades such as Carpentry and Joinery, Tailoring, Metal Fabrication, Leather Works, Handcraft, Screen Printing and Weaving.

SCREEN PRINTED PRODUCTS

All types of flags i.e. National, Presidential, Ministerial, East Africa Table Flags, Banners, Branding & Badges.



PRODUCTS OF PRISONS INDUSTRIES

Quality Office Furniture, Executive Sofa Sets, Work Stations, Conference Furniture, Door Shutters, Frames & Uniforms





SEED MAIZE MULTIPLICATION AND COTTON PRODUCTION

Acting on His Excellency the President's Directives, Uganda Prisons Service has undertaken seed maize multiplication and Cotton Production. The aim is to address the challenges of inadequate supply and limited access to quality maize seed

AFFORESTATION PROJECT

This involves planning different three tree species in various Prisons across the country.

This contributes towards environmental protection by reducing the negative effects of climate change. A tree nursery has been set up at Murchison Bay-Luzira to multiply tree seedlings including Bamboo, Clonal Eucalyptus among others.

HIGH QUALITY PRODUCE

FOOD CROPS: Soya Bean, Maize, Vegetables etc

CASH CROPS: Cotton, Coffee, Sunflower, Maize Seed

LIVESTOCK: Cattle, Goats, Poultry, Piggery

TREE SEEDLING: Mangoes, Citrus, Avocado, Passion Fruits etc

VISION: A Centre of excellence in providing human rights based correctional services in Africa.

MISSION: To contribute to the protection and development of society by providing safe, secure, and humane custody of prisoners while placing human rights at the center of their correctional programmes.

MANDATE: Custody of prisoners and rehabilitation of offenders.



CONTACT US ON:

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Tel: +256(0)772 370 812, +256 772 174 079, +256 784 114 611

Website: www.prisons.go.ug

Ms Sarah Chelangat, URA's Commissioner Domestic Taxes, "We want to listen to you." (Nile Post photo).



URA's Ear For Manufacturers



Bahati tasked URA to ensure fast business facilitation processes, especially for VAT refunds, "If you delay someone's refund, it is money that could have been used for re-investing, hence increasing economic growth."

The Commissioner Domestic Taxes, Sarah Chelangat says Uganda Revenue Authority will listen to the manufacturers concerns over their tax compliance challenges.

Chelangat said URA has an open-door policy the traders should use, "We want to engage and listen to you; all doors are open. It's our core mandate to educate and sensitize taxpayers."

She made the remarks at the signing of a Memorandum of Understanding (MoU) between Uganda Supermarket Owners Association (USOA) and Uganda Manufacturers Association (UMA) in June 2023.

The MoU aims to promote locally manufactured goods and have standardized dealings with the URA.

She commended manufacturers for promoting Uganda's economy and boosting the country's Gross Domestic

Product.

The Minister of State for Industry, David Bahati, endorsed the MoU between USOA and UMA.

Bahati tasked URA to ensure fast business facilitation processes, especially for VAT refunds, "If you delay someone's refund, it is money that could have been used for re-investing, hence increasing economic growth."

TAXPAYER COMPLIANCE

One of the economic growth strategies for the financial year 2023/2024 is increased domestic revenue mobilization and reduced non-concessional borrowing to facilitate debt sustainability.

This is according to the Minister of Finance, Planning and Economic Development, Matia Kasajja's statement in the budget speech.



With an economy projected to grow at 6 percent in the financial year 2023/2024, domestic revenues for the same period, were projected at Shs 29.7 trillion, of which Shs 27.4 trillion will be tax revenue and Shs2.3 billion will be non-tax revenue.

To raise the money, the local economy, whose bedrock is the manufacturing sector, pursuing the BUBU dream, must remit it to the government through URA.

It also means that URA must deploy the necessary resources to increase its tax catch.

The government prioritised tax administration improvement for better tax mobilization using ICT to fight tax evasion and rationalize tax exemptions to improve their effectiveness and reduce the revenue leakages.

URA Commissioner re-echoed the necessity of listening to and understanding the taxpayers' needs this November at a three-day URA Service Excellence Feedback Session in Nakawa, in November 2023.

John Musinguzi Rujoki said listening to URA clients would significantly encourage compliance and demystify tax payment and the understanding of the taxpayer rights and obligations.

Musinguzi assured the taxpayers of simplified and reliable convenient revenue services, citing the progressive enhancements of the various service platforms to ease tax payments.

They are the web portal upgrade, new web forms, enhanced ledgers, and a new communication platform, the contact centre.



Chelangat said URA has an open-door policy the traders should use, "We want to engage and listen to you; all doors are open. It's our core mandate to educate and sensitize taxpayers."



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Science, Technology, Innovation

The Science, Technology and Innovation (STI) sector accounts for 50 per cent of national economic development, "A nation that does not figure out how to make science work for their economy struggles to grow sustainably," Dr Monica Musenero Masanza has noted.

"Since 2021, when you directed the creation of the STI secretariat at the Office of the President and gave us

your vision of championing science-led socio-economic transformation, we took it to heart with both hands over the past 18 months. We have focused on interpreting that vision and understanding how science can link to the economy," Dr Musenero, the Science, Technology and Innovation Minister, told President Museveni.

"Specifically, you said we are working to attain a transformed society from a

peasant to a modern and prosperous country by 2040, if not earlier," she reminded the President at the National Science Week 2023 launch.

She said the ministry developed appropriate strategies and instituted the structures and mechanisms to develop human capital, which has an aligned culture to deliver Uganda to science-led socio-economic transformation within the shortest time possible.



Seven Ugandan innovators will benefit from \$1.6m (Shs6bn) fund through Uganda Development Bank.



An organic soil fertility solution for decering farmers.



Busitema University's Dr. Moses Egor explains lithium ore transformation into solar-powered automobile batteries.



Banana pseudo stem hair extensions... (Juliet Kakwerre Tusiime photo).



Hygienic quality potato long shelf-life value adding preservation.



Kayola Electric Bus a single battery charge power drives 300km. It is replenished in less than one hour.



Lithium batteries power calculators, watches and other digital appliances.



A water wheel pump, a non-electricity powered hydraulic water pumping machine.



You possibly did not know that Ugandan made matooke starch is on the market.



Manufacturers of solar-powered flat irons from rural Mukono.



Enamoured by feminine beauty, NARO research processes banana stems into hair extensions and dye, replacing the synthetics.



Ugandan made quality Ugandan leather bags.



Twenty-four year Design Engineer Jireh Kipkoeh explains how the solar-powered prototype hatchery he helped to produce functions.



Ecoplastile manufactures Mangalore roofing tiles from repurposed waste plastic, saving the environment.



Innovation has turned ripe tomatoes into long-shelf life tomato powder, yours for the taking.



Seed cotton collected in Kasese district
(Daily Monitor photo).



Sorting cotton in Northern Uganda; UMA wants to interest farmers in growing the crop for the Ugandan textile industry.

Promote Cotton Production Under BUBU

By Manifesto Publications

While the Uganda government and the private sector deliberately industrialise the economy through appropriate policies, industrialists have called for a robust raw materials base.

This is according to Kaddu Kiberu, the Peacock Paints managing

director and a member of the Uganda Manufacturers Association (UMA) Advisory Board.

He wants the government to empower Ugandans to provide raw materials to local manufacturers, "When Ugandan manufacturers and industrialists consume local raw materials rather than imports, the economy grows 'with everyone'."

He contends that raw material imports deprive Ugandans of employment and demoralize them.

COTTON GROWER

Moses Kirya from Buyende district of Eastern Uganda is a frustrated cotton grower. He struggled in 2022 to access the right farm inputs, whereas the season was fraught with little rains, unlike other cotton-growing regions.

Further, Kirya's farm produce market is uncertain and the prices are unsteady. His experience is typical of the Busoga sub-region's cotton production and other parts of Uganda known for growing the crop.

The frustration has turned away farmers to readily marketable and profitable crops.

A report on the cotton subsector for 2020/2021 by the Cotton Development Organization states that 50,709 bales (9,381 tonnes) of lint were produced.

Only 6,486 bales, representing about 13 per cent of the



A cotton textile factory that President Yoweri Museveni recently opened.



Cotton lint at Fine Spinners Uganda factory.

production, were locally consumed by the two vertically integrated textile mills and the six absorbent cotton wool manufacturers.

The same report indicated that lint exports accounted for about 87 per cent of lint sales destined for Singapore, the United Kingdom, Switzerland, Mauritius, Kenya and France.

UMA PRIORITIES

Uganda's raw cotton export does not settle well with some UMA members. At their Annual General Meeting at the UMA headquarters in Kampala on 7th December 2023, members expressed intentions to deliberately promote cotton growing for local consumption.

Locally grown cotton would be a raw material for Uganda textiles and garments manufacturing, cottonseed oil, soap, seed cake for livestock and others, Kaddu Kiberu notes.

"Our country grows the best cotton in the world, yet that industry has collapsed. When I talk of cotton growing, it is raw materials for industrial production. With cotton,

you will have a raw material for Nyanza Textiles and material for oil-producing companies here. You will also have raw materials for a soap manufacturing company.

IGNORANT COTTON FARMERS

Kibera says he has personally addressed the issues that contributed to the downfall of cotton growing. He explains that the cotton-growing farmers don't know what they are doing.

Professional agronomists will be hired countrywide to educate them, as is the case on a project that is ready to be rolled out in Mpigi.

"We have been experimenting and I tell you things are coming out very well. We've agronomists who check on the people and show them what to do. That is factor number one.

"Factor Number two is marketing. That is still sacred to me. But I know it is a big problem which has caused the decline of cotton production, but we are dealing with it.

"You cannot grow enough cotton. You will need to wear shirts, you need

bandages in the hospitals and you need cotton wool. For cotton, we are on the right track.

Kibera notes that for cotton growing to thrive, the right seeds are necessary because the available seeds are not good. We want to give you 'something,' which, once harvested, cannot be replanted.



Only 6,486 bales, representing about 13 per cent of the production, were locally consumed by the two vertically integrated textile mills and the six absorbent cotton wool manufacturers.



Police
Headquarters
Construction kickoff at
Naguru on October 19th, 2023.



Construction Unit

Local Resources Build Police Accommodation



BUBU
Buy Uganda

By Our Police Correspondent

The Uganda Police Force has heeded the government's call to maximize the local human and material resources use.

The force Construction Unit has built its capacity to construct accommodation and office buildings to ease personnel housing and safety.

In October 2023, the UPF started the

construction of its headquarters and office blocks for the Justice, Law and Order sector in Naguru, Kampala. When completed, it will reduce the cost of office space renting by Shs 30 billion.

Inspector General of Police Martins Okoth Ochola said at the groundbreaking ceremony at Naguru police headquarters that having all police units under one roof will improve the police force's efficiency.



The Police leadership has rebuilt the Force to 53,000 personnel, from 3,000 in 1986.

At the pass-out ceremony of 2,717 Probational Police Constables, Special Police Constables and Immigration Officers at Uganda Police Training School Kabalye, Ochola disclosed that the force was in the advanced stages of starting a project of 50,000 housing units for staff across the country.

The existing police force is above 50,000 personnel. This accommodation project will be under a public-private partnership (PPP) and commence in the Greater Masaka area.

"Much as the construction of new police headquarters in Naguru is underway, we will soon commission the construction of a modern 300-bed police hospital in Nsambya. We also hope to build 53,000 accommodation units," Ochola said.

This project will add to the 10,000 housing units that started with 360 units constructed at Naguru police headquarters as a pilot project in 2016.

The Police Construction Unit has over the years, undertaken the construction of police administrative headquarters in many districts. With over 90 construction projects completed, the unit used its equipment and human resources,

which cost almost half what the commercial contractors would have demanded.

Assistant Inspector of Police Richard Edyegu, the Director of Engineering and Logistics, said since President Museveni's Buy Uganda Build Uganda policy directive, the Construction Unit is absolutely localisation.

"We do not import construction materials: the cement, steel and roofing materials and furniture. Discouraging government importation of furniture, the BUBU policy has enabled police creativity. We buy the timber locally and foam for the cushions from Ugandan manufacturers," Edyegu said.

Upcountry, the police employ

hydraform brickmaking technology and human resources to construct police stations.

Police have 21 hydraform machines aiding the construction of structures for the police in rural areas in northern Uganda. With the new technology, police have reduced by 30 per cent the cost of construction, he added.

AIP Edyegu said all the construction projects undertaken have been characterised by improved site supervision and scheduled work completion and that where Uganda Police Force has had to contract commercial construction companies, it prioritised local construction firms with the capacity to deliver quality work.

Much as the construction of new police headquarters in Naguru is underway, we will soon commission the construction of a modern 300-bed police hospital in Nsambya. We also hope to build 53,000 accommodation units," Ochola said.



DIGP Tumusiime Katsigazi inspects Police Uniforms Factory, a cost-saving initiative.

Police Tailors Shs 740m Own Uniforms

By Our Correspondent

Since 2014, Uganda Police has tailored its personnel's uniforms at the Police Garments Factory at Jinja Road, minimising delivery time and the production costs.

A pair of police uniforms now costs Shs 40,000, nearly five times less than its purchase from a prequalified supplier.

"Our garment factory is critical in reducing the cost and time of procuring police uniforms. The initial 100 uniforms daily factory production has grown to 400 pairs every day at full capacity, saving the force from the hassle of procuring uniforms from local and foreign suppliers," the Acting Deputy Director of Logistics and Engineering, Irene Ameri Kimara, said.

Kimara said for the fiscal year 2022/2023, the police force saved Shs 740 million by internally providing working uniforms.

Uganda Police has pioneered the production of its own uniforms in Uganda. The Police Garments Factory started with more than 100 workers, mainly spouses of police officers, who are now more than 240.

It was making uniforms for police trainees but soon made uniforms for the entire force, with a promise to later make uniforms for other government institutions.

Kimara said the police garment factory stitched 28,000 working uniforms for the Uganda Prisons Service between 2019 and 2022.

It has also served as a benchmark for the UPDF, and especially Uganda Prisons Service, which recently established its own stitching facility and provides training in good manufacturing practices and other skills.

While every police officer is ideally entitled to five pieces of uniform annually, a good number of them only received one piece in 2014.

Although the five-uniforms target has not been achieved the police leadership says it won't take long.

The Police Uniforms Factory also makes uniforms for Somali and South Sudanese police. It is now reputed as a major revenue source for the police force.

It also employs police personnel's spouses, children and the public. During the COVID-19 outbreak, especially in 2020, the garment facility stitched 150,000 reusable mask pieces for the UPDF, Police, and the general public.

AIP Richard Edyegu, the Director of Logistics and Engineering, says the force plans to start manufacturing boots and shoes, berets, T-shirts and belts, using Ugandan leather.

Nevertheless, for the time being, the police force buys footwear for its officers from local, not foreign manufacturers.

Uganda Police Force ICT Directorate at Kikandwa.



*ICT Director Senior
Commissioner of Police
Felix Baryamwisaki (Nile
Post photo).*



The applications handle issues such as exhibit security, police vehicle fleet management, case file monitoring and personnel records, among others.

Police Digital Crime and Personnel Management

By Our Police Correspondent

As the world advances in ICT technology, the Uganda Police Force is not taking chances; it is engaged in software application development.

It is modernizing, professionalising and promoting the rule of law enforcement.

ICT is used to boost police performance and efficiency and monitor its personnel and the general public activities.

Thus ICT helps in preventing crime, apprehension of lawbreakers and performance enhancement.

The UPF Directorate of ICT has cost-effectively developed in-house

software applications and tailored them to the police's peculiar needs.

The applications handle issues such as exhibit security, police vehicle fleet management, case file monitoring and personnel records, among others.

With 50,000 personnel, the Uganda Police Force must effectively deliver its mandate to the public and the police rank and file.

The police human resource development and management software assists in this key area.

Assistant Superintendent of Police Allan Rugayampuzi, the spokesman of the Directorate of ICT, the Police Research, Development and Innovation



Police Digital Crime and Personnel Management

Centre at Kikandwa, says the fleet management software also manages the police officers.

"We regularly had to deal with cases of officers that missed their salaries, yet the retirees continued getting paid. The software has solved those anomalies. It's same system monitors each officer's progress and career path. It triggers an alert for the administrator to an officer's need for an in-service course when due. It indicates those whose leave is due, and thus assists in effective human resource management," ASP Rugayampuzi says.

In the past, the Police were challenged by the Traffic Express Penalty Scheme tickets management which used paper receipts. Some motorists would claim they paid the fines in the bank,

but their information wasn't entered into the system.

The police's software, which also reads driving permits, has enabled quick issuance of penalty tickets, eased payments and effective detection of defaulters, reflecting the fines payments on all police systems countrywide.

The police have also developed an application for monitoring fuel consumption in all the police motor vehicles: monitoring the exhibits' security in their stores and soft copies' criminal case files back-up.

This will address the challenges inherent in accountability, monitoring fuel consumption, and securing the exhibits and criminal case files.

Several Office of the Auditor General reports have questioned the police

use of fuel pointing to corruption.

The police have a fleet of more than 9,226 vehicles, each requiring at least 10 litres of fuel daily, translating into Shs133bn, whereas the government can only afford Shs 46bn annually.

"Missing police file" is a popular feature of defeating justice, which the criminals had perfected with the connivance of errant detectives, affording them an advantage over the justice in the law courts.

With society getting sophisticated in technological and cybercrimes, the police force too is training its personnel in digital knowledge and forensics, besides installing CCTV cameras on highways and strategic places.



The police have also developed an application for monitoring fuel consumption in all the police motor vehicles: monitoring the exhibits' security in their stores and soft copies' criminal case files back-up.



"Practice the skills you have acquired," Internal Affairs Minister, Maj. Gen. (Rtd) Kahinda Otafiire at the Senior Command and Staff College.

Police Trains For 2026 Elections

By Our Police Correspondent

The Uganda Police Force has developed the capacity to ensure that its leadership and personnel acquire the training and knowledge without sending them abroad for specialized training.

Besides the initial training upon recruitment, UPF has robust arrangements and training institutions to impart refresher and promotional courses and training whenever necessary.

This fits well with the BUBU government's policy because it saves foreign exchange otherwise spent on training personnel abroad.

The police training refresher and promotional courses are in Uganda, available at its schools and institutions.

The best known are the Uganda Police Training College Kabalye, Masindi and the Police Senior

Command and Staff College Bwebajja, a centre of excellence in police studies and research that fosters public safety and security.

To prepare for violence or terrorism incidents in the 2026 general elections' campaigns, the police started special preparatory training and exercises.

This prolonged task started in March 2023 when UPF showcased its ability to combat terrorism and violence in a joint exercise by the Directorate of Counter Terrorism and the Field Force Unit at the Kigo Marine Base-Entebbe.

The demonstration exhibited the police force's professionalism and use of advanced capabilities and tools, given its armoured personnel carriers' acquisition to deliver specialised units in conflict areas.

They entailed riot personnel demonstrating improved tactics of countering protesters; rescue services showing methods of

extracting injured security personnel from battlefields; counter-terrorism crack units showcasing their gangs and terrorists combating skills; and a display of the 'combined arms' element the police perfected.

Counterterrorism, canine, intelligence and riot units' work together to achieve common goals.

Deputy Inspector General of Police, Maj. Gen Geoffrey Tumusiime Katsigazi has cautioned criminals that the police force is well-equipped to handle criminality in the country.

He pledged that the coming elections will be less violent and better coordinated than the previous ones.

TRAINING

Uganda Police Training School, Kabalye turns civilians into police personnel through probationary police constables (age 18 to 25) and cadet police officers (age 25 to 35).

The school also trains students from



Police Trains For 2026 Elections

brotherhood countries, South Sudan and Somalia.

Commissioned in 2015, the Police Senior Command and Staff College Bwebajja offers short course certificates up to master's degrees in Peace and Conflict Management, Security Strategic Studies, and Institutional Leadership and Management.

The college offers courses otherwise offered abroad courtesy of strategic partnerships. It's permanent partners are Makerere University, United Nations University for Peace, San Jose, Costa Rica; NUFFIC, Netherlands, and the International Committee of the Red Cross.

Others are the Judicial Services Institute; Maastricht School of Management, Netherlands; the Refugee Law Project; and Uganda Management Institute.

Additional partnerships are with the National Council for Higher Education, Makerere University

Business School, the Regional Training Facility and Nkumba University.

POLICE ACADEMY

The UPF plans to establish a Police Academy by upgrading the Police Senior Command and Staff College at Bwebajja.

The process will entail establishing additional training, accommodation and recreation facilities, and accreditation of curricula and training materials.

Uganda Police Force's other training school is the Police Training School, Ikafu, Yumbe, specializing in Public Order Management.

The Uganda Police Training School at Olitim, Katakwi, specializes in Counter Terrorism. The Police (Specialised) Facility Kikandwa hosts the force's Research Development & Innovation Centre, ICT Training, and the proposed Police Peace Support Training Centre.



Deputy Inspector General of Police, Maj. Gen Geoffrey Tumusiime Katsigazi has cautioned criminals that the police force is well-equipped to handle criminality in the country.



The Central Lecture Hall at Kabalye Police Training School.



Probationer Police Constables training at Police Training School Kabalye Masindi.

The Police Mindset Change Doctrine

By Our Correspondent

Uganda Police Force has not allowed itself to lag behind concerning Buy Uganda Build Uganda (BUBU) policy implementation, which was launched in 2017.

The Force leadership and personnel have committed to mindset change to save valuable resources and improving their image and reputation.

One action in this direction of consolidating a patriotic spirit and cost-effective nation-building is the development of a doctrine that transcends vestiges of colonial policing.

The Uganda Police Force Doctrine (UPF-D) is an updated and consolidated doctrine designed to replace the numerous outdated working documents vis-à-vis the existing global realities reflected in technological advancements and modern policing best practices.

The doctrine will lead to standardising all guiding principles and ensure promoting professionalism.

Uganda Police Force is conducting public consultations to gather broad ideas and reach a consensus on the content of the new police doctrine.

The consultations of three-day duration in each police region throughout the country involve the police personnel, civil society organisations and other stakeholders. The president of Uganda will be consulted last for more strategic guidance.

Following President Museveni's mooted of BUBU in 2014, the police leadership in 2015 initiated the concept of a Uganda Police Force Doctrine.

Assistant Inspector General of Police (AIGP) Godfrey Golooba, the Police Human Resource Development and Training Director, said unavoidable issues put off the idea until 2019,



Assistant Inspector General of Police (AIGP) Godfrey Golooba.

when the Police Council revived it.

But then the Covid-19 pandemic set in, with challenges that further delayed the process.

INTERNAL PREPARATIONS

Golooba explains that the initiative has been boosted by a year-long internal contemplation within the force and Parliament's Public Accounts Committee (PAC) recommendation to develop a comprehensive doctrine.

As the officer overseeing all police officers' training, Golooba explained that the primary objective of the consultations is to gather perspectives on enhancing the police services delivery transparency and the highest law enforcement standards in the country.

The UPF will draw insights from sister security institutions, particularly the Uganda People's Defense Forces (UPDF), acknowledging their exemplary service delivery.

He said the UPF-D document will guide all the police force units and personnel because it will contain everything the police do, how they do it, and why.

It will address issues of conduct of operations, deployment, police welfare, promotions, recruitment and training, dress code and discipline, among others.

The Uganda Police Force Doctrine (UPF-D) is an updated and consolidated doctrine designed to replace the numerous outdated working documents vis-à-vis the existing global realities reflected in technological advancements and modern policing best practices.

Support Investors - Museveni



President Yoweri Museveni tasked the Uganda Investment Authority (UIA) and the Ministry of Trade, Industry and Cooperatives to create mechanisms through which investors are heard and supported.

He spoke at the inaugural Presidential Investor Conference (PIC) in Kampala. He urged UIA and the Ministry of Trade, Industry and Cooperatives to develop clear and faster reporting channels for handling the investment and business issues the investors raise.

He advised the investors to utilize the Uganda Development Bank (UDB) scheme, which annually disburses government funds for the investors.

In one year, the government has injected 230 million dollars to support the

investors who need help.

Other funds available to investors are the UGX 1 trillion for exports and the UGX 831-billion World Bank Investment for Industrial Transformation and Employment creation (INVITE).

The Permanent Secretary in the Ministry of Finance, Planning and Economic Development, Ramadhan Ggoobi, said the government has elaborate financing schemes that investors should access.

The Commissioner General of Uganda Revenue Authority, John Musinguzi, advised investors to consider and benefit from generous tax incentives enshrined in various laws, dispelling the perception that incentives only favour foreign investors.

"We import toilet seats, bathtubs, ceramics, carpets, and curtains ... We export jobs! This factory alone offers 1600 direct jobs," President Museveni.





Museveni's leadership has registered tremendous steady progress in all sectors of the economy.



"I particularly want to thank the investors who invested in textiles because they have given us strength to get rid of secondhand clothes," President Yoweri Museveni.





Contraband throttles local industry development and denies revenue to the State.

URA Supports Manufacturers' BUBU Goals

The world over, while the tax collector wants to collect every penny possible, the taxpayer devises the most elaborately efficient means to avoid him.

In Uganda, the Uganda Revenue Authority (URA) jostles with the taxpayers to extract their statutory obligation to contribute to the state revenue pool.

URA has thus deliberately improved its relationship with tax-paying individuals, organizations and companies.

This initiative is at a time when the country is enhancing the Buy Uganda Build Uganda (BUBU) policy implementation.

BUBU encourages locally made goods and services' consumption, improves local products' quality, and increases consumption (demand) and desire for Ugandan goods.

The URA engagements aim to deliver tax education, sensitization, and tax compliance and manufacturers' empowerment, traders and service providers to appreciate the importance of meeting their tax obligations.

URA Commissioner General John Rujoki

Musinguzi has noted that national development with only 14 per cent of the GDP collections is untenable.

"We need to grow this GDP to about 500 billion. We hope to grow to about 20 per cent in two to three years, helping the government to work without struggling," he surmises.

DIGITIZING TAX COLLECTION

Mid this year, URA launched a three-year digital strategy in partnership with the United Nations Development Programme.

The strategy aims to integrate technology into tax administration and facilitate URA's tax automation processes, quality assurance, and revenue leakage mitigation.

It also presents an overarching objective of client centrism to allow taxpayers' compliance with their obligations in terms of tax registration, on-time filing, payment and accurate reporting.

The finance minister, Matia Kasaija, pledged to support URA's digital transformation. He, however, challenged URA to increase the country's tax-to-GDP ratio to 20 percent in the next two

or three years.

"Please save me from the humiliation of using 'strings-attached' money. We need revenue to create valuable jobs for our youth, support industries and build schools hospitals and other infrastructure," Kasaija said.

Musinguzi promised that with the progress in information technology innovations, URA would continually add value to its revenue mobilization for national development, transparently and efficiently, by digitizing its processes.

URA has rolled out several solutions to ease taxpayers' compliance and interaction with the tax authority.

They are the Electronic Receipting and Invoicing System (EFRIS) for e-filing and e-invoicing, Digital Tax stamping (DTS) for manufacturers, Customer Relationship Management tools, and non-intrusive inspection with scanners at the customs borders. The others are Bond Warehouse Management System, Rental Tax Income Management solutions, a Call centre serving through multiple touch points (WhatsApp, web, email) and several taxpayer interface enhancements like the web portal, the Mobile App and the new USSD menu.



John Rujoki Musinguzi adds value to tax mobilisation (CEO East Africa photo).



PPDA Contract Monitoring system.

The PPDA Procurement Procedure

By Daniel Ntege

The Public Procurement and Disposal of Public Assets (PPDA) Act 1 of 2003, defines procurement, as "The acquisition by purchase, rental, lease, hire purchase, license, tenancy, franchise or any type of works, services or supplies or a combination of the three procedures."

It is designed to generate maximum competition, hence the preference for open tendering in most national and international procurement systems.

The PPDA Act 2003(1) defines a bid, as "an offer to provide or acquire works, services, or supplies or any combination thereof and, shall include pre-qualification where applicable."

Pre-qualification is the screening process designed to ensure that invitations to bids are confined to capable providers.

PPDA regulations, 2014 give the basic bid qualification process from procurement planning to contracts management.

BIDDER QUALIFICATION PROCEDURES

The evaluation criteria for supplies and services are based on eligibility, experience, capacity and technical and quality requirements.

GENERAL ELIGIBILITY

General eligibility may entail the fact that an applicant and all parties constituting the applicant meet specified criteria.

These include the legal capacity to enter into a contract, and not being insolvent; in receivership or bankrupt.

The applicant's business activities should not have been suspended. The applicant should not be a subject of legal proceedings for any of the circumstances, and they should have fulfilled their taxes and social security contributions obligations.

THE BIDDER'S FINANCIAL STATUS

Audited books of accounts: the statements of comprehensive income, statements of changes in equity, and balance sheets for the last three years are important.

The company must have the financial capacity to undertake the contract.

A letter of recommendation from their bankers, performance guarantees and documents like Real Time Gross Settlements evidence from previous contracts are submitted alongside the bid.

PRE-BID MEETING

A meeting of procurement agents/ representatives and contractors who are bidding an open opportunity before the bid is due.

The meetings confirm that all potential bidders understand the required tasks and are comfortable with all aspects of the project.



They are often held before the due date, allowing the potential bidders to ask questions, request clarifications and learn about the project before putting together their proposals.

When bidders review the details of the bid, the incompetent bidders will drop out.

NATIONALITY

The bidding company's country of origin is very important in the bidder's qualification in Uganda's Public Procurement.

- (a) Uganda Government legally prohibits commercial relations with a country, provided that the Government of Uganda is satisfied that such exclusion does not preclude effective competition for the provision of supplies or related services required or,
- (b) By an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Government of Uganda prohibits any import of supplies from that country or any payments to persons or entities in that country."

The applicant/bidder should provide as part of their application, documentary evidence of their legal status, and financial, technical and production capability to provide the services if a contract is awarded, in the format provided in the Application Submission Sheet (Forms A1 – A7).

SUSTAINABLE PROCUREMENT PRACTICES

Evidence of environmental impact assessments and clean technologies used in previous work might be of benefit to the bidder.

For construction works, the protection of natural habitats and safe and healthy building materials and technologies help the bidding firm win government contracts.

BIDDER'S EXPERIENCE

The bidder's experience is important in suppliers' prequalification. Procurement and disposing entities (PDEs) must consider the

period of experience in the provision of the works, services or supplies under reference.

A list of the existing key personnel and management staff, their qualifications and their experience in the kind of work bided for, and evidence of performance of similar contracts either in the form of reference letters or completion certificates from the clients is submitted.

This is applicable for completed and similar ongoing assignments. Information about the existing relevant contracts being executed, the names of employers, description of contracts, contract prices, and value of completed and certified works are all required.

CONFLICT OF INTEREST

Applicants with conflict of interest are disqualified, if they:

- (a) Have controlling shareholders in common;
- (b) Receive or have received any direct or indirect subsidy from any of them
- (c) Have the same legal representative for purposes of this application; and
- (d) Have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about or influence the application of another applicant
- (e) Have already participated as a consultant in the preparation of the design or technical specifications of the works, services or supplies that are the subject of this shortlisting.

Applicants or bidders must declare their conflict of interest when bidding for government work.

In addition, a bidding firm should only submit one bid in a single bidding process, either individually as a bidder or as a partner of a joint venture.

No firm is allowed to be a subcontractor while submitting a bid individually or as part of a joint venture in the same bidding process.

A firm, if acting in the capacity of subcontractor in any bid, may participate in more than one bid, but only in that capacity.

TAX CLEARANCE STATUS REPORT

A company cannot be shortlisted to supply goods and works to the government when it has defaulted on filing its tax returns or paying taxes.

It must submit a copy of the bidder's trading license or equivalent, a copy of the bidder's Certificate of Registration or equivalent, a copy of the bidder's income tax clearance certificate or equivalent, and a copy of the bidder's VAT registration or equivalent.

STATUS OF BIDDING FIRM (SUSPENSION)

A bidding firm under a declaration of suspension by the Authority at the date of submission of the application or thereafter, is disqualified if they bid for new work before the end of the suspension period.

TYPE OF FIRM (CONSIDERATION OF GOVERNMENT-OWNED ENTITIES)

State-owned enterprises in Uganda can only be eligible if they establish their legal and financial autonomy, operate under commercial law, and are independent of the Procuring and Disposing Entity.

The Applicant bears all costs associated with the preparation and submission of their application. The Procuring and Disposing Entity is in no case responsible or liable for those costs, regardless of the conduct or outcome of the shortlisting process.

ETHICAL PRACTICES

Uganda Government policy requires all Procuring and Disposing Entities and applicants and providers to observe the highest standards of ethics during procurement and the execution of contracts.

For this provision the PPDA thus defines corruption:

- (i) "Corrupt practice": offering, giving, receiving, or soliciting of anything of value to influence the action of a public official in the procurement



The PPDA Procurement Procedure

process or contract execution.

- (ii) "Fraudulent practice": a misrepresentation of facts to influence a procurement process or the execution of a contract to the detriment of the Procuring and Disposing Entity.

It includes collusive practices among providers before or after bid submission designed to establish bid prices at artificial, non-competitive levels and to deprive the Procuring and Disposing Entity of the benefits of free and open competition.

The government rejects a recommendation for the award if it determines that the bidder recommended for the award has engaged in corrupt or fraudulent practices in competing for the contract.

LANGUAGE OF APPLICATION

All correspondence and documents relating to the application exchanged by the applicant, and the Procuring and Disposing Entity are in English.

Submission of a bid in a language other than English leads to disqualification.

ADHERENCE TO DEADLINES

Bidding companies are evaluated based on the submission dates of necessary bid documents. The Procuring and Disposing Entity must receive the applications at the address specified under Clause 4.1.2 before the stated date and time.

AUDITED BOOKS OF ACCOUNTS

This is an independent examination of books of an organization's accounts, statutory records, documents and vouchers.

It ascertains that the financial

statements and the non-financial disclosures present true and fair view of concern.

It also attempts to ensure that the books of accounts are maintained as by law required.

Most PDEs request three years of books of accounts audited by certified accountants.

CERTIFIED COPY OF THE JOINT VENTURE AGREEMENT

This is legally binding on all the partners in a joint venture.

It shows that all partners shall jointly and severally be liable, and one of the partners is nominated as being in charge.

They are authorized to incur liabilities and receive instructions for and on behalf of any the partners of the joint ventures.

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Factory Address:

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Nyanza Village, Kamonkoli Parish,
Kamonkoli Sub County, Budaka District
P. O. Box 31304
Email: info@ukiuganda.com

Office Address:

UKI (Uganda) Limited
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www.sleepingbabyproducts.com

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Tel: 0772 472 374 / 0772 436 499

mutimabestfeeds@yahoo.com

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Chicken House

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Email: info@biyinzika.co.ug

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Email: info@concfeed.com

Koudijs Uganda

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+256 772 255458 (also whats-app)

Our representative for fish: Ivan

Ssabwe, issabwe@koudijs.com

+256 755 255286 (also whats-app)

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danshae@yahoo.com

eabeltd@gmail.com

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0414236902

Dairy Development Authority

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GBK Corporation

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Email: info@jesa.co.ug

Customer care

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The Grain Council of Uganda

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+256772486384
Email: pearlseedltd1@gmail.com
www.pearlseeds.com

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P. O. Box 8996
Tel: 0757 765 555, 0700 817 150
Email: info@house-of-seeds.com
www.house-of-seeds.com

Home Harvest (U) Ltd

Head Office: Namugongo - Seeta Road
Block 101, Plot 942 Goma,
Next to farmers market
National Outlet: Shop No. G-9, King's Way Plaza, Container Village, Kampala, Uganda

Email: info@homeharvest.co.ug
Support
Tel: +256 704 141 827 or +256-393-236

Greenings Environmental Technologies Ltd

Located at: Buziga Mugendagye
Tel: 0773 038 624 0759 903410,
0772 426 686
Email: julmusoke@hotmail.com

AGRO-PROCESSING

Arise And Shine Maize Millers Ltd

Plot 1669 Kawempe - Bombo Road Kulukadde
P. O. Box 22385 Kampala
Tel: 0782 376 845 / 0752 376 845
bwirejoseph@yahoo.com

Psalms Food Industries Ltd

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Tel: +256 414 694 488,
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Info@psalmsfoodindustries.com
www.psalmsfoodindustries.com

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International Institute of Tropical Agriculture

Plot 15 East Naguru, Upper Naguru
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Tel: 0414 285 060, 285 064
Fax: 0414 285 079
www.iita.org

International Potato Centre

Plot 106 Katilima Road, Naguru
P. O. Box 2274 Kampala
Tel: 0414287 571, 286 209

National Agriculture Advisory Services (NAADS)

Plot 5 Kyadondo Road
Block B, Legacy Towers, Nakasero
P. O. Box 25235 Kampala
Tel: 0414312-345440
0414345065, 0414345066
Toll Free Line: 0800230100
Fax: 041347843
info@naads.or.ug
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National Enterprise Corporation (NEC)

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Box 3145, Kampala - Uganda
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Email: info@nec.go.ug

National Agriculture Research Organisation (NARO)

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Tel: 0414320178/341
Email: dgnaro@naro.go.ug
www.naro.go.ug

National Agricultural Research Laboratories (NARL - Kawanda)

P. O. Box 7065, Kampala - Located along Bombo - Gulu Highway
Tel: +256 414 699 242
Email: info@banana.go.ug

National Crops Resources Research Institute (NaCRRI)

P. O. Box 7084, Kampala, Uganda
Gayaza - Ziobwe Road-Namulonge
Tel: +256 414 573016

Email: directornacri@naro.go.ug

National Forestry Resources Research Institute (NaFORRI), Kifu

Tel: +256 414383028, 0712161161 ,
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Email: directornaforri@naro.go.ug
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National Livestock Resources Research Institute

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Email: info@muzardi.go.ug
Website: http://www.muzardi.go.ug

National Fisheries Resources research Institute (NaFIRRI)

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Website: www.firi.go.ug

Aquaculture Research and Development Center (ARDC), Kajjansi

Kajjansi is located 11 km along Kampala Entebbe high way and

1.2 km off to the right on the side of Uganda Clays Ltd.
P. O. Box 530 Kampala.
Telephone: +256 414 375 668
Email: aqua@firi.go.ug

National Semi Arid Resources Research Institute (NaSARRI), Serere

P. O. Box Soroti
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National Animal Genetic Resources Centre & Data Bank
Plot 98-106 Nsamizi Road, Entebbe – Uganda
Tel: +256(0)414 320831
Email; info@nagrc.go.ug
www.nagrc.go.ug

Makerere University Agricultural Research Institute Kabanyolo (MUARIK)

Located 21 Km North of Kampala along the Gayaza-Ziobwe road.
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Fax: 0312261 988
Cell: 0712458 469
atlas@africaonline.co.ug

Centuary Steel Fabrication Ltd
Plot 97/101 7th Street Industrial Area
P. O. Box 32351 Kampala
Tel: 0712623533, 0782520690
centuary-steelfabrication@yahoo.com

City Aluminium & Glass Services Ltd
Plot 81/85 7th Street Industrial Area Kampala
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skaaga03@yahoo.co.uk

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Euralumin Ltd
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Fabrication Systems (U) Ltd
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Hwansung Industries Ltd
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Tel: 0414286019/604, 0392 789 137/8

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Mesco Ltd
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House Room 6
P.O. Box 26316 Kampala
Tel: 0702 374 159 / 0757 922 703

Shumuk Aluminium Industries Ltd
Plot 24 Mukabya Road Industrial Area P.O. Box 6552 Kampala
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www.shumukgroup.com

Pancon Engineering Ltd
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Prayosha Enterprises Ltd
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Shammy Complex
P. O. Box 23443
Tel: 0414 340 345

Simba Steel and Aluminium Products Ltd
Plot 14/28 Kibira Rd
P. O. Box 7686 Kampala
Tel: 0414251357, 0414254196

Stone Concrete Ltd (Aluminium Division)
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P. O. Box 7677 Kampala
Tel: 0716732 373
Email: info@stonecon.net

System Aluminium & Glass Ltd
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P. O. Box 22246 Kampala
Tel: 0414347 185/6, 0414251 676
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sagleafricaonlinehico.ug
www.systemsaluminiumandglass.com

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Cell: 0701-521 188

Turquaz Home Decoration

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Industrial Area Kampala
Tel: 0782123166
Info@turquazhome.com

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programs@areauganda.org
Website: www.areauganda.org

Association of Uganda Professional Women in Agriculture & Environment (AUPWAE)

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256-41-342035/0312-270564
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Uganda Beef Producers Association (UBPA)

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Kampala
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Uganda Coffee Federation (UCF)

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Uganda Cocoa Association

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Wampewo Avenue Kololo
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772164508
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ugandacocoaassociation.com

Uganda Commercial Farmers' Association Ltd (UCFA)

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ucfaespacenetuganda.com

Uganda Consumers' Protection Association (UCPA)
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P. O. Box 2422, Kampala, Uganda
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Uganda Co-operative Transport Union Ltd (UCTU)
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Kawempe
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inquiry@uctu.co.ug

Uganda Crane Creameries Cooperative Union (UCCCU)
P. O. Box 1068 Mbarara
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arinanyeclayton@yahoo.co.uk

Uganda Dairy Processors Association (UDPA)
Diamond Trust Building
4th Floor, Room 411 Kampala
ftumwesigyeCsi@yahoo.co.uk

Uganda Fish Processors & Exporters' Association (UFPEA)
Agip House Plot 9, Kampala Road.
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Uganda Floricultural Association (UFA)
Bamuhalu Florist Wandegaya
P. O. Box 16375 Kampala.
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Uganda Flower Exporters' Association (UFEA)
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Uganda Freight Forwarders' Association (UFFA)
Kanjokya House 2nd Floor,
Plot 90/92 Kanjokya Street
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Website: http://
ugandafreightforwarders.com

Uganda Hotel Owners Association (UHOA)
Third Floor, BMK House, Plot 4-5
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Uganda Importers, Exporters & Traders Association (UGIETA)
Plot 8 William St. Kirumira Towers,
3rd Floor Suite 2
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Tel: 041 4347398

Uganda Insurers Association (UIA)
Plot 24 John Babiha
(Acacia) Ave, Kampala-Uganda
Contact Line: 0800 105 050
Email Address: info@uia.co.ug
Website: http://www.uia.co.ug

Uganda Law Society (ULS)
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Road
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Uganda Leather and Allied Industries Association Ltd (ULAIA)
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Uganda Manufacturers' Association (UMA)
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Uganda National Agro-Input Dealers' Association (UNADA)
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0414 251 677
unada@unada.org,
nangulumoses@gmail.com
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Uganda National Vanilla Association (UNVA)
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Uganda Renewable Energy Association (UREA)
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Uganda Seed Trade Association (USTA)
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E-mail: info@utasso.co.ug
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Uganda Tourism Association (UTA)

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gis@utlonline.co.ug

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Bank of India (Uganda) Limited

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P. O. Box 1892 Kampala
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Eco Bank Uganda

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Toll Free; 0800 333 999
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+256(0)753110146 ,
+256(0) 702096300
E: pml@pridemicrofinance.co.ug
F: facebook.com/prideug
T: twitter.com/prideug

Stanbic Bank Uganda Ltd

Crested Towers, Plot 17, Hannington Road Kampala
General Enquiries:
Local: 0800 250 250, International: +256 312 224 600
Enterprise Direct Dialing locally: 0312226600

Standard Chartered Bank (U) Ltd

Plot 5 Speke Road, Standard Chartered House
P.O. Box 711 Kampala
Personal Banking Contacts
Contact Centre Numbers
(+256)313294100
Email Us: ug.service@sc.com

Tropical Bank Ltd. (Head Office)

Plot 27 Kampala Road P.O BOX 9485
Toll free 0800100044

Uganda Development Bank

Plot 6 Nakasero Road, Rwenzori Towers, 1st Floor, Wing B
Tel: +256 312 355 500, +256 414 355 550, Email: info@udbl.co.ug

BEAUTY

Desire Beauty Products Limited

Kawempe Bombo Road
P. O. Box 9259 Kampala
Tel: 0701 445 799 / 0772 445 799
desirebpld@grnall.com
www.desirebpl.com

Movit Products Ltd

Plot 4454 & 4455 Movit Building
Movit Road Zzana Bunarnwaya
Tel: 0392 736 801 / 0772 406 097
Toll-Free: 0800203011sales@movit.co.ug
customer@movit.co.ug

Nevia Company Limited

P.O. Box 31328 Kampala - Uganda
Tel: +256 772 44 66 38
+ 256 701 017 499, +256 776080078
nevlaco200@yahoo.com
www.neviacosmetics.com

Nile Cosmetics (U) Ltd

Plot 10-18 7th Street, Industrial Area
P. O. Box 5454 Kampala
Tel: 0414342 025, 0312-262 728

Uganda Klere Industries Ltd

Plot 13 1st Street Industrial Area
P. O. Box 31304 Kampala
0414235 664
ukluga@infocom.co.ug

UKI (Uganda) Limited

Factory Address: Nyanza Village, Kamonkoli Parish, Kamonkolui Sub County, Budaka District. P.O.Box 31304 Email: info@ukiuganda.com
Office Address: 36 Bukoto Street Kamwokya, Kampala

BATTERIES

Uganda Batteries Ltd

Plot 6/8 Kalitunsi Road, Bugolobi Industrial Area
P.O. Box 7049, Kampala Uganda
Email: sales@ubl.batteries.ug,
Telephone+256 (0)393 206 399
Toll-Free: 0800 377 000

Nile Batteries Ltd

- MMP Group

Plot 1, Miro Rd, Jinja Industrial Area
P. O. Box 996, Jinja Uganda, East Africa.
info@mmpgroup.africa
+256-434-122522,
+256-434-122544

BREWERIES

Nile Breweries Ltd

Plot M90 Yusuf Lule Road Njeru
P.O. Box 762 Jinja
Tel: 033 2210009
cooporateaffairs@ugsubmillercom
www.nilebreweries.com

Nile Breweries Ltd

Plot 6-10, Old Portbell Road
P. O. Box 1345 Kampala
Tel: 031 2210008

Parambot Breweries Ltd

7 Miles along Gayaza Road
P.O. Box 6527 Kampala
Tel: 0414566057, 0414568378
039 2766058, 039 2766057

Uganda Breweries Ltd (UBL)

Plot 3-17 Portbell Road Luzira
P. O. Box 7130 Kampala
Tel: 031 2210011, 04143111000
075 531000/1
www.eabl.com

BEVERAGES

Aqua Coolers Ltd.

Plot 65/67, 7th Street Industrial Area
P.O Box 24593 Kampala, Uganda
0414-286371, 0414-287044/5

Aqua Pure Ltd.

Plot 911/12 Cyrus Musoke Road Kimbejja Zone. Kira Town Council Kyaliwajala
P. O. Box 1001 Kampala
Tel: 0414530040, 077-6500301
Cell: 077-6500312
salesaquapureltd@gmail.com

Britania Allied Industries Ltd

Plot M247B Ntinda Industrial Area,
P. O. Box 7518 Kampala - Uganda.
Tel: +256-393-263358
Fax: +256-414-505701
Email: sales@dawda.co.ug
marketing@dawda.co.ug

Blue Wave Beverages Ltd

Luzira, Kampala, Uganda
P. O. Box 6534, Kampala
Tel: +256 (414) - 252852
Mobile: +256 (78)7 - 963998
E-mail: bluewave_ug@yahoo.com.cn

Century Bottling Company Limited (Coca Cola)

Jinja Road, P. O. Box 3990 Kampala
Tel: 0312236500

Crown Beverages Limited

Plot M214 Nakawa Industrial Area,
P.O. Box 20021, Kampala - Uganda,
+256 (312) - 343250
info@pepsi-cola.co.ug

Delight (U) Ltd

Plot 46 off Bombo Road Industrial
Area P.O. Box 1765 Kampala
Tel: 070 4777823, 075 9756010
cheersadelight.co.ug

Hema Beverages Ltd

Bwaise, Kampala, Uganda
P. O. Box 71198, Kampala
Tel: +256 (312) 265104
Mobile: +256 (77)4 - 290723, (77)7 -
094040
E-mail: hema_water@yahoo.com

Kiri Bottling Company Limited

Plot No 81, Block 101, Nangabo
county Watuba, Wakiso,
P. O.Box 72134, Kampala, Uganda.
Tel: +256 707123456, Email:
enquiries@kiribottling.com

Galaxy Beverages (U) Ltd

Block 364, Plot 103, Bulenga,
Mityana road
P.O. Box 164, Nateete
Mobile: +256 (70)4 - 105300,
(71)2 - 651475
Email: muhammadriaz01@yahoo.
com
galaxybeverages@yahoo.com

Hill Water Ltd

Plot No.247, Rubaga road, Access
Building, Room A04 Kampala,
Uganda
P. O. Box 76 Kampala, Uganda
Tel: +256-703-627-072,
+256-775-576-996
Office: +256 775-576-996
Deliveries: +256 703-627-072, +256
775-576-996
Email: info@hillwater.co.ug,
sales@hillwater.co.ug

Harris International Ltd

Plot 32 - 33, Bombo Road, Kawempe,
Kampala
Phone: +256 414 567057
info@harissint.com

Dolphin Foods and Beverages (U) Ltd

Plot 165, Bombo road, Kawempe
P.O. Box 72607, Kampala
Tel: +256 (414) - 505080
Mobile: +256 (77)6 - 377402, (70)1 -
377402
Email: k.thrilok@gmail.com
dolphin.foods.beverages@gmail.
com

Mukwano Industries (U) Ltd (Aqua Sipi)

Plot 30 Mukwano Road, Industrial
Area. P. O. Box 2671 Kampala
Tel: 0414313313, 0312313313
Fax: 0414250598. 0414250917
admin@mukwano.com
www.mukwano.com

Wavah Water Ltd. (Wavah Water)

Lugogo Show Ground
Wavah Building
P. O. Box 10 Kampala
Tel: 0312100221, 0414220889
Fax: 0414505663/7 0414235658
marketing@wavahwater.com
www.wavahwater.co.ug

X-Tra Industries Ltd.

Plot 75 Masaka Road, Maya
X-Tra Building
P.O. Box 35126 Kampala
Tel: 0702071111, 0772420805,
0702073333
sales@x-tra.com.co

Kigezi Highland Beverages Ltd

Plot 4-8 Mukombe road,
Kabale Uganda
P.O. Box 519, Kabale
Mobile: +256 (77)2 - 490485
E-mail bkasigazi@yahoo.com

Eco Fresh Beverages Limited

Plot 7 Spring Close Bugolobi,
Kampala, Uganda
P. O. Box 36658, Kampala
Mobile: +256 (77)8 - 597688/77,
(78)2 - 570878

Crystal Beverages (U) Ltd

Block 190 & Plot 1946, Kayunga
Mukono Town, Kampala, Uganda
P.O. Box 30043, Kampala
Tel: +256 (414) - 491103

Mobile: +256 (71)1 - 118888,
(71)5 - 786861
E-mail: crystalugandaltd@gmail.com

Sai Beverages Ltd

Plot 1946, Block 190, Kayunga road,
Nasuuti, Kampala, Uganda
P. O. Box 7083, Kampala
Tel: +256 (312) - 220555/220111
Mobile: +256 (77)7 - 045681
Email: sanjaykumarpatell6@yahoo.
com, jmdteols@gmail.com
E-mail: sanjay@saiindgc.com

Boss Beverages International Ltd

Plot 789, Kireka (Behind Nagoya
ICD), Kampala, Uganda
P. O. Box 504, Kampala
Tel: +256 (414) - 378478
Mobile: +256 (77)2 - 383628, 606680,
(78)2 - 881752, (71)2 - 338623
Email: charlesml@yahoo.com,
gtugume@yahoo.com

Harris International Ltd

Plot 32 - 33, Bombo Road, Kawempe,
Kampala
Phone: +256 414 567057
info@harissint.com

Rwenzori Beverages Co. Ltd

Plot 588-592 Jinja Road Namanve
Industrial Area,
P. O. Box 10241, Uganda, Kampala.
+256 757 147 975, +256 757 147 975.
+256 312 333 013
www.rwenzori.net.

Victoria Beverages Limited

Najera Kira Town Council Kampala
P. O. Box 16412 Kampala

Yaket International Ltd

Plot 282, Kiwenda Gayaza - Ziobwe
Road
Tel: +256 755 687 777, +256 785 123
466
Email: yaket.international@gmail.com

BUSINESS ADVISORY SERVICES

Acholi Private Sector Development Company (APSDCL)

Kitgum Municipality
0392 701665, 0392771, 0392 251 664
apsedec2006@yaoo.co.uk

Aclaim Africa Ltd

ACLAIM HOUSE: Plot 8, Martyrs' way
Ntinda. P.O.Box 7202 Kampala
Email: info@aclaimafrica.com
Tel: +256 756 330700, +256 395
261595

Ankole Private Sector Promotion Centre Limited (APROCEL)

Bushenyi Ishaka Municipality,
Bushenyi District
Phone: +256-772463443,
Email: bushdpc@yahoo.com
Website: www.aprocel.org

Eastern Private Sector Development Centre (EPSEDEC)

2 Km Mbale - Soroti Rd Mbale
Uganda
Tel: 0779 377870

Enterprise Uganda

Plot 38 Lumumba Avenue, Nakasero
P.O. BOX 24581, Kampala. Uganda.
+256-312-382100 +256414-251810
Email: info@enterprise.co.ug

Karamoja Private Sector Development Promotion Centre (KPSDPC)

Plot 19 Lia Steet Moroto Town 48
Moroto, Central, Kween
P.O. Box 48 Moroto Phones:
+256782973380, +256454470100
Email: karamojapsd@yahoo.co.uk

Kigezi Private Sector Promotions Center

KDA Yard, Mbarara Road, Kabale
Town P.O. Box 382 Kabale
Tel: 0486 22735, 0772451 540

Kibaale District Private Sector Development Organization

P. O. Box 69 Karuguuza Kibaale
District, Central, Mubende
Contact Phones: +256 772 636
030, +256 782 328 598
Email : privatesektorkibaale@yahoo.
co.uk

Private Sector Foundation Uganda

43 Nakasero Road Kampala, Uganda
Phone: +256312263850, Email: psfu@
psfuganda.org.ug

South Eastern Private Sector Promotion Enterprise Ltd (SEPSPEL)

Head office: Bugoloobi, Kampala,
Uganda.
Regional Offices

Plot 10, Ogoola Road, Busia
Municipality.
P.O Box 62, Busia Uganda
Contact; +256 (0) 454-44347
Email: info@sepspel.com
SEPSPEL other regional offices in
Mbale, Abim, Lira, Arua and Moroto.

Teso Private Sector Development Centre (TESOPS)

Solot Avenue Plot 22 – Market Street,
Soroti Uganda
Tel: +256-788-284100 / +256-759-
393344
tesopslimited3@gmail.com

Uganda Export Promotion Board (UEPB)

2nd Floor, UEDCL Tower Plot 37,
Nakasero Road
P. O. Box 5045 Kampala - Uganda.
Tel : +256 (0)414 230250 Email : info@
ugandaexports.go.ug

Uganda Manufacturers' Association (UMA)

UMA Show Grounds Lugogo
P. O. Box 6966, Kampala
Tel: +256 414 221 034 /287615
Fax: +256 414 220 285

Uganda Small Scale Industries Association (USSIA)

USSIA Building, UMA Show Grounds,
Nakawa
Tel: +256 (0)312 278 798
P. O. Box 7725, Kampala, Uganda
Email: info@ussia.or.ug,
www.ussia.or.ug

Uganda Women Entrepreneurs Association Ltd (UWEAL)

UWEAL House, UMA Show Gounds
Lugogo Kampala
P. O. Box 10002, Kampala, Uganda.
Tel: +256414343952/0778608054,
Email: uweal@uweal.co.ug

West Nile Private Sector Development Promotion Centre (WENIPS)

Plot 29-30 Arua Road, Nebbi
Municipality
Tel: (+256) 772 992-306 Email: info@
wenipsuganda.org

CABLES

Standard Cable Corporation

Plot No: 147-153
6th Street Industrial Area

Kampala, Uganda
Contacts: Phone: +256 417 130 068
+256 417 130 666

Cable Corporation Limited

Factory Road 4/5/6 Lugazi
P. O. BOX 255, Opposite Post Office,
Lugazi, Uganda
Mobile: +256 703 444 247,
+256 703 550 650
Email: salesfactory@cableuganda.
com
Sales Office Kampala:
Mehta Group 6th Street Industrial
Area. Mobile: +256 707 724 413,
+256 701 696 967, +256 706 719 481
Email: nitin@mehtagroup.
com, saleskampala@cableuganda.
com

Hi-Tech Metal Industries Ltd (HI- TECH CABLES)

whatsapp: +256 750566753
Phone: +256 772200753
Phone: +256 716 566753
Email: hitech_cable@hotmail.com
Email: autospringsuganda@gmail.
com

Total Cables Uganda Ltd (Manufacturers of Quality cooper wires & cables)

Headquartered in Eastern Region,
Jinja, Uganda.
Tel: +256 757 846568.

CEMENT

TORORO CEMENT LTD Factory

Jinja-Malaba Road
P. O. Box 74,
Tororo-Uganda
Tel: +256 352-512500, +256 758645500,
+256 758564550
Email: tcl@tororocement.com
Kampala Office
KP Plaza, 6th Street, Industrial Area
Plot 67, Opp. UNRA

Hima Cement Ltd Factory

P.O Box 37 Kasese, Uganda
Email: hima.kasese@lafarge.com
Tororo Grinding Station
Plot 146 - block 6 West Budama
Nyakesi, Rubongi
Tororo - Mbale Road
Corporate Office / Logistics
Plot 838 Namanve Industrial Park
P.O Box 7230, Kampala, Uganda

Tel: 0312 213 100/200 Call us on Toll
Free Line 0800 28 08 08
Email: hima.kampala@lafarge.com

Kampala Cement Company Limited

Plot 114, Block 165, Narnataba,
Mukono District
P. O. Box 30949, Kampala, Uganda,
Tel: 0200 999 777, 0200 999 888,
0752 914 914
Email: sales@kampalacement.com
www.kampalacement.com

National Cement Company Uganda – SIMBA CEMENT

Plot 217, Block 6 Tororo – Mbale Road
P. O. Box 555, Tororo, Uganda
Email: sales@nccug.com
+256 200 303 500, 0756 020 610

CERAMICS

Modern Tiles

Plot 284, Block 295, Modern Farm,
Njeru Municipality
Tel: +256 751 308 888 Email: sales@
moderntiles.co

Goodwill (Uganda) Ceramic Co., Ltd

Plot No.1 Liaoshen industry park,
Kapeka, Nakaseke District, Uganda



Modern Tiles Limited

Business Phone+256-750177777
Plot No.19, kyagwwe Block 295, Jinja-
Kampala Road, Mbiko, Jinja, Uganda.
Email: moderndistillerslimited@
gmail.com



Millennium Tiles Uganda Limited

Located: Buikwe Njeru Municipality
Wakisi Division Phone: 0756 278983

CLAY PRODUCTS

Lweza Clays Ltd

Off Entebbe Road (Near Recreation
Center Sauna)
P. O. Box 9036 Kampala - Uganda
Mobile: +256 782 295323 / +256 779

655664 / +256 393 517108 (Factory)
Email: lwezaclaysltd@gmail.com

Stone Concrete Ltd - Clay Division

Plot No.244, Block 397,
Near Lutembe Beach,
Kajjansi, Kampala, Uganda
P. O. Box 7677, Kampala, Uganda
Tel: +256 392-732-373, +256-772-742-
474, +256-752-732-373, +256-772-752-
575 Mobile: +256-772-407324
Email: info@stonecon.net

Uganda Clays Ltd

Factory at Kajjansi, 14 Kms Entebbe
Road, Kajjansi
P. O. Box 3188 Kampala, Uganda
Tel: +256 312 305403 / 0392 750154,
Fax: +256 414 200167
Mobile: +256 772 700255
Email: uclays@ugandaclays.co.ug

COFFEE PROCESSING

Great Lakes Coffee Co. Ltd

Plot 289 Ntinda Ind area, Kampala
Uganda.
Telephone: +256 41 4286961
e-mail: info@greatlakescoffee.co.ug

Ibero (U) Ltd

Plot 44/50 7th Street, Industrial Area
P. O. Box 23139 Kampala
Tel: 0312-261 464/5/6
Fax: 0414342 646
management@ibero.co.ug
www.iberoco.ug

Ibero (U) Ltd

7th Street, Namuwongo Road
P.O.Box:23139 Kampala Uganda
Phone: +256-414342619

Job Coffee Ltd

Plot 2 Colville Street,
P. O. Box 4152, Kampala, Uganda
Tel: 0414-255914

Kawacom (U) Ltd

Plot 2921, Block 111, Namanve Ind.
Park
P. O. Box 22623 Kampala Uganda
Tel: +256 39 3260200

Kyagalanyi Coffee Ltd

5th Street Industrial Area,
Bugolobi, Kampala, Uganda
P.O. Box 3181, Kampala
Telephone: +256 (414) - 344021,
340496, (312) - 265251-6
Mobile: +256 (77)2 - 700700/1/4, (71)2
- 879736

E-mail: kyagalanyi@volcafe-ug.com
Website: www.volcafe.com

Lake Land Holdings Ltd

Plot 9, 3rd Street, Industrial Area,
Kampala, Central, Kampala
P. O. Box 29129, Kampala, Uganda,
Phones: +256 782 679172,
+256 (0)414 345 120; +256 (0)312 264
945; +256 (0)312 264 944
Email: lakelandholdings@yahoo.
com
www.lakelandholdings.com

Olam (U) Ltd

Plot 7/9 Mapeera Road
Nalukolongo Industrial Area
P. O. Box 23436 Kampala
Tel: 0414271 440
www.olamonline.com

Star Cafe Ltd

Plot 703, Banda, Kampala Uganda.
Phone: (256)414-253 454
Mob: (256) 704-538744
(256) 756-555581
E-mail: info@starcafe.co.ug
vending@starcafe.co.ug

CONSTRUCTION

Abubaker Technical Services & General Supplies Ltd

Plot 1508 Kigombya
P. O. Box 29087, Kampala Uganda
Email: info@abubakertech.com
Contact +256-392-949990 |
0393518493

Adams Engineering Services Ltd

Plot 1/2 8th street Industrial Area
P.O. Box 26404 Kampala
Tel: 0773-468423, 0772443287

Alam Group of Companies Casement (A) Ltd

Plot 86/90 Industrial Area
Tel: +256-414-234001
info@alam-group.com

Alkom Investments Ltd

Plot 16, 8th street Industrial Area
P. O. Box 29866 Kampala
Tel: 0782-853011, 0754-853011,
0714-853011

Allsan(U) Ltd

Plot 2640 Muyenga
P. O. Box 23855 Kampala
Tel: 0312-276026
allsan@bushnet.net

Alpha Gama Eng. Ent. Ltd

Plot 58 Entebbe Kampala Road-
Kajjansi
P. O. Box 29605 Kampala
Tel: 0772966392, 0414200024
Fax: 0312-262743
pgakyaro@yahoo.com

Arab Contractors Ltd

Plot 20 Upper Naguru East Road.
P.O. Box 7289 Kampala
Tel: .0414286340, 0772200144,
0772786340
Fax: 0414286363/223718
arabco@infocom.co.ug

Armpass Technical Services Ltd

Namugongo
P. O. Box 786 Kampala
Tel: 0772436595, 0392-944975
Fax: 0414287941
info@armpass.com

Associated Enterprises & Construction (U) Ltd

Plot 63 Hoima Rd
P. O. Box 8917 Kampala
Tel: 0414541926

Babcon Uganda Limited

Plot 30, Kome Crescent, Luzira
P.O. Box 2100, Kampala – Uganda
Tel: +256 41 4220327/
+256 70 4444451
E-mail: babsav@infocom.co.ug or
gzaribwende@babcon.co.ug

Cementers Uganda Limited

Address: Plot 130, 6th street
Industrial Area, Kampala, Uganda
Email: uganda@cementers.com
Tel: +256 414 346848,
+256 312 262367

Coil Limited

Plot 212 Block G Rubaga.
P. O. Box 30000 Kampala
Tel: 0772700600/1/2,
0414342725 Email: ramcoil@yahoo.
com

Complant Engineering & Trade (U) Ltd.

Address 609 Bombo Road
Kawempe, 23159, Kampala, Uganda
Tel 041-4566791 +256 39 2758785

Costa Construction Limited

Plot 426/427 Siryamuwogo Rd,
Kungu
P. O. Box 23113, Kampala Uganda,
Tel: +256 785510209 / 256 712502070

Email: info@costaconstruct.com

David Engineering Ltd

Off Jinja Road (Banda/Kireka
Section)
P. O. Box 27996, Kampala, Uganda
Tel: +256-41-286550/222690
E-mail: uganda@
davidengineeringltd.com

Deluxe Aluminium Systems

Plot 27 Clement Hill Road
Kyambogo industrial Area
P. O. Box 75081 Kampala
Tel:
0772417761, 070-1417761

Doshi Hardware (U) Ltd.

Plot 10, Nyondo Close, Bugolobi,
Kampala, Central, Kampala
Contact Phones: +256772 751
210., +256 414 251 216/7/8/9,
Email : uganda@ug.doshigroup.com

Eastern Builders & Engineers Limited,

Plot 104, Ntinda Industrial Area,
Kampala,
P. O. Box 9062, Kampala, Uganda.
Tel: +256 (0)312 513 426,
+256 (0)414 286 078,
+256 (0)414 286 776,
+256 (0)414 286 421
Fax: +256 (0)414 286 259
Email : ebel982ug@gmail.com
gs.lotay@gmail.com
ebeconstruction@yahoo.com

East African Roofing Systems Ltd

Plot 55-87 Movit Road Zana, off
Entebbe Rd.
P. O. Box 72918 Kampala Uganda,
East Africa
Tel: +256 (0) 705221159
WhatsApp +256 (0) 705 221 158 Mob:
0393 277 866
Email: sales@earoofing.co.ug ,
info@earoofing.co.ug
www.earoofing.co.ug

Epsilon Uganda Limited

Plot 1413, Mbogo Road
P. O. Box 12647, Kampala, Uganda
Tel: + 256 414252076 | +256 312514790
Email: info@epsilon-africa.com

Future Development East Africa (U) Ltd.

Plot No: M563, Kyambogo Industrial
Area
P. O. Box 22453, Kampala
ugandafdea2011@gmail.com

+256 701 774885

Hwan Sung Industries Ltd.

Plot 243 Ntinda Industrial Area,
Kyambogo Kampala
Tel: 039-2789137/8, 0414344225
hsincl@hwansungbiz.com

Jesani Construction Ltd

Plot 923 Mambule Road, Kyadondo
Block Mutuba II Wakiso Bwaise
Jesani Building P.O. Box 72660
Kampala
Tel: 0312265 912 Email: info@
jesaniconstruction.com www.
jesaniconstruction.com
ezziglass@africamail.com

Kiwa Industries Ltd.

Plot 403/404 Mukabya Road
Nakawa Industrial Area
P.O. Box 9547 Kampala
Tel: 0414285065, 0392 202 888, 0776
600 600
sales.kiwaindustries.biz
www.kiwaindustries.biz

KL General Supplies Co.(U) Ltd

Plot 13A Mapeere Road, off Masaka
Road Nalukolongo Industrial Area
P. O. Box 29584 Kampala
Tel/Fax: 0414272353

Krishna Construction Company

Plot 217/219, 6th Street, Ind. Area
Kampala ,Uganda
+256 393 261677 /+256 200 990777 /
+256 200 990177
dharmesh@krishnaconstruction.co
www.krishnaconstruction.co

Mani Engineering Services Ltd

P. O. Box 71316, Kampala – (U)
Uganda Manufacturers` Association
show grounds (UMA) Luggogo opp.
Madhvani show room
info@maniengineeringug.com |
maniltld@yahoo.co.uk
+256 0414 23 54 64|+256 0772 43 07
36+|+256 0758 666 676

Multiple Industries Ltd

Plot 13/23 8th Street, Industrial Area
P.O. Box 20166 Kampala
Tel: 0414250486, 0414236 021/2
sales@multipleindustries.com
www.multipleindustries.com

National Housing and Construction Company Ltd

National Housing Head Office
Plot 3/5, Seventh Street Industrial

Area / P. O. Box 659, Kampala
Tel: +256 312 119 300
Email: sales@nhcc.co.ug

Omega Construction Construction Limited

1014 Masaka Road Nalukolongo,
Natete
P. O. Box 16698 Kampala Suburb
State Uganda
Phone: +256 414 272703
www.omegaconstruction.co.ug

Otada Group of Companies

Kampala Office
Social Security House, Plot 4, Jinja
Road
P. O. Box 23286, Kampala – Uganda.
Tel : +256 414 231 459

Branch Office; Otada House

Plot No. 27, Bala Road
P. O. Box 290, Lira – Uganda
Tel : +256 392 791 525
Email: info@otadagroup.com
www.otadagroup.com

Pearl Engineering Company Limited

Plot 816, Nsambya Road Kabalagala.
P. O. BOX 7553 Kampala
Tel: +256 200 910 091/+256 393 266
817;
E-mail: info@pearl-engineering.com

Planbuild Technical Services Ltd

Plot 67, Ntinda Rd (Opp Ntinda
Police Post) P.O. Box 29449 Kampala
Tel: 0414287516, 0414289264,
0752-758887
planbuildtech@yahoo.co.uk

Pramukh Steel Ltd.

Plot 2/20 Kayunga Road, Njeru Town
Buikwe Uganda
P. O. Box 988 Kampala
Tel: 0434251 712, 0392060 130
Mobile: 0776706 666
info@pramukhsteel.com
www.pramukhsteel.com

Prime Contractors Limited

Plot 1326-33 Mbogo Road, Kisugu
Tel: +256 414 235190
primeconts@hotmail.com

Roko Construction Limited

Head Office - Plot 160A&B Bombo
Road, Kawempe
Kampala, Uganda
P.O. Box 172 Kampala, Uganda
+256 (0) 312 203110 roko@roko.com
Roko Technical Services

Plot 1-27 Nasser Road
Kampala, Uganda P.O. Box 172
Kampala, Uganda
+256 (0) 414 347130/1/2/282
rts@roko.com

Roofings Group

Plot 126 Entebbe Road
Lubowa Estate P.O. Box 7169
Kampala
Tel: 0414200 952. 0414200 070/56/98
0312 340 100/213/211
roofings@roofings.co.ug www.
roofingsgroup.com

Sadolin Paints (U) Ltd.

Plot No. 74, Block 111 Mawoto
Namanve Mukono District Uganda
+256 751 007 674, +256 751 007 695 ,
+256 753 105 142
sales@sadolinpaint.com info@
sadolinpaint.com sales@
sadolinpaint.com

Seyani Brothers & Company Ltd

Ggaba Road, Nsambya
P.O. Box 21745 Kampala
Tel: 0414266218, 0414266142, 0755789
000 Fax: 0414266 142, 0414267 097
sbcu@seyani.com www.seyani.com

Seyani International Company Ltd

Plot 124/5/6 Bombo Road, Kawempe
P. O. Box 23067 Kampala
Tel: 0414566095

Sobetra Uganda Limited

Plot 8, Nyondo close Bugolobi
Kampala, Uganda. P.O. Box 27933
Email: info@sobetrainternational.com

Starlite Engineers Ltd

P. O. Box 34295 Kampala
Commercial Road Luzira
0414 578026, 0772 433704
starlite_engineer@yahoo.com
www.starliteengineers.com

Steel and Tube Industries Ltd. (STIL) Factory

Namanve Industrial Area
P. O. Box 2450, Kampala Uganda
Corporate Office
Plot 38-40 Mukabya Road,
Deals House, Jinja Road, Nakawa
Industrial Area.
P.O.Box 33784, Kampala Uganda.
Tel: +256 312 261 283, +256 393 265
368, +256 754 288 560
0800 300 555 (Sales Inquiry-Toll
Free) info@stil-group.com

Steel Works Limited

Located: Off Namulondo Road
Bweyogerere Kampala Uganda
Tel: +256 392 261 381, +256 393 265
760

SMS Construction

Plot6c. SMS House 7th street
Industrial Area
P. O. Box 37672 Kampala Uganda
Tel: +256 (0) 200948 500
Email: sms-construction.com,
www.sms-construction.com

Stone Construction Limited

Plot 244 Block 397 Lutembe ,
Kajjansi Stage- Follow Sign Post P.O.
Box 7677 Kampala
0752-732373, 0772742474,
0772532375 stone@afsat.com

Sumadhura Technologies

Plot 83 Chorey Crescent, Portbell,
Luzira P.O. Box 1205 Kampala
Tel: 0772 222 957, 0752 222 957, md@
sumadhura.co.ug
response@sumadhura.co.ug

Tian Tang Group Ltd

2nd Floor, Lugogo Plaza, Plot 62B,
Lugogo Bypass Road, Kampala,
Uganda
Tel: +256 414252655
Mob:+256 756422200
Fax: +256 414252699
E-mail: ttg@tiantang-group.com

Uganda Clays Limited- Kajjansi,

Factory at Kajjansi, 14 Kms Entebbe
Road, Kajjansi
P. O. Box 3188 Kampala, Uganda
Tel: +256 312 305403 / 0392 750154,
Fax: +256 414 200167
Mobile: +256 772 700255
Email: uclays@ugandaclays.co.ug
www.ugandaclays.co.ug

Valley Technical Services

Erika Magala Rd- Entebbe
(Behind Umeme Office- Nakawa)
Tel: 0752-722 272, 0752-721 066

Vambeco Company Limited

Plot 91 Bukoto Street
P.O.Box 16220 Kampala +256 (0) 414
543510 +256 (0) 414 530136
vambeco@vambeco.com

Zhonghao Overseas Construction Eng. Co. Ltd

Plot 6 Suna Road
P. O. Box 10010 Kampala
Tel: 0414286 601, 0772733 432
0753-978 012

Fax: 0414286 601

Zzimwe Enterprise Hardware & Construction Ltd

Plot 2449 Mbogo Road (after Kabalagala Stage)
P. O. Box 2882 Kampala
Tel: 0414267 474, 0414267 376

COTTON & TEXTILES

Southern Range Nyanza Ltd

Plot 35 Yusuf Lule Road
Njeru Township
P.Q. Box 1025 Jinja
Tel: 0414230416/230138, 0414256356

Textile Development Agency (TEXDA)

Plot 9/11/13 Corporation Rise, Bukoto off New Kiira Road, at Radio Simba Stage
P. O. Box 6346 Kampala Uganda
Tel: 0414505 958, 0713-438 732
gkirabor@lexdauganda.net

Christex Garment Industry

Address: P.O.Box 3309 Moyo Cl, Kampala, Uganda
Phone Number: 041 4531736

Unique Uniform Manufacturers (U) Ltd

Uganda House Shop No.13, P.O. Box 33231, Kampala
Tel:+256 414 234965 +256 701 618372

Sigma Knitting Industries Ltd.

ADDRESS Jinja-Budondo Road, Kimaka Industrial Area, Kaitabawaala-Buyala-Namagera, Jinja, Uganda
Phone Number +256 752 721133 +256 752 721144

EXPORT PROMOTION

Cotton Development Organization

Plot 15, Clement Hill Road
P. O. Box 7018
Tel: +256-41-4230309/4232968
Fax: +256-41-4232975
Kampala, Uganda
Email: cdo@africaonline.co.ug
Website: www.cdouga.org

Uganda Coffee Development Authority (UCDA)

Coffee House, Plot 35 Jinja Road, P.O.Box 7267, Kampala, Uganda

Tel: (+256)-414-256940 / 312-260470
Fax: +256-414-256994
Email: info@ugandacoffee.go.ug

Uganda Export Promotion Board

2nd Floor, UEDCL Tower Plot 37, Nakasero Road
P. O. Box 5045 Kampala - Uganda.
Tel : +256 (0)414 230250 Email : info@ugandaexports.go.ug

Uganda Fish Processors & Exporters Association (UFPEA)

Agip House, Kampala Road, Uganda.
Call Us +256 414347835
Facebook @Ufpea Twitter @UfpeaUg
Email: ufpea@infocom.co.ug

Uganda Flower Exporters Association

Plot 52, Airline House Complex, Sebugwawo Drive Entebbe
Tel: +256 393 263 332
Email: ufea@ufea.co.ug
Website: www.ufea.co.ug

FOAM PRODUCTS

Crest Foam

Location: Plot M464 Ntinda Road, Ntinda Industrial Area, Kampala, Uganda.
Sales: +256 759 817 847
Office: +256 39 2722810 / +256 39 3266807
Email: admin@crestfoam.co.ug / sales@crestfoam.co.ug

Megha Industries Uganda Ltd

Megha Complex , Plot 39 Kyambogo Road, Kyambogo
P. O. Box 30814 Kampala, Uganda
Phone:+ 256 414 286 285/6/7 Fax: +256 414 220 384
Email: info@megha-industries.com

Euroflex Limited

Plot No 1184, Kinawataka Road , Kireka, Kampala
P. O. Box 25647 Kampala, Uganda
Tel : 0757 286 103/4
Email: sales@euroflex.co.ug

Euroflex Showroom

Kyambogo, Jinja Road Kampala
Tel : 0757 0887 008
Email: sales@euroflex.co.ug

Vitafoam Uganda Ltd

P. O. Box. 846 Jinja, Uganda

Phone:041-4221032
Mobile: +256702676737
Vitafoam Uganda (Factory)
Plots M30 C & D, Yusuf Lule , Njeru, Dist. Buikwe-Uganda
Phone: 0434121118
Mobile: +256772590199

Errimat Industries Ltd (NICE FOAM MATTRESSES)

Head Office; Mutebi II, Katwe, Kampala. Factory 0023 Mpigi Road, Errimat Building, Kasanje Wakiso Busiro South, Kasanje
Tel: +256 781 622 046, +256 772 811 291
Sales: +256 706 535 246, +256 752 125 211
Email: saleserrimat@gmail.com , errimat.industries@gmail.com

FOOD SPICES & BEVERAGES

KAMPALA SALT

The Kampala Industries & Infrastructure Development Ltd (TKIID)

Plot. 271. Block 164, Namagunga, Kyaggwe County
Buikwe District P.O.Box 21002, Kampala
Tel: +256 705 533505, +256 026 819

Africa Spices Ltd

Tel: 0774838557
Email: africanspices442@gmail.com

Equator Chocolate

Plot 14 Kalungi Road Muyenga, Kampala Uganda
Tel: +256 783 194 257
Email: eqchoc@gmail.com, www.chocolate.ug

Katlan Agency

Kireka, Kampala, Uganda
P. O. Box 3991, Kampala
Mobile: +256 (78)2 - 977352, (71)8 - 806833, (70)3 - 301635
E-mail: katlanagency@yahoo.com

Sege Enterprises Limited

7 miles Kitetika Gayaza road near Cementers, Kampala,
P. O. Box 33546, Kampala
Mobile:+256 (77)2 - 429930, (78)7 - 531495, (75)6 - 983324
Email: gerald.henry@gmail.com
E-mail:segentltd@yahoo.com, www.sege.co.ug



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Tel: +256-751 011 544, +256-706 986992,
Email: info.jgt1@gmail.com
Website: www.jassanifoodindustries.com

Super Agro Food Industries Ltd

Plot 112/118, Bombo Road Kawempe,
Kampala, Uganda
P.O. Box 10154, Kampala
Tel: +256 (414) - 566519
Mobile: +256 (71)2 - 470250
Fax: +256 (414) - 566519
Email:super.agroltd@yahoo.com
mdanwer_2000@yahoo.com

Tropical Heat (U) Ltd

Plot 3083, Block 236, Business Park,
Namanve
P. O. Box 7712 Kampala – Uganda
Tel: +256 703 182 196, Mob: +256 788
483 848
Email: sales@thul.co.ug

INDUSTRIAL INK

HI - TECH INKS & COATING LTD

Plot No. 183, Next to Riham Building,
Kawempe
Tel: +256 757 692 336 / 0706 638 104 /
0756 077 883
hitechinks.uganda@gmail.com |
contact@hitechinksuganda.com
www.hitechinksuganda.com

Ink Express Uganda Ltd

Plot 587, Kampala Industrial
Business Park, Namanve
Tel: 0701 000 095/6 Email: info@
inkexpressug.com

INSURANCE

Alliance Africa General Insurance Ltd

P. O. Box 7308, Kampala,
3rd Floor,
Plot 9 Yusuf Lule Road
Website: www.allianceug.com
Email:info@allianceug.com
Tel: 0414252451/4520392177281/282

APA Insurance (Uganda) Limited.

P.O. Box 7651, Kampala,
5th Floor AHA Building,
Plot 7 Lourdel Road
Website: www.apainsurance.org
Email: apa.uganda@apainsurance.
org
Tel: 0200 907003/4/6/7

Britam Insurance Company (U) Ltd

P.O.Box 36583, Kampala24A,
Akii Bua Road, Nakasero
Website: www.britam.com.
Email:britam@britam.com
Tel: 0417 702 600

CIC General Insurance Uganda Limited

P.O.Box 34975, Kampala,
1st Floor AHA Building,
Plot 7 Lourdel Road, Nakasero
Website:www.cic.co.ke/ug
Email:cic@ug.cicinsurancegroup.
com
Tel: +256200900100/+256 392 175 046

Excel Insurance Company Limited

P. O. Box 7213,Kampala.
Plot 2D–Nkurumah Raod, 1st,
2nd&3rdFloor, CrestHouse Kampala.
Website:www.exelin@exico.co.ug
Email:excelins@infocom.co.ug
excelins@exico.co.ug
Tel: 0414 348 595/6/7 0394 821 975

First Insurance Company Limited

P. O. Box 5245, Kampala,
Plot 21, Luthuli Avenue Bugolobi
Kampala
Website:www.fico.co.ug
Email:fico@fico.co.ug
Tel: 0414 233750/0752660117

GA Insurance Company Limited

P. O. Box 24876, Kampala,
Plot 6 Mackinnon Road
NakaseroKampala.
Website:www.gainsurance.co.ug
Email:info@gauganda.com
Tel:+256 414 232 995 / 756 290043

GoldStar Insurance Company Limited

P. O. Box 7781, Kampala, 6th Floor,
Crane Chambers Plot 38, Kampala
Road
Website: www.goldstarinsurance.com
Email:goldstar@goldstarinsurance.
com
Tel: 0414 250 110 / 250 111/ 343704

ICEA General Insurance Company Ltd.

P. O. Box37834, Kampala, 1st Floor
Rwenzori Courts,
Plot 2 and 4 A Nakasero Road,
Website:www.icea.co.ug.
Email:info@icea.co.ug
Tel:+256 414 250 719 /0800 100 311

Liberty General Insurance Company Ltd

P. O. Box 22938, Kampala
Madhvani Building 3rd Floor
Plot 99-101, Buganda Road, Kampala
Website: www.liberty.co.ug
Email: info@liberty.co.ug
Tel: 0312 246 500

Mayfair Insurance Company (U) Ltd

P. O. Box 34447, Kampala
2nd Floor 2B Plot 9 Yusuf Lule Road
Email:info@mayfair.co.ug
Website:www.mayfair.co.ke
Tel: 0312 181 950
MUA Uganda Limited
9th Floor, Northern Wing,
WorkersHouse.
P. O. Box 70149 Kampala
Website:www.mua.co.ug
Email:info@mua.co.ug
Tel: 0414 349 659 / 6014.

NIC General Insurance CompanyLimited

P.O. Box 7134, Kampala,
Plot 3, Pilkington Road
Website:www.nic.co.ug
Email:nic@nic.co.ug
Tel: +256 417 119 900 /417 11 99 4915.

Pax Insurance Company Limited,

P. O. Box7030, Kampala,
Plot 3, Colville StreetChrist the King,
Platinum House
Website:www.paxinsurance.co.ug
Email: info@paxinsurance.co.ug
Tel: 0414 233 096 / 89, 0312 266 16316.

Rio Insurance Company Limited.

P. O. Box 5710, Kampala,
Plot 20,Radiant House, Kampala Rd
www.rioinurancecompany.com
Email:info@rioinurance.co.ug
Tel: 0414 341 26417.

Sanlam General Insurance (U) Ltd.

P. O. Box24256, Kampala,
Plot 18B Clement Hill RoadShimoni
Office Village
Website:www.sanlam.co.ug
Email:generalinfo@sanlam.co.ug
Tel: 0312 207 000 / 0393 264 72018.

Statewide Insurance Company Ltd.

P. O. Box 9393, Kampala,
Plot 1 Bombo Road, Sure House
Website:www.swico.co.ug
Email:swico@swico.co.ug
Tel: 0414 345 996, 031262 11919.

The Jubilee Insurance Company of Uganda Ltd.

P.O. Box 10234, Kampala,
Plot 14, Parliament Avenue, Kampala
Website:www.jubileeinsurance.com
Email:jicug@jubileeuganda.com
Tel: 0414 311 701, 0312 260 899

TransAfrica Assurance Company Ltd.

P.O. Box 7601, Kampala,
Plot 13/15, Impala House Kimathi
Avenue
www.transafricaassurance.com
Email: taac@transafricaassurance.com
Tel: 0414 251 411 / 0414 34053521.

UAP Old Mutual Insurance Uganda Ltd

P. O. Box 7185, Kampala,
Tel: 0414 332 700
Plot 3-5 Old Port Bell Road, Nakawa
6th Floor Block D, UAP Nakawa
Business Park
www.uap-group.com
Email: uapuganda@uap-group.com

Insurance Regulatory Authority of Uganda

Plot 5 Kyandodo Rd, Nakasero
Legacy Towers, Block B 2nd floor
Box 22855 Kampala
Tel: 0414346712, 0414253564
Toll free: 0800124124
Fax: 0414349260

Uganda Insurers' Association

Address: Plot 24 John Babiha
(Acacia) Ave, Kampala-Uganda
Contact Line: 0800 105 050
Email Address: info@uia.co.ug
Website: http://www.uia.co.ug

MEDICINES

Abacus Parental Drugs Ltd

Plot 114, Block 191, Kinga-Mukono
P. O. Box 31376, Kampala, Uganda
socialmedia@kibokogroup.com
+256 417 100 700

Cipla Quality Chemical Industries Limited (CiplaQCIL)

Plot 1-7, 1st Ring Road, Luzira
Industrial Park
P. O Box 34871, Kampala-Uganda
Tel: +256 312 341 100
info@ciplaqcil.co.ug

East Africa Medical Vitals (EAMV)

Plot 1186 Kyaggwe Block 113,
Namanve Industrial Park, Mukono
Email: info@eamedicalvitals.com
Tel: +256 200 308 200

Lifeway Pharmaceutical Industries Ltd

Factory/ Head office Plot 478 Block
198 Nangwa Village -
Nama Subcounty, Mukono District
P.O. Box 33275, Kampala
Mobile: 0705 677 001, 0773 329 239
Email: lifewaypharmaindustry@gmail.com

Mavid Pharmaceutical Industries Ltd

Plot 490 Birungo Kitiiko off Kigo Rd
P. O. Box 33118, Kampala
Tel: +256 (414) - 254036
Mobile: +256 703 419088
Email: info@mavidgroup.co.ug
www.mavidgroup.co.ug

Medipharma Industries (E.A) Ltd

Plot 65 Kakajo Road, Bweyogerere,
Kampala, Uganda
P.O. Box 6218, Kampala
Tel: +256 (414) - 285451, (392) - 785451
Mobile: +256 (78)2 - 785451,
(77)2 - 343034
Fax: +256 (414) - 289134
E-mail: sales@medipharma.co.ug
www.medipharma.co.ug

Sev Pharmaceuticals Ltd

Plot 100 Masaka Road, Nalukolongo
Tel: 0414 272 933, 0414 693 810,
Mobile: 0708 527 272, 0772 413 680
sevpharmaceuticals@yahoo.com

Kampala Pharmaceutical Industries (KPI) Ltd

Plot: M444B Stretcher Road, Ntinda
P.O Box 7551 Kampala, Uganda
Email: info@kpi.co.ug
Tel: +256 (414) 285 645, +256 (752) 285 645

Rene Industries Limited

Plot 680 Kamuli, Kireka
P. O. Box 6034, Kampala, Uganda
Tel: +256 41 4236595 / 4341416
Fax: +256 41 4236 596
Email: info@rene.co.ug

Mwiru Holdings-SMC Ltd (La Ville)

Bbuto Road, Off Kampala Jinja
Highway
Block 3155, Namanve Industrial Park,
P. O. Box 75129, Kampala, Uganda
Call Us: +256 392 96 11 02,
Email Us: info@laville.co.ug

Eram Uganda Ltd (Veterinary Drugs)

Head office: Plot 3 Hoima Road
Bakuli Kampala
P.O. Box 11304, Kampala

Tel: +256 414 235 626, +256 705 134 150
Email: eram@info.co.ug
Nakivubo Branch – Plot 29 Nakivubo Place
Lugazi Factory – Lugazi
Mbarara Branch – Plot 61/63 High Street Mbarara

Sanga Vet. Chem. Ltd (Veterinary Drugs)

Plot 1144, Kampala Industrial Business Park, Namanve, Mukono district Uganda
Info@sangavetchem.com Call for help: +256 200 800 010

Kiruddu National Referral Hospital

Salaama Road, Makindye
Tel: +256 770-401296
Email: info@kiruddu.hosp.go.ug
Web: www.kiruddu.hosp.go.ug/

PACKAGING

Ace Packaging Ltd

Plot 298, Block 101, Kawanda
Tel: 0759 000311

Africa Polysack Industries Ltd.

Plot 171 & 172 Seeta - Mukono
P.O. Box 4886 Kampala
Tel: 0414290087, 0414290587
Fax: 0414290550, 0414258969
info@africapolysack.com
www.africapolysack.com

African Packaging Solutions Ltd.

Plot 96 - 98, 5th Street Industrial Area P.O. Box 6361 Kampala
Tel: 0414505069, 043-4120432
Fax: 0414505071 Cell: 075-7424000
marketing@capsi.com

Afroplast Enterprises Ltd.

Plot 19 - 33 Port Bell Road, Luzira
P. O. Box 22243 Kampala
Tel: 0414505926/5, 079-3221157
afroplast@drnailug

Katon Manufacturers Ltd

Plot 10/13 Nalukolongo Masaka Road
P. O. Box 31115 Kampala – Uganda
Tel: +256 751 190 290
info@katonmanufacturers.com;
nykrishnan1983@yahoo.com
www.katonmanufacturers.com

Luuka Plastics Ltd.

Kawempe P. O. Box 30525 Kampala
Tel: 0414566665, 0312516269
Fax: 0414567006

Cell: 075-1052487
info@luukaplastics.com
www.luukaplastics.com

Prime Concepts Packaging Ltd
Plot 86 Mutunda Nkwakwa Road
Bbuto, Bweyogerere
Tel: 0393 517 036 (Office) Mobile:
(+256) 787 021 110, 0774 913 943, 0771
205 070
Email: info@primeconcepts.co.ug
, inquiries@primeconcepts.co.ug
www.pc-packaging.com

Easy Packaging Ltd
Plot 963, Block 80 Kyadondo,
Kakerenge Bombo Road
Tel: +256 759 997 757,
+256 752 761 786
info@epl-uganda.com

Bestever Paper Industries Ltd
Plot 192 Mugongo A, Kabaka
Foundation Road, Kyegera
Tel: +256 392 175 259
+256 701 565 009, +256 700 312 616

Creative Print & Packaging Ug. Ltd
Plot 4860, Kyaggwe Block III,
Behind Century Bottling (Namanve)
Mawoto, Mukono Tel: +256 753 462
953, +256 778 962 953
Email: creativepackaging21@gmail.
com



HRP Packaging
Plot 4029, Block 110, Mukono
District, Uganda.
P. O. Box 100632, Kampala.
+256 (0) 757687285
packaging@hrpgroup.co
www.hrppackaging.co.ug

**Friendship Container
Manufacturers Uganda Ltd**
Plot 4821, Block 111 Namanve
Kampala Uganda
Tel: +256 782 575 987, +256 755 575
987

**Friendship Container
Manufacturers (U) Ltd.**
Plot 4 - 5 Spring Close

Same premises as Kampala
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P. O. Box 1577 Kampala
Tel: 0414235104, 0782575987

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Ltd (EAPS)**
Plot 3, Njeru Town, Jinja
Marketing & Sales Office Plot 96-98
Business Park
5th Street Kampala Industrial Area
Madhvami Business Park
P. O. Box 1189 Jinja And 6361
Kampala
Tel: +256414505069 / 434120432,
434120134, 4256757424000
Marketing@eapsl.com eapsl@eapsl.
com

Nile Plastic Industries Ltd.
Plot 24 Masaka Road
P. O. Box 1825 Kampala
Tel: 0414270085, 0414271070
Fax: 0414271038
nileolas@africaonline.co.ug

Premier Packaging (U) Ltd.
Plot 258 Kyarnbogo Road Ntinda
Industrial Area
P. O. Box 72495 Kampala
Tel: 0312260696/7, 0414286116
Fax: 0312260697
Cell: 0752722917
ppul@ppul.co.ug

Quick Color Print
Plot 37/39 5th Street, Industrial Area
BGC Complex
P. O. Box 2173 Kampala
Tel: 0414341402, 0414348020
Fax: 0414347870
qcprint@utlonline.co.ug/
marketing@cicprint. org

Riley Packaging (U) Ltd.
Plot 180 Lwanyonyi Village Block 189.
Kyagwe
P. O. Box 817 Mukono
Tel: 0414291512, 075-3666200,
0312266200, 0752333172
Fax: 0414291513
riley@infocom.co.ug
www.riley.co.ug

**Riley Packaging (U) Ltd. (Liaison
Office)**
Plot M44A Factory close
Ntinda Industrial Area
P. O. Box 9399 Kampala
Tel: 0414287902
Fax: 0414287903

riley@infocom.co.ug
www.riley.co.ug

Statpack (U) Ltd.
Plot 140 6th Street, Industrial Area
P. O. Box 21039 Kampala
Tel: 0414232298, 0414343077
0414232292 Fax: 0414232287
statpackafricaonline.co.ug
www.statpack.co.ke

Crane Paper bags Ltd
P. O. Box 3335, Bweyogerere Kakajjo,
Uganda
Physical Address
Plot 1, 3 & 5 First street,
Bweyogerere Industrial Park
Uganda
Tel: +256 393-333379
Email: aniket@cranepaperbags.com

Quality Plastics (U) Ltd
Plot 283 Kyaggwe, Block 198
Nangwa – Mukono
P. O. Box 24573, Kampala, Uganda
Tel: +256 393 348 946
www.qualityuganda.com

Print 'N' Carton Uganda Ltd
Plot No: 3316, Kitetika Road,
Sekanyonyi, 6 miles on gayaza Road.
P.O.Box: 33980, Kampala, Uganda
info@pncul.com
Tel: +256 393 265278, +256 752
665243
+256 757 203042, +256 772 66524

Lida Packaging Products Ltd
Plot 185, Kampala - Jinja road,
Mbalala, Mukono

Marshal Pack Uganda Ltd
Plot 2/204, Kawempe Off Bombo
Road,
+256 (75)6 - 798927
marshallpackug@gmail.com



Vistara Cartons
Plot No: 17A & 17B, Shop no NS-4,
WhatsApp with +256 751 152562,
info@vistaracartons.com Nasser
Road, Kampala, Uganda

PAINTS

Arce Paints & Coatings

Lokojjo Mukono
Kayunga Road Plot 429
P. O. Box 22097
Tel: 0772419695/ 0782978616
Anguyo07@yahoo.com

Basco Products (U) Ltd.

Plot 10/12 Kibira Road, Industrial Area
P. O. Box 70955 Kampala
Tel: 0414258517, 0776223320,
0701731704
Fax: 0414258517
bascougebascopaints.com
www.bascopaints.com

BPC Chemicals Ltd.

Plot M/264, Ntinda Industrial Area,
Near Britania /Gentex
Box 10356 Kampala
Tel: 0414- 593591, 0392 1777091
Cell: 0782583458
kplbpc@utlonline.co.ug
bpcchemicals@yahoo.com
kplbpc@yahoo.com

Chromatic Paints (U) Ltd

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Cell: 0783904528
coral-coatings2013@gmail.com

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crownberger@utlonlineco.ug

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Cell: 0712300999
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Fax: 0414230081, 0414345808
Cell: 0774066022, 0712231712
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production@peacock.co.ug

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Tel: 0772634009, 0752693107
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Tel:+256752228951, +256755894456
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customerservice@regalpaints.co.ug

Banda Depot

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Email: bandadepot@regalpaints.
co.ug

Mbarara Depot

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777
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705 Email: sales@blowplastuganda.
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600300
ramadasanp@kinyara.co.ug, info@
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Plot 4&5 Hill Crescent Road, 1A-8A Mukabya Close, Banda, Kampala-Uganda.
Tel: +256700879912 +256773275332, sales@elolamtransformers.com

Nile Transformers Limited

Plot no 52-56, Industrial Estate Road, Massese, Jinja,
P.O .Box 996 Uganda
Tel: +256 43 4661208, +256 43 4661209, info@niletransformers.com

WINES & SPIRITS

Brigade Distilleries Limited

Plot 165, Bombo Road, Kawempe
P.O. Box 70577, Kampala
Mobile: +256 (77)6 - 989897
E-mail: brigadedistilleriesltd@gmail.com

Premier Distilleries Ltd

Plot No. 11663, Kagoma, Wakiso District,
P. O. Box 33421, Kampala
Tel: +256 707594226

London Distillers (U) Limited

Plot 2-5, Kimaka close - Jinja,
Plot 53A, Ntinda road II, Naguru, Kampala, Uganda
P. O. Box 1846, Jinja, 9597, Kampala
Tel: +256 (434) - 123020/21, (414) - 289720

Mobile: +256 (75)2 - 422199, 609734, 422195

Email: sgkampala@gmail.com
sales@londondistillersug.com

Blue Nile Distilleries Ltd

Plot 543, Block 204, Kawempe, Kampala, Uganda
P. O. Box 27609, Kampala
Tel: +256 (414) - 568656
Mobile: +256 (78)2 - 989838
Email: blueniledistilleries@gmail.com, ganesham2003@yahoo.co.in, ganesham2003@yahoo.co.in
E-mail: bluenile_distillers@yahoo.com

Devon-Dalyn Limited

Plot 18/20, Njogezi close, Mukono Municipality
Mukono Industrial park
P.O. Box 7, Mukono
Tel: +256 (392) - 614007
Fax: +256 (414) - 221319
E-mail: ivansanya@uma.or.ug
www.cm.ddl.co.ug

Buddo Distillers Ltd

Makerere, Plot 610, Block 28, Bombo Road, Near NWSC Offices, Bwaise
P.O. Box 30927, Kampala
Mobile: +256 (77)2 - 434028
E-mail: jbsenoga@yahoo.com

Chief Distilleries (U) Ltd

Plot No 137&138, Block 101, Nangabo Sub-county Watuba, Wakiso,
P. O. Box 28971, Kampala, Uganda.
Tel: +256 756 989 838, +256 750 999 938
Email: Contactus@chiefdist.com

Blue Nile Disteilleries Uganda Limited

Plot 543, block 204, Kawempe, Kampala, Uganda, P.O.Box 72609, Kampala.
Contact No: +256755989838
Email: contactus@blueniledist.com

East African Breweries Breweries Ltd.

Plot 3 to 17 Port Bell Road, Luzira
P.O. Box 7130 Kampala
Tel: 0312210011, 0414311000, 075-5311000/1
Fax: 0414505983
www.eabl.com

Four Star Beverages Ltd.

Plot 183/87 Bombo Road, Kawempe
P.O. Box 9949 Kampala

Tel: 0414566424, 0772444243, 0312265750
Fax: 0414593936

K-Roma Ltd

MOIL Service Station, Wandegaya
P. O. Box 9500, Kampala-Uganda
Call Us: +256 312103453, +256 772506155
E-Mail: info@bella.co.ug

Leading Distillers Uganda Ltd

Plot 3382/3383, Kiwumu Rd, Buloba, Wakiso - 15kms from Kampala and just 200m off Mityana Road.
P. O Box 12369. Kampala-Uganda
Tel: +256 (0) 392 944996, +256 (0) 772 496682
customercare@leadingdistillers.com

MBS Fruit Agencies Ltd.

Near Muteesa II stadium, Sembule Zone, Natete, Kampala
Tel: +256 414270919
Email: mbsfruitaco@yahoo.com

Parambot Breweries Ltd.

Plot 7 Miles Along Gayaza Road
P.O. Box 6527 Kampala
Tel: 0414566057, 0414568378, 039-2766058, 039-2766057
Fax: 0414568378
parambot@parambot.co.ug, sales@parambot.co.ug
www.parambot.co.ug

Valley Wines

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Plot 131, Block 2, Nyaruzinga Road
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Plot No. 655 Namanve Industrial Park

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Plot No-152/M,
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P O Box 1136,
Masese, Jinja - Uganda.
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Globo Chemicals (U) Ltd

Telephone: +256 414 580 382 | +256 782 676 898
Email: info@globochemicals.com | john.magara@globochemicals.com

Tirupati Business Park, Warehouse
No. 12, Kyebando

Mukwano Industries Uganda Ltd

Plot 30 Mukwano Road,
P. O. Box. 2671, Kampala – Uganda
Telephone: +256312313200
Customer Care (TOLL-FREE): 0800
200070
customer@carcare@mukwano.com

Mt Meru Millers (U) Ltd

Plot 28 - 36 Industrial Area Railways
Division Lira, Kampala, Uganda
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Tel: +256 (77)7 - 770591, (77)2 - 706611
gm@mountmeru.co.ug

Nile Agro Industries

Plot 1, Miro Rd, Jinja Industrial Area
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Africa.
Tel: +256-434-122522, +256-434-
122544
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nileagro1@gmail.com
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Octopus Detergents Uganda

Tel: 0708 520061 CEO: 0784 333333
Info@octopusuganda.com shaddy@
octopusuganda.com Factory Plot: 78
Bombo Road Kawempe,
Kikuubo Outlet: Suncity Plaza Shop
No.6

Vegol Limited

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Uganda
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Mobile +256756028988,
+254772811896
Email: rajan.malde@vegol-ltd.net,
sagar.malde@vegol-ltd.net

Tasco Industries Ltd

Plot 22, Eden road, Plot 59-69, 6th
street, Industrial area, Kampala,
Uganda
P. O. Box 1832, Jinja
Tel:+256 (434) - 120697,414-000000
Email: dhiren@tascoindustries.co.ug,
customer@tascoindustries.
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www.tascoindustries.co.ug

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Ministry of Trade, Industry and Cooperatives

Parliament Avenue, Farmers' House
P.O. Box 7103 Kampala, Uganda
Telephone: 256 414 314 218

Ministry of Agriculture, Animal Industry and Fisheries

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Tel. +256 (0) 414320004
Email: info@agriculture.go.ug

Ministry of Defence and Veteran Affairs

Chwa II Road, Mbuya , Kampala
P.O. Box 3798, Kampala, Uganda
Tel: 0414-565100 , www.defence.
go.ug
Permanent Secretary 0414-565118/9
0414-222812, mod.ps@defence.go.ug
Defence Spokesman
0414-565345, spokesperson@
defence.go.ug

Ministry of East African Community Affairs

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Phone: +256716159418
Email: meaca@meaca.go.ug

Ministry of Education and Sports

P. O. BOX 7063 Kampala, Uganda
King George VI Way, Embassy
House,
Legacy Towers, Nakasero
Kyadondo Road Block A And B
0417 893 600 (General)
0417 893 615 (P.R.O)
Email: permasec@education.go.ug

Ministry of Energy and Mineral Development

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Road
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Fax: +256 414 234 732 , +256 414 230
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E-mail: ict@energy.go.ug
www.energyandminerals.go.ug

Ministry of Finance, Planning and Economic Development

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Email: finance@finance.go.ug

Ministry of Gender, Labour and Social Development

Plot 2, Gender & Labour House
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ps@mglstd.go.ug

Ministry of Health

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Permanent Secretary's Office: 256-
414-340872
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Email: info@health.go.ug
Toll free: 0800 100 066

Ministry of Information and Communications Technology and National Guidance (ICT & NG)

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Ministry of Internal Affairs

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Immigration Office General
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Ministry of Justice and Constitutional Affairs

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E: info@jlos.go.ug /
info@justice.go.ug

Ministry of Lands, Housing & Urban Development

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341384/347338/250051
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Toll Free: 0800100200/1/2
ps@publicservice.go.ug

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Phone: +256 414 561 700
Email: info@tourism.go.ug

Ministry of Water and Environment

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Email: mwe@mwe.go.ug
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Ministry of Works and Transport

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Dairy Development Authority (DDA)

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Fax: (256) 414-250270

Uganda Revenue Authority

Plot M193/M194,
Nakawa Industrial Area;
P. O. Box 7279, Kampala
Tel: (256) 800117000
Email: services@ura.go.ug
Contact Number : 0718451795

Insurance Regulatory Authority

Legacy Towers, Block B, 2nd Floor
Plot 5, Kyadondo Road, Nakasero
Kampala (U)
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Inspectorate of Government (IGG)

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+256 414 347 876+256 414 347 876
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National Agricultural Advisory Services (NAADS)

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Tel: 0312-345060/1/2/3/4
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National Agricultural Research Organisation (NARO)

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National Council of Sports(NCS)

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Lugogo
P.O. Box 20077; Lugogo Kampala,
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National Forestry Authority (NFA)

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National Information Technology Authority (NITA)

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National Medical Stores (NMS)

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Entebbe - Uganda
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12221 (Uganda Telecom) 0800
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sales@nms.go.ug

National Planning Authority (NPA)

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National Population Council

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+256-417-705400
Email: popsec@popsec.org

Private Sector Foundation Uganda

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Privatisation & Utility Sector Reform Project (PUSRP).

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Public Procurement And Disposal of Public Assets Authority (PPDA)

UEDCL Towers 5th Floor, Plot 37,
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Public Service Commission (PSC).

Farmers House, 2nd Floor,
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The Amnesty Commission Uganda (ACU)

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Uganda Communications Commission (UCC)

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Uganda Electricity Generation Co. Ltd.(UEGCL)

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Victoria Office, Kampala
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Uganda Export Promotion Board (UEPB)

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Uganda Human Rights Commission (UHRC)

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Uganda Investment Authority

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Email: info@ugandainvest.go.ug
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Uganda National Bureau of Standards (UNBS)

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Plot 2-12 By-pass Link, Bweyogerere
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Tel 0417333250
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Uganda National Chamber of Commerce & Industry (UNCCI)

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Kampala, Uganda
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Uganda National Council for Science & Technology (UNCST)

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Website: www.uncst.go.ug

Uganda National Examinations Board (UNEB)

35 Martyrs Way, Ntinda
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Tel: +256-414 286635/6/7/8 TOLL
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Email: uneb@uneb.ac.ug

Uganda National Roads Authority (UNRA)

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812
WhatsApp Line +256714651187
Email info@unra.go.ug
whistleblower@unra.go.ug

Uganda Registration Services Bureau (URSB)

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Phone: +256 414 233 219 /
0417338000
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UGANDA INVESTMENT AUTHORITY

Uganda Business Facilitation Centre
Plot 1 Baskerville Avenue, Kololo
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MBALE
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NATIONAL HOUSING AND CONSTRUCTION COMPANY LTD **Headquarters**

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NATIONAL DRUG AUTHORITY **Head Office** **Plot 46-48 Lumumba Avenue, Nakasero**

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ELECTORAL COMMISSION

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Fax: 0414-337595/0312-262207
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UGANDA DEVELOPMENT CORPORATION (UDC)

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FINANCIAL INTELLIGENCE AUTHORITY

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THE MICROFINANCE SUPPORT CENTRE LTD

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Head Office: Rwenzori Towers, Block B, Ground Floor
Plot 6 Nakasero Road, Kampala
Call: 256 417 799 700
Toll - free: 0800 111 449
P.O Box 11545, Kampala Uganda

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PETROLEUM AUTHORITY OF UGANDA(PAU)

Petroleum House (Block A) Plot 21-29 Johnston Road. P.O.BOX 833 Entebbe, Uganda Tel: +256 313 231 600 , +256 417 896 600 Fax: +256 414 320459 ed@pau.go.ug

UGANDA NATIONAL OIL COMPANY (UNOC)

Plot 15 Yusuf Lule Rd, Kampala, Uganda – East Africa
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UGANDA WAREHOUSE RECEIPT SYSTEM AUTHORITY (UWRS)

Address : Kingdom Kampala , 4th Floor Left Wing, Plot 31 - 35 , 37 - 39 Nile Avenue
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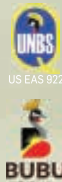
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